

CAIRNGORMS NATIONAL PARK AUTHORITY

FOR DECISION

Title: STRATEGIC RISK REGISTER REVIEW

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Purpose

This paper presents a review of the Authority's strategic risk register in the context of the Authority's new Corporate Plan for 2018/2022 as agreed by the Board in March 2018 and subsequently approved by Scottish Ministers. An updated commentary on management's review of action taken and current risk status is also provided.

Recommendations

The Audit & Risk Committee is asked to:

- a) Consider the review presented of the Authority's Strategic Risk Register.**
- b) Consider whether members have any further updates which should be incorporated into the Strategic Risk Register, including any additional risks not currently incorporated.**

Executive Summary

1. Management Team and Operational Management Group have undertaken a review of the Strategic Risk Register in the context of the new Corporate Plan for 2018/2022 agreed by the Board in March 2018 and subsequently approved by Scottish Ministers. The proposed new Corporate Strategic Risk Register following that review is set out at Annex I to this paper.
2. The format of the Strategic Risk Register remains unchanged. The Annex specifies senior managers responsible for the management of each risk, together with a brief commentary on the management actions being taken to mitigate the risk. An indication is given as to whether the extent of the risk identified is assessed as escalating, broadly maintaining its risk level, or declining following action taken or wider environmental changes.
3. The Committee is invited to review the update on the management of the Authority's strategic risks, and to consider whether any further updates or comments require to be incorporated at this stage.
4. The Committee is also invited to consider whether there are any gaps in risk coverage, in terms of any new strategic risks potentially impacting on delivery of our Corporate Plan objectives.

5. Overall, the risk register presented is significantly larger than intended in terms of numbers of strategic risks covered, with 25 entries currently rather than the intended 12 to 15. One risk has been highlighted as continuing from strategic risk management on our previous corporate plan as having some potential for deletion given risk trend has been downward for an extended period.
6. The increase in numbers of strategic risks arises from the continuation of a number of risks from one Corporate Plan period into another, while a number of new risks have been identified relating to current strategic circumstances. It is possible that a number of “continuation” risks may be removed from the register in the early period of the new Corporate Plan.
7. Following consideration and any amendment by the Audit and Risk Committee, the new strategic risk register will be presented to the Board for consideration in June, given this is the first stage of adoption of a “new” Strategic Risk Register.

David Cameron
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