

CAIRNGORMS NATIONAL PARK AUTHORITY AUDIT & RISK COMMITTEE

FOR DECISION

Title: STRATEGIC RISK MANAGEMENT OVERVIEW

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Purpose

This paper supports the Audit and Risk Committee's review of the strategic risk management position of the Authority.

The paper presents the most recent update to the Authority's strategic risk register, following review of risk management action and position by the Senior Management Team in November 2022.

Recommendations

The Audit & Risk Committee is asked to:

- a) **Review the Authority's strategic risk register, agreeing any required amendments or mitigation actions;**

Cairngorms NPA Strategic Risk Management

1. The Park Authority's current strategic risk register is attached at Annex I to this paper. This has been revised to implement changes agreed by the Senior Management Team in November 2022.
2. The Committee is invited to review the position on strategic risk management as set out in the risk register and:
 - a. Consider the adequacy of coverage strategic risk management around achievement of the Authority's current strategic objectives;
 - b. Consider the adequacy and effectiveness of mitigation actions set out in the risk register.
3. While one strategic risk is assessed as continuing on a downward trend for some time, the view of management team is that these risks should be retained as open for the time being.

Heritage Horizons Programme Risk Management

4. The Heritage Horizons: Cairngorms 2030 Programme Board has responsibility for risk management of the programme which is currently in its development phase cycle within the National Lottery Heritage Fund system.
5. The Cairngorms NPA Board has requested that the Committee consider the implications of the Heritage Horizons proposals, including governance and risk management of the programme and their potential implications for the Authority's wider risk management. The risk management report to the Heritage Horizons Programme Board is presented at Annex 2 to this paper.
6. At this stage, the Executive Management believes there are no risk implications which merit inclusion in the Cairngorms NPA strategic risk register as a consequence of the Park Authority's leadership of and financial responsibility for the Heritage Horizons Programme.

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