

## CAIRNGORMS NATIONAL PARK AUTHORITY AUDIT & RISK COMMITTEE

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### FOR DISCUSSION

**Title: STRATEGIC RISK REGISTER UPDATE**

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#### **Purpose**

This paper presents an update on the Authority's strategic risk management and a commentary on management's review of action taken and current risk status.

#### **Recommendations**

**The Audit & Risk Committee is asked to:**

- a) Consider the update presented on the Authority's Strategic Risk Register.**
- b) Consider whether members have any further updates which should be incorporated into the Strategic Risk Register, including any additional risks not currently incorporated.**

#### **Executive Summary**

1. The Authority's Strategic Risk Register covering the delivery of the 2015 to 2018 Corporate Plan was adopted by the Board at its December 2015 meeting. As agreed by the Board, the Strategic Risk Register is regularly reviewed by senior management, to consider the appropriateness of the coverage of the risk register and to consider action being taken to manage and mitigate risk. The risk register was last considered by management in January 2018, following Board review at the December 2017 Board meeting, and the results of the review are set out at Annex I to this paper.
2. The Annex specifies senior managers responsible for the management of each risk, together with a brief commentary on the management actions being taken to mitigate the risk. An indication is given as to whether the extent of the risk identified is assessed as escalating, broadly maintaining its risk level, or declining following action taken or wider environmental changes.
3. The Committee is invited to review the update on the management of the Authority's strategic risks, and to consider whether any further updates or comments require to be incorporated at this stage.
4. Management Team have suggested that a number of risks can now be removed from the strategic risk register, following a prolonged period of downward movement in risk level. These risks suggested for removal are shaded grey in Annex I.

5. One new reputational risk has also been included in the register.
6. The Committee is also invited to consider whether there are any gaps in risk coverage, in terms of any new strategic risks potentially impacting on delivery of our Corporate Plan objectives.
7. The risk register will again be presented to the Board in June 2018, again alongside Corporate Plan delivery updates.
8. The Committee asked at their previous meeting for sight of the trend in risk assessment level for each risk over the life of the Corporate Plan. This is set out at Annex 2 to this paper.
9. The Board and Management Team have also commenced development of the next Corporate Plan for the National Park Authority, spanning 2018 to 2022. The likely timetable for adoption of a new Corporate Plan is at the Board meeting in March 2018.
10. Management Team will also renew the strategic risk register following adoption of the new Corporate Plan, during the first half of 2018/19 and will engage with the Committee during this process.

**David Cameron**

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