
CAIRNGORMS NATIONAL PARK AUTHORITY

FOR DECISION

**Title: CAIRNGORMS NATIONAL PARK AUTHORITY –
CORPORATE PLAN 2018 – 2022**

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Purpose

This paper presents the Corporate Plan for 2018 – 2022. The Corporate Plan has been developed in the context of the Ministerial approved National Park Partnership Plan 2017 – 2022 and has had significant board and staff involvement in its preparation.

It contains the strategic priorities for the Cairngorms National Park Authority (CNPA) with the annual detail contained within the operational plan for the CNPA.

Recommendations

The Board is asked to:

- a) **Approve the CNPA Corporate Plan for 2018 - 2022.**

CNPA CORPORATE PLAN 2018 – 2022 - FOR DECISION

Strategic Context

1. Scotland's National Parks are set up as models of sustainable development; they have four aims set out by the Scottish Parliament.
 - a) To conserve and enhance the natural and cultural heritage of the area;
 - b) To promote sustainable use of the natural resources of the area;
 - c) To promote understanding and enjoyment (including enjoyment in the form of recreation) of the special qualities of the area by the public;
 - d) To promote sustainable economic and social development of the area's communities.
2. The purpose of a National Park Authority is also set out by the Scottish Parliament as being to ensure that the four aims are "collectively achieved in relation to the National Park in a coordinated way".
3. The Corporate Plan also sets out how the CNPA wants to be 'the best small public body in Scotland' and how we will support the Government's central purpose: 'to focus the Government and public services on creating a more successful country, with opportunities for all of Scotland to flourish, through increasing sustainable economic growth' and delivery of the Programme for Government.
4. Overall we want to be innovative, quick to act and empower staff to deliver the strategies that are put in place by the Board.

Park Context

5. The Cairngorms National Park Partnership Plan 2017-2022 (CNPPP), which was approved by Ministers, provides the overall guide for strategic alignment between public agencies within the Park. This Corporate Plan period will cover up to the end of the current CNPPP and the development of the next one.
6. The Corporate Plan sets out the contribution the CNPA will make over the next 4 years to the implementation of that Plan, using our grant-in-aid from the Scottish Government and other funding sources.
7. The delivery of the both the NPPP and the Corporate Plan will be reliant on close partnership working and using core funding to lever additional resources into the Cairngorms.

Priorities

8. The delivery of focussed priorities is a key element of the Corporate Plan. It builds on successful work undertaken across the Park and supports a range of programmes and work across Conservation, Visitor Experience and Rural Development.

9. The Corporate Plan does not try and cover all the work that the CNPA is involved with but does indicate the major strategic priorities.

Finance

10. The figures for 2018/19 set out in the Corporate Plan are based on the Grant-In-Aid figures from Scottish Government for that year. The figures in the Corporate Plan for future years are based on an assumption of stand still grant-in-aid levels from Scottish Government during this period. Annual operation plans will confirm the annual budget each year and set out the priorities for the specific financial year.
11. Towards the end of the Corporate Plan period there is potentially some more flexibility in the budget as long term funding commitments come to an end. These include the winding down of the Mountains and the People and Tomintoul and Glenlivet HLF projects.

Strategic Risk Management

12. The Strategic Risk Register for the CNPA will be updated to reflect the new Corporate Plan and will be discussed and agreed by the Audit & Risk Committee.

Success Measures

13. A suite of indicators has been developed for the Corporate Plan. These compliment those already set out in the NPPP.

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March 2018

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