

Cairngorms National Park Authority Corporate Plan Monitoring: Progress Against 46 Achievements

6th Update March 2010

	Priority for Action in NP Plan/ Achievements (Relevant Operational Plan Lines Indicated)	Revised Strategic Outcome / Achievement April 2010 to March 2012	Milestone March 2011	Milestone March 2012
Conserving and Enhancing Biodiversity and Landscapes				
1	A landscape framework is in place which supports the management of the Park's forests, woodland, moorland, upland and farmland areas. (1, 2, 6)	The landscape framework is completed and is actively supporting decision making for land and habitat managers, planning and development.	Framework completed and adopted by CNPA board	Framework actively used by CNPA, local authorities and land managers
2	A mechanism is in place which allows biodiversity information to be collated and accessed by anyone interested in the Park. (11, 12)	The Cairngorms Biodiversity Recording System continues to be developed, increasing records in less well covered part of the Park. Contributions to data are increasing and support for recorders is in place.	At least 40,000 new records per annum Increase in range of recorders per annum	At least 40,000 new records per annum Increase in range of recorders per annum
3	Action on priority species and habitats most at risk has been stimulated/initiated to stop further loss and enhance biodiversity. (13, 14, 15, 16, 18, 19, 20, 21, 22, 27)	Support for existing projects on priority species and habitats is maintained, and new action begun. The potential for reintroduction of locally extinct species will be evaluated.	Review of potential reintroductions completed Ongoing increase in numbers of species for which positive action is underway.	First steps of reintroductions programme initiated if agreed. Ongoing increase in numbers of species for which positive action is underway.
4	Information on the cultural heritage resource within the Park is collated, accessible and used to conserve and promote the cultural heritage. (7, 8, 9, 10)	Active community engagement in cultural heritage is supported through action on conservation and awareness-raising.	At least 10 new community cultural heritage projects underway	Action plan in place for continued community support beyond CHO project
Integrating Public Support for Land Management				
5	Tailored public support and advice for land managers within the Park meets their needs and is co-ordinated at a landscape scale. (35, 39)	There are effective networks for land managers to share good practice, advise and inform policy.	100 farmers and land managers actively participating in forums	100 farmers and land managers actively participating in forums
6	Proactive advice enables land managers to make the most of the SRDP and other funds to deliver outcomes for the National Park. (40, 41)	Proactive advice and training enables land managers to make the most of SRDP and other funds to help deliver the priorities of the National Park Plan.	25 training events delivered for land managers	25 training events delivered for land managers
7	Land management action on climate change has been encouraged/initiated to deliver the best possible impact on tackling climate change. (36, 38, 42)	Mitigation and adaptation action is taken to contribute to national climate change targets through land use.	Woodfuel Action Plan published and 2011 actions being delivered	Pilot project on land management adaptation for flood management established.
Supporting Sustainable Deer Management				
8	There will be a large-scale patchwork of deer	A deer management framework will be in place	Deer management framework	Regular habitat monitoring in place

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	densities across the National Park underpinned by an inclusive deer management planning process (44, 45, 48)	guiding management to achieve a range of objectives underpinned by good habitat condition.	completed	
9	Greater public understanding of deer management (44, 45)	There will be greater public awareness and understanding of deer management, its environmental and economic value	At least 3 public facing events held	At least 3 public facing events held
10	Opportunities to increase the economic value of wild deer are actively promoted. (48)		This achievement not being taken further. Activities absorbed within revised strategic outcome above.	
Providing High Quality Opportunities for Outdoor Access				
11	Outdoor Access Authority duties are delivered effectively and efficiently and advice and support on outdoor access rights and responsibilities is promoted and upheld (67 – 78)	Outdoor Access Authority duties are delivered effectively and efficiently and advice and support on outdoor access rights and responsibilities is promoted and upheld (67 – 78)	Live caseload of access issues does not exceed 40 cases	Live caseload of access issues does not exceed 40 cases
12	The Core Paths Plan is adopted which identifies over 850 km of key links in the Park's path network, including around 25 km new paths that will be built and open for public use by 2011 (52, 53, 54)	The Core Paths Plan is adopted and 90% of the 932 Km of paths network will be "fit for purpose".	70% of network fit for purpose	90% of network fit for purpose
13	The Speyside Way is extended from Aviemore to Newtonmore (56)	Construction Work has commenced on Speyside Way extension and will be completed in three year period	Planning permission granted and paths agreements orders in place	Construction work commenced
14	A Park-wide Trust is in place which provides a mechanism to manage outdoor access projects on a cooperative basis (55, 57 – 66)	New Strategic Outcome: The Cairngorms Outdoor Access Trust (COAT) is delivering National Park Plan priorities within a robust 4-year business plan to 2015 and is leveraging significant external funding into the Park.	9.5 km of low ground paths will be upgraded Funding leverage CNPA: others is 1:3	Mountain Heritage Programme has commenced Funding leverage CNPA: others is 1:3
15	Comprehensive information about outdoor recreation opportunities across the Park is available – especially for young people, disabled people and people on low incomes (79 – 83, 91 – 94)	Half of communities in the Park have new path leaflet in line with CNP guidance (79 – 83, 91 – 94)	4 Community Path Leaflets published following CNP Guidance	8 Community Path Leaflets published following CNP Guidance
16	Healthy walking groups are available in every community (91 – 94?)	Health professionals are aware of the walking groups in their area and actively refer people to them.	Groups are available in 10 of 18 communities Increasing annual participation	Groups are available in 15 of 19 communities Increasing annual participation

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Making Tourism and Business More Sustainable				
17	Businesses within the Park provide a high quality, environmentally friendly service and benefit from using the Park brand	The Park brand is recognised as a mark of quality and positive environmental management and is actively sought by businesses.	10% annual increase in number of businesses using the Park brand	10% annual increase in number of businesses using the Park brand
18	Businesses within the Park have environmental plans in place	Mitigation and adaptation action being taken to contribute to national climate change targets and environmental sustainability through best business practice.	Food and Drink Development plan approved and match funding for phase 1 secured.	3 significant phase 1 projects under way.
	NEW ACHIEVEMENT	The Cairngorms Business Partnership (CBP) is delivering NPP priorities within a robust 3-year business plan and is leveraging significant external funding into the Park.	CBP membership at 500 businesses and marketing plan approved.	CBP membership at 750 businesses and 3 year business plan approved.
19	A voluntary contribution scheme for visitors and sustainability fund is in place to collect funding for conservation initiatives within the Park.	Opportunities for visitors to make contributions to the sustainable management of the NP are actively promoted and well used.	System in place to improve promotion of opportunities. Value of contributions is assessed.	Value of contributions has increased.
20	All communities within the Park have action plans in place.	17 communities within the Park have community action plans in place	12 action plans agreed through out the Park in total	17 action plans agreed through out the Park in total
21	Active support for communities and other potential beneficiaries within the Park to make the most of LEADER/other funding opportunities to lever extra funds into the Park (103)	Through acting as lead authority, the Authority ensures that the Cairngorms LEADER rural development programme's investment are targeted towards LEADER's strategic outcomes of revitalising communities and a progressive rural economy and hence makes a positive contribution to the National Park Plan.	Assessment of beneficiary data confirms business plan remains on track to deliver programme outputs.	Assessment of beneficiary data confirms business plan remains on track to deliver programme outputs
Making Housing More Affordable and Sustainable				
22	The Local Plan is adopted and implemented by the CNPA and the four Local Authorities to help deliver affordable and sustainable housing in the Park (184, 127)	The Authority achieves an increase in the proportion of affordable housing from relevant developments through the interaction of its planning policies and development management activities.	An increasing trend in the proportion of affordable housing arising from relevant planning approvals.	An increasing trend in the proportion of affordable housing arising from relevant planning approvals.
23	Potential sites have been identified for housing including affordable housing (128, 127)	Through proactive research and engagement with partners, the Authority identifies and promotes suitable sites for affordable housing.	Annual increase in area of land considered as having potential for affordable housing.	Annual increase in area of land considered as having potential for affordable housing.
24	Action to make a wider range of affordable	The Authority stimulates a wider range of affordable	Support 2 Rural Housing Enablers	Support 2 Rural Housing Enablers

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	housing available in the Park has been stimulated/initiated to help people living in the Park (121 – 124)	housing initiatives coming forward for development within the National Park.	and initiatives with private landowners/ developers at 4 sites.	and initiatives with private landowners/ developers at 4 sites.
25	The sustainable design guide has been adopted to provide a consistent basis for pursuing high standards of sustainable design across the Park. (125, 126)	The Authority promotes improvements in the sustainable design of housing within the National Park.	Adoption and promotion of sustainable design guide. Promotion of at least one new demonstration event.	Assessment of sustainability against design guide. Promotion of at least one new demonstration event.
Raising Awareness and Understanding of the National Park				
26	Ranger services, Tourist Information Centres and other visitor centres across the Park are using the Park brand in a high profile way (135, 159, 160)	A two year ranger transition programme has been delivered to consolidate the family of ranger services in the National Park.	All ranger services funded by CNPA actively use the National Park brand.	All ranger services actively use the National Park brand.
27	A National Park web portal is in place and working effectively to meet customers/users needs (152, 153, 156)	A National Park web portal is in place and working effectively to meet customers/users needs.	CNP Web portal launched	Web 2 functions added to CNP web portal to improve understanding of external views of the National Park.
28	Cairngorms National Park is well sign-posted and promoted across Scotland (131 – 133)	Information about National Park and its special qualities is available in key places (NNRs, visitor centres and attractions, and communities).	Total of 3 ranger bases upgraded and 3 community info panels installed.	Total of 7 ranger bases upgraded and 6 community info panels installed
29	Educational resources have been developed and a variety of formal and informal Park-related learning opportunities have been delivered (146, 151, 158)	Educational resources and programmes have been developed and a variety of formal and informal Park-related, outdoor learning opportunities have been delivered	Cairngorms Outdoor Learning Network launched	Site specific education materials launched at 2 NNRs and Outdoor learning conference held.
30	A co-ordinated, Park-wide programme of events promoting the special qualities of the Park is available and publicised for everyone to enjoy (149, 150)	<i>Events Co-ordinator post being taken forward by Cairngorms Business Partnership, supported by LEADER funding awarded April 2010.</i>	Not applicable	Not applicable
	NEW ACHIEVEMENT	Boundary expansion programme has been delivered, ensuring consistent treatment of the National Park.	A9 Marker installed and significant visitor publications/websites modified	4 boulders and A93 marker installed
31	A research programme is in place to provide information about the State of the Park (162)	State of the Park Report published to inform development of the next National Park Plan	State of the Park update prepared for publication alongside draft NPP	Monitoring arrangements for new NPP in place

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Strategy and Communications				
32	Lead & co-ordinate the implementation of the National Park Plan and make significant progress towards achieving the plan outcomes by 2012 (168, 169)	The Authority delivers an effective lead role in the enabling and co-ordinated delivery of National Park Plan outcomes to 2012.	90% outcomes on track to be achieved	Outcomes achieved
	NEW ACHIEVEMENT	Engage partners and stakeholders in development of the next National Park Plan 2012-17	Draft NPP prepared ready for public consultation	New NPP approved by Ministers
33	Prepare and report on CNPA Corporate Plan (170)	Prepare and report on CNPA Corporate Plan and National Park Plan delivery	Annual Reports published by 31 July. Regular monitoring reports to Board.	Annual Reports published by 31 July Regular monitoring reports to Board.
34	Communications to support effective partnership working (171 – 178)	A Communications Strategy is in place emphasising raising awareness of the National Park and focusing on National Park-based communications and linkage with the communications work of partners.	Evaluation of media coverage highlights positive progress in media (public) awareness of NP	Evaluation of media coverage highlights positive progress in media (public) awareness of NP
	NEW ACHIEVEMENT	The Authority ensures that efficient, effective collaboration is established with key partners, and that partners' actual and planned contributions are explicitly reflected in their organisational plans and reports.	Evaluation of partners' plans and reports highlights positive reflection of their contribution to the NP.	Evaluation of partners' plans and reports highlights positive reflection of their contribution to the NP.
35	Using the Cairngorms National Park as the inspiration, and collating work by partners, our communications function has been deployed to publicise and promote awareness and understanding of climate change, and actions individuals can take. (116, 151, 163, 179, 196, 197)	Analysis of the most effective contributions that partners in the National Park can make towards national climate change targets and a collective focus on creating a low carbon National Park.	Baseline analysis of potential for carbon savings in the National Park	Collective priority action for low carbon NP set out in new 5 year NPP.
Planning and Development Management				
36	Planning & Development Management service delivered which is pro-active, efficient and effective and contributes to the Park aims & delivery of the National Park Plan (186)	The Authority provides a planning service for the National Park that is proactive, efficient and effective, and that contributes to achieving the Park aims and to delivery of the National Park Plan.	Effective: % applications determined within 4 months of call-in. Efficient: # applications determined per FTE NPP: through other KPIs / milestones	Effective: % applications determined within 4 months of call-in. Efficient: # applications determined per FTE NPP: through other KPIs / milestones
37	Local Plan is in place and used as a basis for encouraging and managing sustainable	Local Plan is in place and used as a basis for encouraging and managing sustainable development in	Local plan adopted.	Local Plan policies referenced in active use by local authorities in

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	development in the Park (127)	the Park		development management.
	NEW ACHIEVEMENT	The Authority has made significant progress in the development of the Local Development Plan for the National Park.	Consultation completed on main issues report.	Preparation of proposed plan.
38	Supplementary guides are in place including sustainable design guide, renewable energy (182)	Supplementary guides are in place including sustainable design guide, renewable energy, Developer contributions, Natural Heritage, Landscape and Carbon.	Sustainable Design guide, Developer contributions, Natural Heritage and Affordable housing guides adopted and in use.	Further guidance on landscape, carbon and renewable energy adopted and in use.
39	Enforcement monitoring of the local plan and planning and development management process and conditions (183)	Enforcement monitoring of the local plan and planning and development management process and conditions	Reviews undertaken of 50 developments or expressions of concern.	Reviews undertaken of 50 developments or expressions of concern.
40	E-Planning regime established and widely used (185)	E-Planning regime established and widely used	E-planning system implemented.	E-planning system performing effectively.
Corporate Services				
41	Lead, co-ordinate & deliver service improvements (192 – 195, 198, 199, 200 – 204)	Lead, co-ordinate & deliver service improvements.	Positively assessed delivery of CNPA Best Value action plan and NPA joint working plan.	Positively assessed delivery of CNPA Best Value action plan and NPA joint working plan.
42	Staff trained and able to participate in SEARS; working arrangements with other public bodies to facilitate seamless service to public (such as shared service points; secondments of staff) (205 – 207)	Efficient and effective service provision to public and partners is supported through appropriate training and development and evidenced by appropriate independent service assessment.	Balanced scorecard KPIs shows satisfactory complaints handling.	Balanced scorecard KPIs shows satisfactory complaints handling.
43	Lead own internal organisational greening initiatives to identify and implement sustainability improvements in policies and practices (196)	Lead own internal organisational greening initiatives to identify and implement sustainability improvements in policies and practices.	2% to 3% annual reduction in carbon emissions from CNPA business travel	2% to 3% annual reduction in carbon emissions from CNPA business travel
44	Realise 2% efficiency savings (199 – 201)	The Authority operates to budget, and meets Scottish Government efficiency expectations.	2% efficiency savings delivered	CNPA operates to total expenditure within target range of -2% to +1% of total income.
45	Implement internal equalities action plans (202)	The Authority implements internal equalities action plans and, through promotion of equalities in procurement and other core systems, encourages best practice in equalities action in other organisations.	Positive overall assessment of equalities action plan implementation.	Positive overall assessment of equalities action plan implementation.
46	Encourage others to deliver equality action		Internal and external equalities actions merged into a single strategic	

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	plans and meet best practice standards		outcome, as above.	