

NPPP Programme Delivery

Budgets and Resources will be allocated as per corporate plan and annual operational plans.

Conservation

Priority	No	Agenda for Action	5 year Outcome	Start Date, Milestones & End Date	Status (Red, Amber, Green)
			What are we looking to achieve in 5 years	By summer 2018 x By summer 2019 y	On track or not
I. Landscape – Scale Conservation	Ia.	Target effort and support to the most effective opportunities to deliver the public interest priorities such as woodland improvement and expansion, peatland restoration, flood risk management	5000 ha Native woodland expansion Improved woodland habitats Improved forest creation and management 5000 ha Peatland restoration Examples of natural flood management	5000ha woodland expansion by 2022 Forestry consultations responded to as necessary CFS published Autumn 2018 5000ha peatland restoration by 2022 Sub-catchment monitoring of extensive range of NFM measures	
	Ib.	Support and further develop the role of catchment partnerships as mechanisms to co-ordinate land use planning, and identify priority areas for natural flood management	Effective Catchment partnerships, achieving practical results	Catchment Partnerships fully staffed and integrated with Fishery Trusts Wide range of new practical examples of sustainable catchment management	
	Ic.	Support land owner led collaborations to co-ordinate planning, delivery and monitoring across multiple land holdings, including Cairngorms Connect and the East Cairngorms Moorland	CC – CNPA assist Arcadia project development as requested ECMP –	CC – Autumn 2018 – Arcadia application successful ECMP – Summer 2018 – key projects being taken forward.	

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		Partnership	Estates working in co-ordinated fashion on agreed set of key projects	ECMP officer well integrated with estate management	
	Id.	Co-ordinate habitat, recreation and development management to secure the capercaillie population through delivery of the Capercaillie Framework	150ha new native woodland Sustainable Recreation Plans in 5 communities Regional Natura management Translocation / reintroduction?	HLF project underway summer 2018 Natura Plan projects 2019 onwards Reinforcement (or not) agreed by summer 2021	
	Ie.	Deliver co-ordinated conservation action through the Tomintoul and Glenlivet Landscape Partnership	Successful delivery of the HLF funded Landscape Conservation Action Plan	Bird hide built – Winter 2017 Discovery Centre open – Spring 2018 Wide range of river and riparian projects in place – by 2020 Scalan visitor facilities up and running - end 2019	
	If.	Develop a regional Natura Plan for the suite of Special Areas of Conservation (SACs) and Special Protection Areas (SPAs) in the Cairngorms National Park. The plan will address conservation objectives, measures, and priorities for the suite of sites. It will seek to enhance delivery of favourable condition and integrate site management with broader conservation objectives beyond the designated sites	Agreed Natura plan in place and 2/3 projects being worked out in practice	What are we trying to achieve - Summer 2018 Support within SNH – Autumn 2018 Projects being developed - 2019 onwards	

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	Ig.	Plan proactively for the potential and management implications of beaver populations	Stakeholders well informed	Scenario planning & options appraisal end 2018	
	Ih.	Consider options to provide appropriate public recognition where large areas of land are managed for nature conservation	Increased public recognition of landscape-scale conservation success stories	Improved publicising of successes on the web and in publications - 2020	
	Ii.	Continue to direct public funds to support delivery of public benefits and explore new opportunities for funding including, for example, carbon management and voluntary conservation contributions	Public funds targeted more clearly within Park. Clarity on whether carbon and visitor funding is practical and realistic	Public funding issues – ongoing Carbon and visitor funding – projects initiated - Summer 2019	
2. Deer Management	2a.	Providing clarity on the public interest priorities and developing spatial mapping approaches to show these	Deer management delivering public interest and the themes of the Deer Code	All DMGs have had DMPs assessed by SNH -2017. DMP implementation to be reassessed by SNH in 2019. DMPs revision 2021.	
	2b.	Supporting the use of population modelling, herbivore impact assessments and habitat monitoring to inform management	Implementation of DMPs/management actions based on pop modelling integrated with HIA across all DMGs	Pilot study undertaken using available management data integrating pop, habitat, and welfare – 2017. Expand use of data across all DMGs - 2021. Integrate approach into ADMG's SWARD database - 2022	
	2c.	Supporting an adaptive approach by monitoring the habitat, economic and	Implementation of DMPs/management	Pilot study undertaken using available	

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		welfare implications of changes in the context of the Deer Code	actions based on pop models that deliver land use objectives, integrated with HIA and deer welfare metrics across all DMGs	management data integrating pop, habitat, and welfare – 2017. Expand use of data across all DMGs - 2021.	
	2d.	Supporting greater co-ordination of roe deer management and associated habitat and economic benefits, and collation of population information on all deer species	Development /implementation of 'low ground' (<600m and woodland) DMPs across all relevant DMGs	Proposal for 'low ground' DMP development to CSDMG – 2017. Development of 'low ground' DMPs for all relevant DMGs - 2020	
	2e.	Supporting Deer Management Groups and facilitating communication and joint action across Deer Management Group boundaries where necessary	Adaptive management solutions based on regular pop assessment and responsive culling implemented through collaboration across DMG marches	Adaptive management and communication established between Atholl Estates and Wildland Ltd – 2016-2018. Development of pop management solution across SDNA and EGDMG S/A I ref Caenlochan SAC - 2019	
3. Moorland Management	3a.	Improving a shared definition and understanding of healthy moorland ecosystems	Clear understanding of appropriate moorland management in a National Park context	ECMP publicise good practice – Winter 2018	
	3b.	Delivering more habitat and species diversity within and alongside moorlands	Clear understanding of appropriate moorland management	Indicator species monitoring established 2019 Muirburn code mapping spring 2018 Ancient pine/	

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			in a National Park context Woodland/ scrub expansion – natural transition & structural diversity	woodland remnant mapping spring 2018 Management prescriptions in place 2019 Case studies/ high profile areas promoted 2021	
	3c.	Implementing guidance and trialling new approaches emerging from national initiatives, for example: mapping what implementation of the revised muirburn code means, using the Principles of Moorland Management and using the lessons of the Understanding Predation project to share knowledge and data	ECMP outcomes: # Combined delivery of private and public interest outcomes; # Greater habitat diversity, including expansion of woodland and scrub in key locations; # Retained sense of wildness and landscape value; # Diverse wildlife populations appropriate to the landscape and habitats; # Improved understanding of moorland habitat and species management; # Collaboration and	Wader nesting productivity project with BTO – 2018/19. Development of mountain hare management plans – 2019. Species monitoring established and data collection initiated – 2019. Spatial mapping of muirburn plans, woodland/scrub expansion - 2019	

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			communicati on based on a set of agreed principles.		
	3d.	Minimising landscape impacts through a presumption against new constructed tracks in open moorland	98% of all new tracks (inc upgrades) to come though PN system. No more inappropriate tracks in upland and wildland areas	Workshop session in 2018 and 2020 Annual liaison on LPA regarding casework	
	3e.	Eliminating the illegal killing of raptors through increased wildlife crime enforcement capacity and recognition for good management	Raptor persecution eliminated/ negligible in CNP	Special constables appointed – Spring 2018 Advice on best use of SC resource - ongoing PR - ongoing	
	3f.	Developing a multi partner golden eagle project which includes further analysis on occupancy following the 2016 national survey, informs management and develops the wildlife tourism opportunities associated with golden eagles	Estates accepting of GE territory map and signed up to assisting with re-colonisation. Raptor watch project up and running	GE mapping - Winter 18/19 Raptor watch - 2020	
	3g.	Delivering peatland restoration and securing peatland for the long term	5000 ha restored	Additional 870 ha restoration delivered 2018. 1500 ha pa restoration projects.	
	3h.	Integrating woodland expansion and montane woodland within and around moorlands	Clear understandin g of appropriate	Indicator species monitoring established 2019 Muirburn code	

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			moorland management in a National Park context Woodland/ scrub expansion – natural transition & structural diversity	mapping spring 2018 Ancient pine/ woodland remnant mapping spring 2018 Management prescriptions in place 2019 Case studies/ high profile areas promoted 2021	
	3i.	Supporting a more collaborative approach to integrating objectives for conservation, sport and woodland through the East Cairngorms Moorland Partnership and with other estates			
	3j.	Establishing an Upland Advisory Forum to address the integration of land use objectives and bring together all relevant interests to shape good practice in the Cairngorms National Park	Improved communications and development of National Park land use policies	CUAG ToR defined and members selected – Spring 2018 First meeting – Spring 2018	

Visitor Experience

Priority	No	Agenda for Action	5 Year Outcome	Start Date, Milestones & End Date	Status (Red, Amber, Green)
4. Visitor Infrastructure and Information	4a.	Developing new ways including visitor giving to fund infrastructure investment and maintaining and upgrading key off-road routes including Speyside Way, Deeside Way and the Core Paths network	Sustainable , effective and efficient visitor giving scheme	Trial project agreed and working April 2019 Reviewed Trial Oct 2020	
	4b.	Delivering a consistent high quality of visitor welcome through new and improved information, support for ranger services and partnership working to support businesses, communities and visitor	8 Partner VC's 'Info is easy to find' Agree Strongly	8 agreements April '18 renewed '21 100 Staff per annum each yr to 2020.	

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Priority	No	Agenda for Action	5 Year Outcome	Start Date, Milestones & End Date	Status (Red, Amber, Green)
		attractions	increase from 32% to 36% in Visitor Survey (2019/20)	Review CNPA partnership with Ranger Services 2018	
	4c.	Improving the visitor infrastructure in Cairngorm and Glenmore, and Tomintoul and Glenlivet	<p>Agreed plan linked to strategy</p> <p>Agreed plan linked to strategy</p> <p>Better links to area and between existing car parks</p> <p>Agree criteria for visitor signage</p>	<p>Partnership Leaderplus project with Killarney researching & trailing suitable public transport submitted 2018</p> <p>FCS Visitor Management Plan agreed 2018</p> <p>Active travel infrastructure agreed 2020 linked to Active Aviemore</p> <p>New signage installed 2019</p>	
			Lottery Project Completed	<p>New VC open 2019</p> <p>Path upgrades 2020</p>	
	4d.	Completing the 'Snow Roads Scenic Route' and developing a similar experience along the A9	<p>Visitors to E Cairngorms increase from 21 to 25% (STEAM)</p> <p>People visit communities from Killiecrankie to Carrbridge on the journey north or south.</p>	<p>SE Project Completed May 2019</p> <p>Agree plan to promote 'Old A9' 2019</p> <p>Launch 2020</p>	
	4e.	Encouraging the provision of low cost camping and motor home sites in		Pre-application discussions underway at several	

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		appropriate locations		small sites Rural Tourism Infrastructure Fund a Eol submitted for Muir of Dinnet NNR	
	4f.	Improving visitor transport options and information	Sustainable methods of improving public transport trialled and understood	Partnership Leaderplus project with Killarney researching & trailing suitable public transport submitted 2018	
	5a.	Using partnership in the Cairngorms National Park as an example of how to support delivery of Scotland's Natural Health Service	<ul style="list-style-type: none"> Partners help deliver 'game changer project' Active Aviemore CNPA maintains membership of each steering group Launch of Active Highland Strategy February 2018 Improved CPP/PAS H group coordination 	See 5.g (cross reporting)	
5. Active Cairngorms	5b.	Encouraging residents and visitors to responsibly enjoy and use the National Park for physical activity as part of daily life	Increased levels of responsible access and awareness of outdoor opportunities	Messaging to compliment quarterly land management calendar Published annually	

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			<ul style="list-style-type: none"> Tread Lightly Campaign delivered with 5 new targeted communications packages Community path leaflets resurveyed and republished with national path grading guidance (2 communities per year) 		
	5c.	Targeting people currently living sedentary lifestyles where inactivity is the norm; older adults, teenage girls and those living with long-term medical conditions	Increased level of physical activity and mental wellbeing. <ul style="list-style-type: none"> Increase number of participants and miles walked by 5%pa 	Annual week long event each September	
	5d.	Maintaining and growing health walks through the Cairngorms Walking project and linking with other opportunities to be active	Increased level of physical activity and mental wellbeing <ul style="list-style-type: none"> 2 new medical practices 	Annual report to Paths for All Agree sustainable support for Health Walks 2019	

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			<ul style="list-style-type: none"> engaged with Health Walks 5 people attending Paths for All Training courses per annum 		
	5e.	Delivering more environmental volunteering opportunities and developing volunteer rangers	<ul style="list-style-type: none"> Recruit 6 volunteer rangers pa (30 by 2022) 500 days of annual volunteering by 2020 	Annual report Agree sustainable support for volunteering 2018 LEADER and PFA funding ends 2020/21	
	5f.	Better co-ordination and promotion of public transport and active travel	<ul style="list-style-type: none"> Increased use of public transport 	Partnership Leaderplus project with Killarney researching & trailing suitable public transport submitted 2018	
	5g.	Improving opportunities for active travel in Aviemore that deliver improved transport connections for visitors and residents	<ul style="list-style-type: none"> Redesign of Grampian Road with active travel link by 2021 Upgrade key off road paths to new hospital site by 2021 	2018: Stakeholder engagement Partnership Leaderplus project with Killarney researching & trailing suitable public transport submitted 2018 2019- design agreed and fundraising 2020- construct in	

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				line with hospital Project end 2021	
	6a.	Continuing to deliver existing outdoor learning programmes; John Muir Award and Junior Rangers	<ul style="list-style-type: none"> 2500 Awards pa 5 Junior Ranger programmes 	Yearly targets met. Ongoing commitment	
6. Learning and Inclusion	6b.	Providing an opportunity for children across Scotland to visit the Cairngorms National Park during their school life to learn about and connect with the Park in conjunction with National Nature Reserves and Loch Lomond and the Trossachs National Park	<p>Increased visits to NP by schools and hard to reach groups.</p> <p>2017-18 to date 28 School groups 17 community groups</p>	Budget fully committed for 2017-18	
	6c.	Developing and promoting learning resources and training opportunities that make it easier for education providers to use the National Park	Maintain up to date information on websites. Develop 1 new resource per year	New resource March 2018	
	6d.	Raising awareness and understanding of the Park and the issues and choices involved in management of the Park			
	6e.	Creating a 'Park for All' by reducing barriers and inspiring a diversity of people to engage with and care for their National Park through lifelong learning	12 new community leaders trained. Increased volunteering and visits to NP by hard to reach groups 2 Inclusive Cairngorms meetings per	<p>Final report and evaluation June 2018</p> <p>Partnership project with Backbone agreed to promote 'minority groups' to enjoy CNP, 2018</p>	

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Priority	No	Agenda for Action	5 Year Outcome	Start Date, Milestones & End Date	Status (Red, Amber, Green)
			year Increase visitors with disability from 7 – 10% Increase visitors from non- white ethnicity from 3 -5%		
	6f.	Using volunteering and physical activity to promote learning and inclusion			

Rural Development

Priority	No	Agenda for Action	5 Year Outcome	Start Date, Milestones & End Date	Status (Red, Amber, Green)
7. Housing	7a.	Reducing the proportion of second homes in new developments by ensuring that new housing development is targeted at meeting local needs as far as possible	New LDP	Proposed Plan 2018 Plan Adopted 2020 Plan Delivery 2020	
	7b.	Maximising the proportion of new housing that is affordable in perpetuity	New LDP	Proposed Plan 2018 Plan Adopted 2020 Plan Delivery 2020	
	7c.	Identifying sites in the next Local Development Plan where the affordable housing contribution will be more than the normal national maximum of 25% because of acute affordability pressures and the shortage of supply	New LDP	Proposed Plan 2018 Plan Adopted 2020 Plan Delivery 2020	
	7d.	Using the next Local Development Plan to manage the nature of new open market housing so it is better targeted towards local needs (e.g. by seeking a greater mix of house types and sizes, with an emphasis towards smaller	New LDP	Proposed Plan 2018 Plan Adopted 2020 Plan Delivery 2020	

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		homes in new developments			
	7e.	Applying flexible planning policies to promote majority affordable housing developments and encourage the use of innovative delivery models to maximise the number of affordable homes that are built	New LDP	Proposed Plan 2018 Plan Adopted 2020 Plan Delivery 2020	
	7f.	Targeting public sector funding towards the National Park and to sites with the greatest potential for delivering affordable housing	Affordable housing completions match or exceed LDP programme	Annual supply targets and LDP 5 year targets to 2020 and 2025.	
	7g.	Supporting communities to deliver community-led housing solutions, including by making the most of powers to buy land and taking a more pro-active role in management where appropriate	Examples of Community housing projects that are and scalable	Toolkit developed 2018 Pilot Projects est. 2018 (e.g. Dulnain Bridge) 2020 land and development scoped	
	7h.	Promoting high standards of sustainable design and energy efficiency in new homes to ensure they are affordable in terms of lifetime running costs	Design Awards 3	Design Awards 3 in 2020	
8. Community Capacity and Empowerment	8a.	Offering support to communities across the National Park through locally based support organisations and working with partner organisations (such as Voluntary Action Badenoch & Strathspey and the Marr Area Partnership), with a presumption in favour of collaborative working	Continued support for Community Development	MOUs with partners agreed and reviewed annually	
	8b.	Supporting community groups to improve communication and	Pilot projects for local democracy review	By 2020 have pilots/events	

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		engagement with their communities in order to enhance local democracy and participation;			
	8c.	Continuing to support communities to review and update their Community Action Plans at least every five years	No Community having Action Plan that is older than 3 years	Rolling programme of review	
	8d.	Working with community groups to improve succession planning and volunteering in order to allow them to take advantage of new opportunities and proactively address issues	Continued support for Community Development	Rolling programme of support and advice.	
	8e.	Working collaboratively through community planning structures within the five Community Planning Partnership areas to provide consistent and clear support and information to communities	NPPP is reflected in Community Plans	NPPP is reflected in Community Plans	
	8f.	Continuing to offer support to the Association of Cairngorms Communities and using it as a forum for broader engagement	Maintain/improve AoCC	MOU by Q1, 2018 Strategy Review 2020	
	8g.	Establishing a new spatial priority area to provide an enhanced level of future assistance/collaboration over a focused time period to the Dalwhinnie, Kingussie, Laggan and Newtonmore area from 2019/20, making the most of investment in the A9 dualling project	Great Place Project & Legacy projects	Start Badenoch Great Place scheme in 2018 with activity plan and monitoring arrangements Review arrangements in 2019	
9. Economic Development	9a.	Developing sector-specific plans (e.g. forestry, food and drink) to tackle investment, enhance skills through stronger links with higher and further	Revised Economic Strategy Delivery	By end 2018	

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		education, improve long-term resilience and increase average wages, as well as building business on the natural capital of the National Park			
	9b.	Supporting Cairngorms Community Broadband to deliver superfast broadband in the hardest to reach parts of the Park	Communities active/involved in R100	R100 Project delivery by 2021	
	9c.	Continuing to improve physical infrastructure, including access to affordable housing and digital connectivity			
	9d.	Maximising the opportunities for businesses, communities and visitors from the A9 dualling project	An economic blueprint for route	LDP by 2020 Participate in HIE led initiative to maximise social and economic benefits to start by end 2018	
	9f	Review implications and options for the farming sector as changes in long-term support become clearer	Clarity over future public sector support for land management	Board Paper by end 2018	
	9g.	Using the next Local Development Plan (LDP) to identifying new sites for business use and expansion and the delivery of the LDP to target investment that opens up those sites to business	New LDP	Proposed Plan 2018	