



# The Cairngorms Trust

# 2017

An annual review of The Cairngorms Trust, including the delivery of LEADER funding, Small Grants Programme, and additional charitable donations.

## Annual Review Report





Kingussie 2017 (above); Braemar Play Park (below)



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## 1) Executive Summary

*Summary of the LDS delivery to date and the achievements in the reporting period*

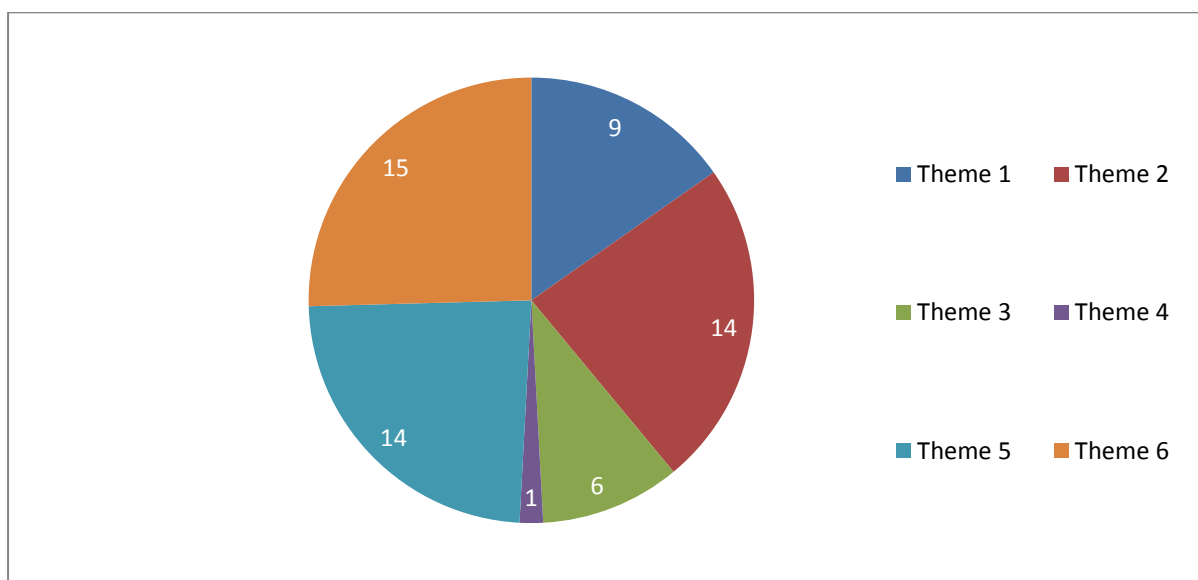
This annual review includes detail of activity in which the Cairngorms Local Action Group Trust (operating as The Cairngorms Trust, hereon in referred to as 'The Trust') have been engaged in to date, including the delivery of LEADER funding and the now closed Small Grants Programme, in addition to the management of additional charitable donations.

The impact of funding delivered into the community has been considerable since the inception of The Trust and the continued successful delivery of LEADER and the now closed Small Grants Programme has brought in 160% and 338% respectively to date of The Trusts' intervention in additional investment.

Looking to the horizon and the as yet unknown funding opportunities following Brexit the Trust is well positioned to take advantage of any new prospects for funding Community Led Local Development to build on the impactful delivery of grants that has taken place in the Cairngorms to date.

## 2) Local Development Strategy Delivery

Graph 1



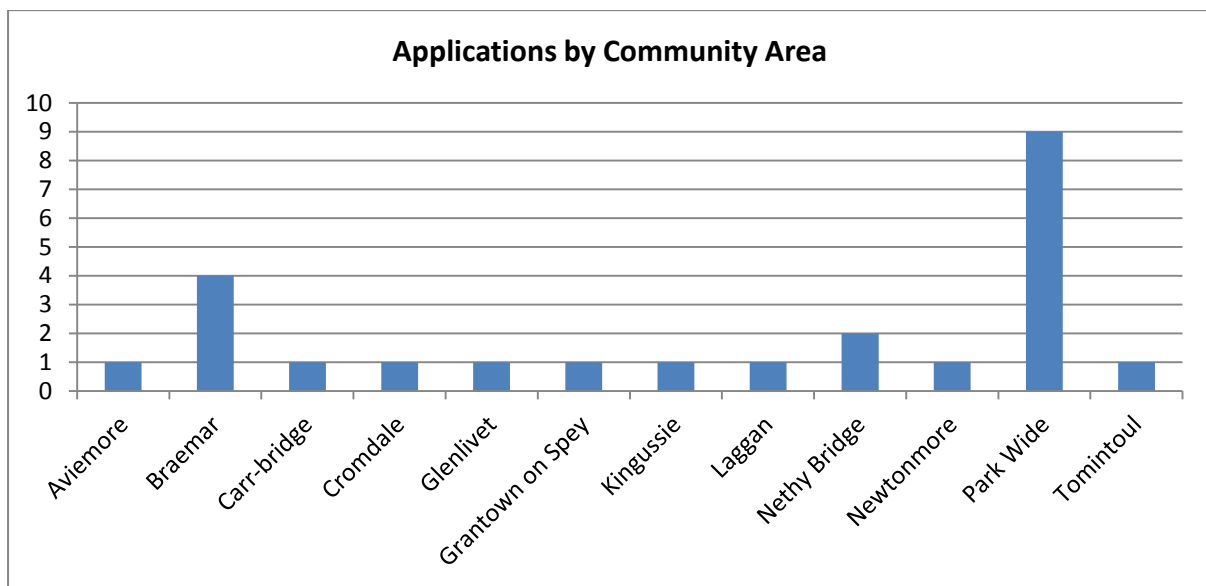
Delivery of the Cairngorms Local Development Strategy (LDS) through LEADER funding in the programme to date has gone exceptionally well with the Local Action Group (LAG) approving projects which together have aimed to address all themes in the LDS. In terms of how outcomes of these themes are being delivered by individual projects, an additional

achievement is that from 23 indicators across all themes, there is only one yet to be addressed, which is:

- Theme 5; Number of participants making changes to the way they live to reduce carbon emissions

As per the graph above Themes 6, Excellent in sustainable tourism and recreation to enhance enjoyment of residents and visitors, Theme 5, Protection and enhancement of the National Park landscape, wildlife, and local heritage, and Theme 2, Grow the economy of the park by strengthening existing business sectors, supporting business start-ups and diversification, and increasing the number of workers employed in the park are performing remarkably well. Theme 4 has been identified as an aspect of the LDS which has not been addressed to the same level as accompanying themes. However, this has been noted by the LAG and all available support will be provided by LEADER staff to support the continued development of projects aiming to delivery indicators against this and all themes.

Graph 2



In addition to achieving a spread of approved LEADER projects addressing all LDS themes, there is also an increasingly even spread across the Cairngorms National Park geography as per the graph above, with projects delivered by eleven different communities together with nine approved projects delivering 'park wide'. LEADER staff continue to support a competitive pipeline of projects with proposals from, but not limited to, unrepresented settlements such Ballater, Blair Athol, and Boat of Garten.

## Finance

### LEADER

<b>Cairngorms Total Allocation</b> £ 2,968,517.00				<b>Programme Value 2016-2020</b>			
Projects Allocation	£	2,226,387.75		Total Project Value	£	2,830,540.51	
Total LEADER Project funding committed	£	1,768,982.08	<b>79.46%</b>	Increase on LEADER Project cost		<b>160%</b>	
Remaining Project Allocation	£	457,405.67	<b>20.54%</b>	Total LEADER project funding paid out	£	328,687.41	
Remaining including under spend	£	464,876.36		Project Underspend for Re-allocation	£	7,470.69	
<b>LEADER Projects Commitment Breakdown 2016-2020</b>				<b>Programme Value Breakdown 2016-2020</b>			
Total Main funding committed	£	1,283,668.00	<b>57.66%</b>	Total Main value	£	1,649,974.22	<b>58.29%</b>
Total Farm Diversification funding committed	£	172,593.57	<b>7.75%</b>	Total Farm Diversification value	£	304,816.58	<b>10.77%</b>
Total Enterprise funding committed	£	305,249.82	<b>13.71%</b>	Total Enterprise value	£	875,749.71	<b>30.94%</b>
Total Co-operation funding committed	£	-	<b>0.00%</b>	Total Co-operation value	£	-	<b>0.00%</b>

The Cairngorms LEADER programme currently has a financial commitment to approved projects of £1,768,982.08, or 76.46% of the total project allocation of £2,226,387.75. This total commitment consists of £1,283,668 of general programme funding, £305,249.82 of the sub-allocation for investment in enterprise projects, and £172,593.57 of sub-allocation for investment in farm diversification projects. In terms of achieving targets in relation to the sub-allocations, we have exceeded our target of 10% for funding committed to enterprise projects, which is currently 13.71% of our commitment, and we are also on track to achieve the same target of 10% for farm diversification projects, which is currently 7.75% of our commitment.

In regard to the Cooperation sub-allocation, Cairngorms LAG have yet to approve any projects due to the generally longer lead-time in development of Inter-territorial (within Scotland and the UK) and Transnational projects. This has been identified as an area for additional focus moving into 2018 for LEADER staff to continue support of and progress cooperation leads in the development pipeline.

A further achievement of the delivery of Cairngorms LEADER funding in the current programme is the additional investment of projects which currently sits at 160% of LEADER intervention. This means that every pound of LEADER funding made available for investment in the Cairngorms, an average of £1.60 is actually spent on Community Led Local Development within the National Park.

### **Small Grants Programme**

The Trust's Small Grants Programme is now closed as of April 2017 however the programme was successful in supporting 7 approved projects to the total value of £18,721.64. This programme was particularly effective in leveraging additional investment with a total of £63,267.55 of project investment. This is a 338% increase in SGP investment, which means for every pound of SGP funding, applicants have invested an additional £2.38 of match funding, which again, is a remarkable level of inward investment and value for money for the National Park.

### **Management of other charitable donations**

The management of The Trust are exploring ways to continue delivering impactful community development in the Cairngorms following the delivery of the current LEADER programme.

In its current form The Trust is set-up to accept and manage charitable donations and currently has a non-LEADER account balance of £9,828 for use with varying specifications and spending restrictions.

As The Trust begin to diversify from the primary delivery of LEADER funding the fundraising of charitable donations will help continue the excellent work achieved to date in the delivery of impactful projects through the National Park. The Trust will aim to use the donations accumulated over the last year to finance investment in community projects over the course of the coming year. The Trustees aim to promote the award of charitable funds with a view to developing increasing awareness of the Trust and its operations and, through doing so, increase the levels of donations received to support its objectives.

### **3) Cairngorms Local Action Group Update**

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- See Appendix A for animation activity to date.
- Commissioned projects in order of approval (not including approved projects that have been withdrawn, or are yet to begin):
  - Cairngorms National Park Volunteer Ranger Service, Park Wide
  - Kingussie 2017, Kingussie
  - Tomintoul Discovery Centre, Tomintoul
  - Building Stronger Communities Pilot, Park Wide
  - Cairngorms Important Plant Area, Park Wide



- Braemar Mountain Sports Enhanced Accessibility, Braemar
  - Wigwam Holidays Glenlivet, Glenlivet
  - Braemar Community Play Park, Braemar
  - Braemar Castle Conservation Project Phase I, Braemar
  - Wildlife ID and Guiding in the CNP, Park Wide
  - Farmhouse Renovation, Grantown-on-Spey
  - Community Orienteering and Protection of the Environment, Park Wide
  - Nethy Outdoor Classroom, Nethy Bridge
  - Caberfeidh Horizons Transition and Training Project, Newtonmore
  - Spòrs Gàidhlig, Park Wide
  - Growing Capacity in Social Enterprise in the Park, Park Wide
  - Laggan Glamping, Laggan
  - The Cairngorms Nature Weekend, Park Wide
  - Rare Invertebrates in the Cairngorms, Park Wide
  - Siege Works at Castle Roy, Nethy Bridge
  - St.Margret's Supporting Community Development in Braemar, Braemar
  - Carr-bridget Capercaillie Community Ranger Project, Carr-bridge
- Networking, meetings and events
    - LAG members and LEADER staff continue to be engaged with the relevant networks, attending such Scotland wide events as:
      - LEADER Staff Group Meetings
      - Accountable Body Working Group Meetings
      - LARCs Delivery Workshops
    - And international events such as:
      - UK Rural Development and Networking Conference in Belfast, Ireland
      - LEADER Fair for Transnational Cooperation in Jäneda, Estonia
- Changes in members or staff
    - Janette MacLeod left the position of Programme Supervisor in January 2016
    - Adam Howarth was recruited to the position of Programme Supervisor in February 2016
    - Alice Mayne left the position of Programme Manager in August 2017
    - Sam Wiaczek was recruited to the position of Programme Manager in November 2017



#### 4) National Updates

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In June 2016 the UK voted to leave the European Union (EU) and in March 2017 the UK Government triggered Article 50 to begin the process for the country to be withdrawn from the EU. The immediate implications for The Trust have centred on the continuation of LEADER funding in the current programme, and post 2020 when the current programme expires.

Following the referendum the Scottish Government have confirmed their commitment to the current LEADER programme within the agreed timescales, safeguarding the ability of LAGs to deliver project funding allocations in line with their respective Local Development Strategies.

In terms of Community Led Local Development (CLLD) following the current LEADER programme, there are discussions taking place at local and national levels analysing trends and best practice to feed into potential future CLLD forms, taking into account demographic changes, economic growth and sustainability, access to services, poverty and social inclusion, and getting rural voices heard.

#### 5) Looking Ahead

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##### **Main Project Allocation**

Following the successful development projects and subsequent approval and uptake of LEADER funding in the Cairngorms during this programme, The Trust is now in the position of being nearly fully committed in their main LEADER project allocation. There is however approx. £240k at the time of writing still yet to be committed so applications for the remaining funds will be extremely competitive. We are still encouraging new enquiries until this allocation is fully committed.

##### **Cooperation**

The development of impactful Cooperation projects will be a priority moving into 2018. Currently The Trust has not approved any cooperation projects however there is an increasing pipeline of proposals which are expected to progress in development over the coming months.

## Case Studies

The Trust is in the process of developing Case Studies of projects in the current programme as they come to a close to help demonstrate the excellent achievements in Community Led Local Development in the Cairngorms during the current LEADER programme. We expect to have these posted on our website and social media in the new year.

## Meeting dates and locations 2017/18

- 28<sup>th</sup> November 2017, Tomintoul
- 28<sup>th</sup> February 2018, Aviemore
- 23<sup>rd</sup> May 2018, Braemar
- 30<sup>th</sup> August 2018, Grantown-on-Spey

## 6) Quarterly update November 2017

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Following the annual review report content above this section is to reflect activity over the past quarter, from 1<sup>st</sup> September to 28<sup>th</sup> November 2017, and form the equivalent of the LAG's seventh quarterly report.

### Project summary table

		This quarter 01/09/2017 to 28/11/2017	Programme to date
Enquiries	Received	6	177
Eol	Received	4	79
Applications	Under development	5	
	Submitted to LAG	2	26
	Approved by LAG		24
Not yet started		1	
Live		19	
Closed		3	3
Withdrawn		1	2

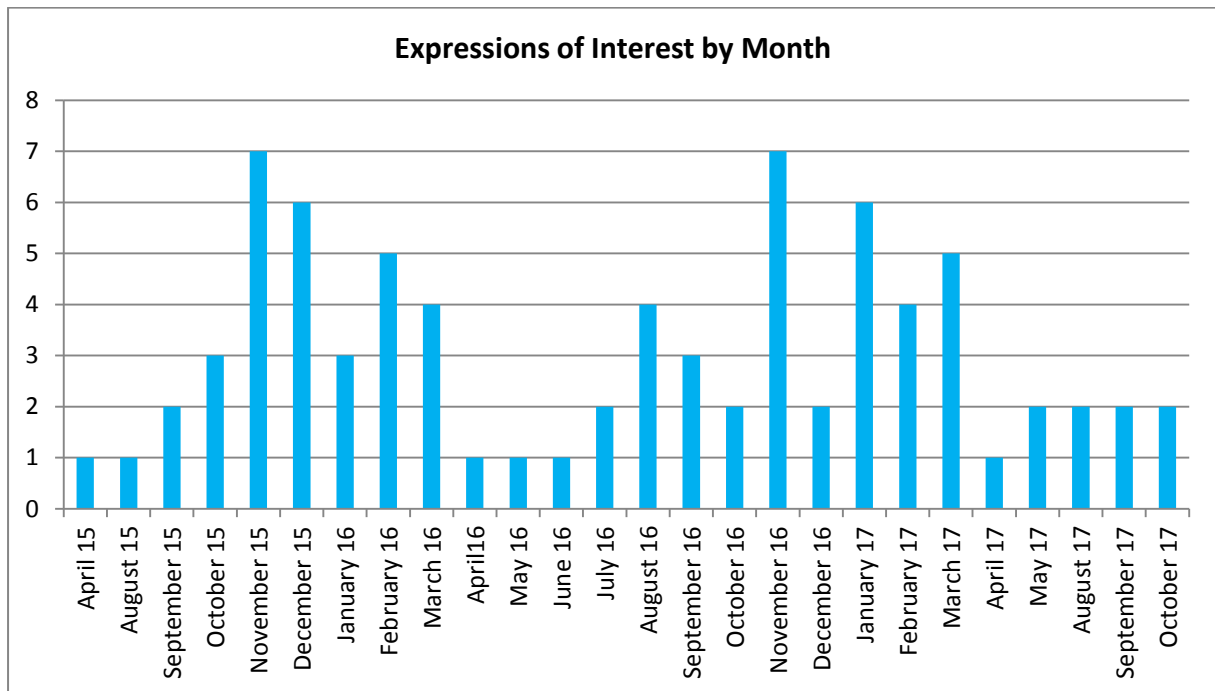
There has been continual interest in the programme with six new enquiries received in this quarter, 4 expressions of interest, and 5 applications under development.

There are two proposals put forward to the LAG for decision, including one cooperation project developed by cooperation partners in South Aberdeenshire. The remaining 3 projects that are in development have not passed technical assessments; two will be allowed

to resubmit their projects in the next cycle after further development, but one was deemed ineligible due to the size of the organisation (annual turnover exceeding €10 million).

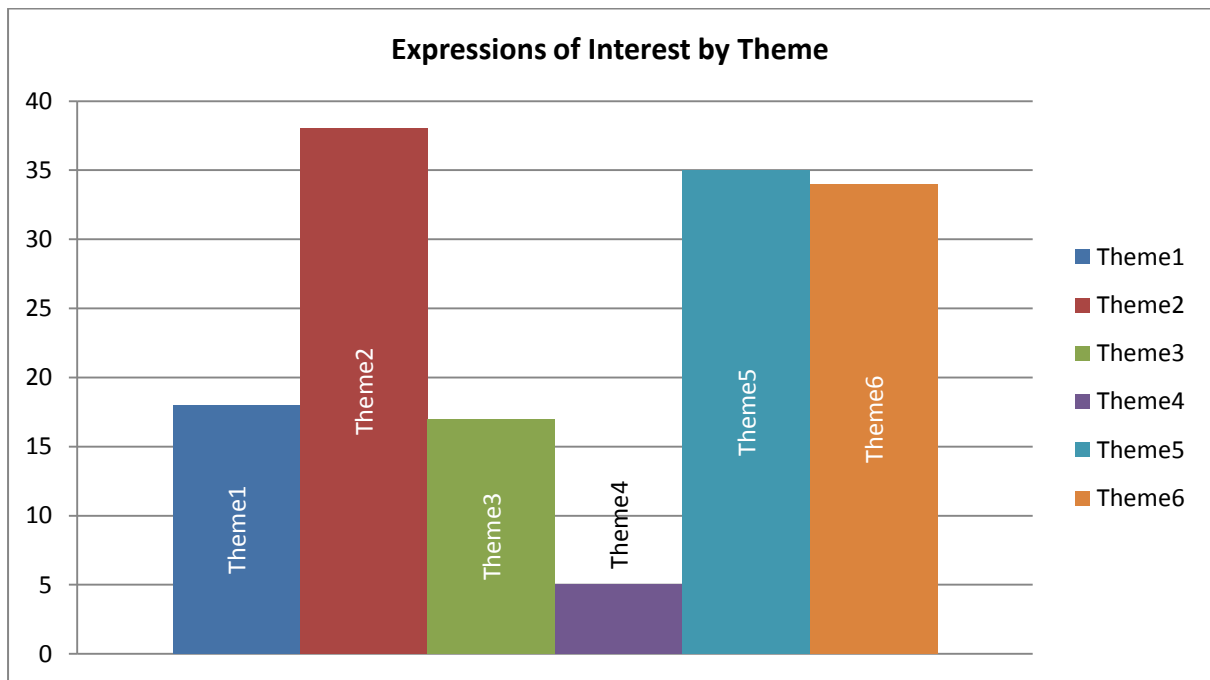
## Expressions of interest analysis

Graph I



The numbers of new Expressions of Interest (EOIs) has dropped since the beginning of 2017 however has remained consistent since March. This is likely due to a reduction in animation activity by LEADER staff but also due to publicity on The Trust's website outlining the restricted funding available in the main project allocation budget. There remains a competitive pipeline of projects in development.

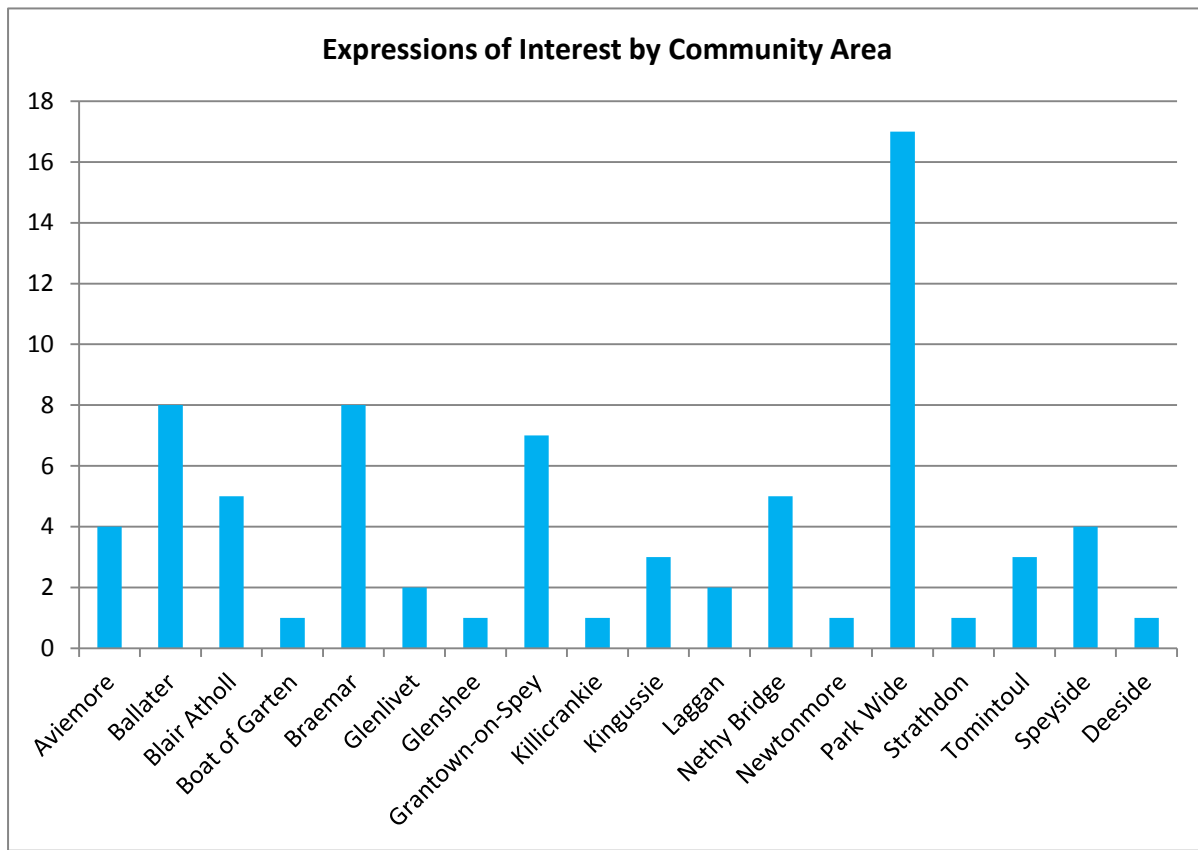
Graph 2



Themes 1, 2, 3, 5 and 6 continue to be well represented, particularly themes 2, 5 and 6, however theme 4 still continues to be comparatively underrepresented.



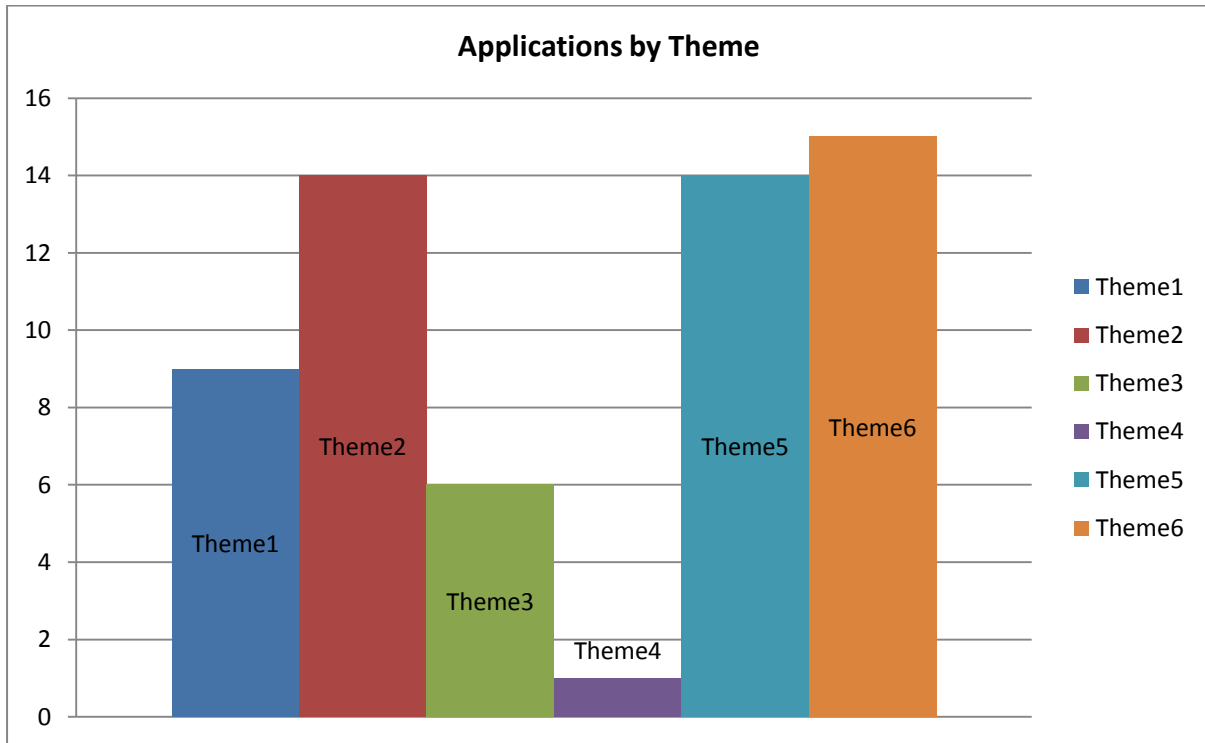
Graph 3



There are a higher number of Eols aiming to delivery projects park-wide than any specific community area, representing a relatively even spread across the park geography.

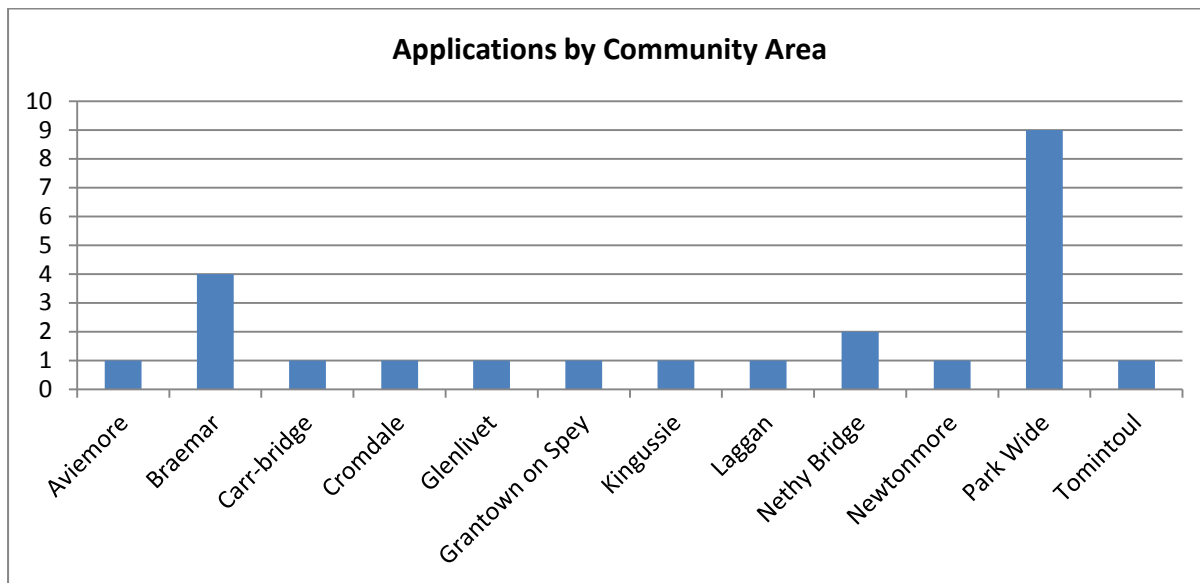
## Approved applications analysis

Graph 1



All themes have been represented in approved applications however theme 4 remains underrepresented relative to other themes at present. This could be due to the challenge of delivering against indicators associate with theme 4 however the LEADER team have identified aspects of current live projects that are informally delivering against these indicators. We are exploring options as to how we may best capture these achievements.

Graph 2

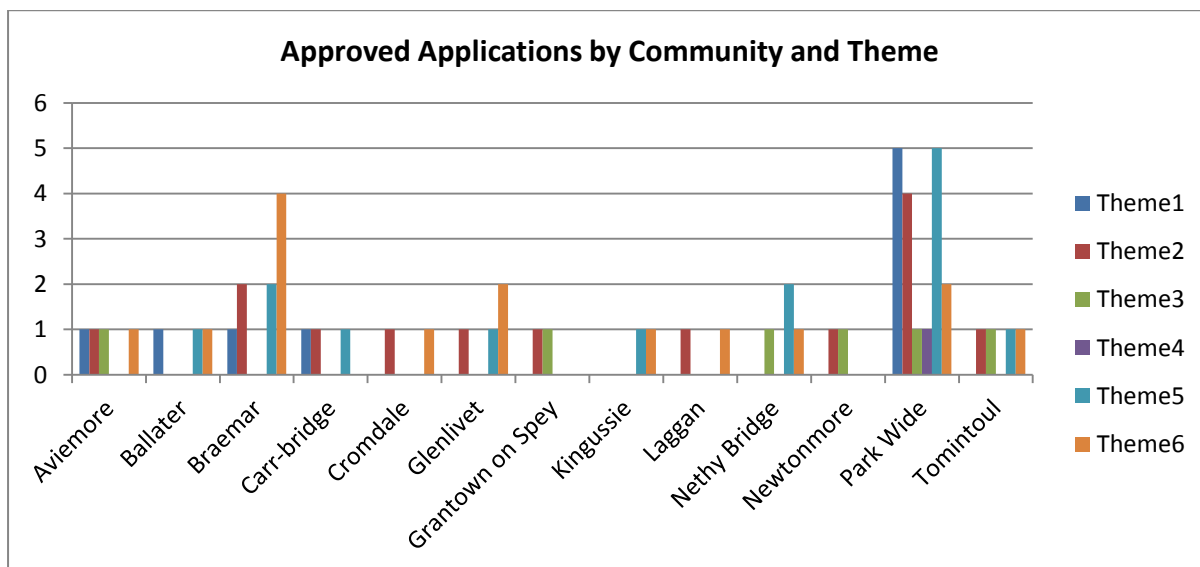


There has been an increase in geographical spread with the approval of the Rothiemurcus & Aviemore Tennis Club project in August.

With consideration to the remaining allocation of the programme, there will be limitations as to how many of the existing pipeline of proposals will translate into delivered projects, some settlements may be potentially less represented than others.

The two projects put forward for consideration in November are based in Aviemore (Cairngorms Connected) and the east of the National Park (Mountain Bike Aberdeenshire).

Graph 3





Theme 6 is relatively well represented in most projects delivered in each community area with the addition of all themes being represented in the grouping of park-wide projects.

The two proposals being put forward in November have committed to addressing the following themes:

- Cairngorms Connected – Theme 1
- Mountain Bike Aberdeenshire (Cooperation with South and North Aberdeenshire LAGs) – 1, 2, and 6

To reiterate what has been mentioned previously in this report, in terms of how outcomes of these themes are being targeted by projects already approved by the LAG, it is quite an achievement that from 24 indicators across all themes, there is only one yet to be addressed, which is:

- Theme 5; Number of participants making changes to the way they live to reduce carbon emissions

### Commitments to date

Commitments to date						
Application Number	Application Name	Applicant	Total Eligible Costs	LEADER Amount	Intervention %	Defrayed total to date
2	CFM Market transformation	Cairngorms Farmer Market	Nil	Nil	0.00%	£0
3	Cairngorms National Park Volunteer Ranger Service	Cairngorms National Park Authority	£65,558	£65,558	100%	£1,923
4	Kingussie 2017	Kingussie Camanachd Club	£170,570	£133,195	78%	£104,446
5	Tomintoul Discovery Centre	Tomintoul & Glenlivet Development Trust	£190,861	£160,087	84%	Delayed



6	BSC Pilot (CLOSED)	Cairngorms National Park Authority	£19,962	£19,962	100%	£19,962
7	Cairngorms Important Plant Area	Plantlife	£147,362	£135,190	92%	£1,638
8	Braemar Mountain Sports Enhanced Accessibility	Braemar Mountain Sports Ltd.	£51,882	£41,413	80%	£31,925
9	Wigwam Holidays Glenlivet	Wigwam Cabins	£597,500	£100,000	17%	£7,040
10	Braemar Community Play Park (CLOSED)	Braemar Community Ltd.	£79,427	£38,427	48%	£38,427
11	Braemar Castle Conservation Project Phase I	Braemar Community Ltd.	£80,047	£50,046	62.52%	£13,029
12	Wildlife ID & Guiding in the CNP	Speyside wildlife	£21,144	£18,644	88.18%	First claim currently being processed
13	Farmhouse Renovation	Heather Rae	£201,852	£121,111	60%	£16,958
14	Community Orienteering and Protection of the Environment	Scottish Orienteering Association	£26,427	£20,084	76%	£7,576



16	Outdoor Classroom (CLOSED)	Abernethy Primary School Parent Council	£14,260	£6,013	42.17%	£6,013
17	Caberfeidh Horizons Transition and Training Project	Caberfeidh Horizons	£161,927	£150,915	93.20%	£35,301
18	Spòrs Gàidhlig	Comunn na Gàidhlig	£123,902	£90,000	72.64%	Not reached first claim date
19	Growing Capacity in Social Enterprise in the Park	Social Enterprise Academy	£81,322	£55,344	68%	£125
21	Laggan Glamping	Joan Chalmers	£102,964	£51,482	50%	Not reached first claim date
22	The Cairngorms Nature Weekend	CNPA	£96,036	£80,636	83.96%	First claim currently being processed
23	Rare Invertebrates in the Cairngorms	RSPB	£51,737	£51,737	100.00%	First claim currently being processed
24	Siege works at Castle Roy	The Castle Roy Trust	£104,167	£96,770	92.90%	£29,635

27	Cairngorms Community Broadband CDO	Cairngorms Community Broadband Ltd				Closed
28	St Margret's – Supporting community development in Braemar	Scottish Redundant Churches Trust	£33,922	£33,922	100%	Not reached first claim date
32	Carr-bridge Capercaillie Community Ranger Project	CNPA	£53,445	£53,445	100%	Not reached first claim date
20	Rothiemurchus & Aviemore Tennis Club Facility Enhancement	Rothiemurchus & Aviemore Tennis Club	£354,267	£195,000	55%	Awaiting Start
		<b>Total</b>	<b>£2,830,541</b>	<b>£1,768,982</b>		<b>£328,639</b>
		<b>Average</b>	<b>£123,067</b>	<b>£76,912</b>	<b>76%</b>	<b>£23,474</b>

The total eligible project costs for all approved projects to date are approximately £2,830,541 with a total LEADER commitment of approximately £1,768,982, which accounts 79.5% of the overall project allocation. To date the LEADER programme has paid out £328,639 to eligible claims. This differs from the total in the finance checker in the Finance section of the report as this is the actual sum paid out, whereas the Finance figure includes payments that have been approved but not yet defrayed.

### Risk Register

Project Title	Risk Trigger	Comments
Growing Capacity in Social Enterprise in the Park	Failure to deliver targets at training events. Participants not linked to the NP trained using LEADER money. Multiple under spends in claims.	Uptake continues to be less than expected. Applicant has used LEADER money to train people not linked to the NP. The applicant has given the impression that they do not require the LEADER funding.
Rothiemurchus &	Letter of offer not supplied	Cairngorms LEADER have

Aviemore Tennis Club Facility Enhancement	due to Issues around RAG status.	been informed we are currently classed as RED. As such no draw down of funds can be made.
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Update – Growing Capacity in Social Enterprise in the Park

Uptake continues to be less than expected for the training being offered. Applicant has also admitted to using LEADER money to train people not linked to the NP. It seems the applicant does not actually “need” the LEADER funding in order for this project to go ahead and each milestone value to date has been largely under claimed either due to lack of uptake or ineligibility.

Update – Rothiemurchus & Aviemore Tennis Club Facility Enhancement

Cairngorms LEADER have been informed we are currently classed as having a RED rag status. As such no draw down of funds can be made on project claims paid by CNPA.

**RAG Status update**

Following discussions with Scottish Government around the status of the Cairngorms LAG approved Spòrs Gàidhlig project, Cairngorms LAG have been moved to a red RAG status pending the satisfaction of Scottish Government’s Business Assurance and Support Team (BSAT) that processes utilised by Cairngorms LAG and the Cairngorms National Park Authority as the Accountable Body, do not expose the programme to undue risk.

Both Cairngorms LEADER and Accountable staff do not accept this as a reasonable recommendation made by BSAT as the findings of their review have all been addressed and unanimously agreed as resolved, or established to have been incorrect interpretations.

Our dissatisfaction with this development has been escalated through appropriate Scottish Government channels, although to date this has had a very limited response.

**Projects for decision November 2017**

Potential Commitments for November 2017 Meeting			
Applicant	Total Eligible Costs	LEADER Amount	Intervention

JLM	£24,751.05	£24,751.05	100%
Mountain Bike Aberdeenshire	£149,453.88	CLAG £20,923.54	CLAG 35% LEADER 70%
<b>Total</b>	<b>£174,204.93</b>	<b>£22,837.30</b>	
<b>Average</b>	<b>£87,102.47</b>	<b>£45,674.49</b>	<b>67%</b>

## Cooperation

A Cooperation subgroup meeting was due to take place on 26<sup>th</sup> September but unfortunately did not go ahead.

Cooperation project activity has fluctuated over the past quarter with the development of the We Are proposal being met with challenges due partners' reduced appetite for the proposal.

There has been however increased activity with Rieska LAG (Finland) over the proposed Youth project, potentially incorporating a 'Youth LAG'.

Further, Cairngorms LEADER have been approached by South and North Aberdeenshire LAGs to ask if we would be interested in entering into a Cooperation agreement to support the Mountain Bike Aberdeenshire project will cross into the National Park area in the Ballater and Braemar areas. The aim of this project is to develop the area as a Mountain Bike destination with the applicant proposing to address Themes 1, 2, and 6 of the Cairngorms Local Development Strategy.

Lastly, we have been invited by Moray LEADER to support the development of a project proposal from the Moray Way Association regarding the Moray Walking Festival, part of which will cross into the National Park.

## Monitoring and Evaluation

The following is an update from the M&E subgroup:

At the M&E Sub-Group meeting on the 5<sup>th</sup> October it was raised that there were still indicators that were not being represented by the projects that have been approved by the LAG.

Since the Sub-Group meeting the number of indicators with no representation by the programme is now only one: "No of participants making changes to the way they live to reduce carbon emissions".

The Sub-Group would like some direction from the LAG as to whether to prioritise those projects that can deliver this indicator; this would help us ensure all of the indicators in our LDS are represented to some degree.

Some members of the Sub- Group thought that LEADER process was difficult enough without giving priority to specific indicators. If the LAG decide not to prioritise the delivery of the indicator and in turn the indicator is not delivered we will need to submit a change request ask if we can alter the LDS.

Course of action to be discussed by LAG.

## **7) Appendix A - Cairngorms LEADER / LAG animation & promotion activity 2015 - 2017**

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<b>Event</b>	<b>Purpose</b>	<b>Date &amp; Location</b>	<b>No of attendees</b>
Cairngorms LEADER Launch Event	Official launch of the Cairngorms LEADER 2014-20 programme, networking, animation & knowledge sharing	The Lecht, 16 <sup>th</sup> September 2015	5 LAG Staff 10 LAG members 15 Community / other organisation exhibitors 100 attendees
EOI Workshop	Expression of Interest workshops designed to tell people what 'LEADER' is and how they can apply.	22 <sup>nd</sup> September 2015, Grantown-on-Spey	10
EOI Workshop		22 <sup>nd</sup> September 2015, Aviemore	3
EOI Workshop		24 <sup>th</sup> September 2015, Blair Atholl	3
EOI Workshop		29 <sup>th</sup> September 2015, Lonach	3
EOI Workshop		29 <sup>th</sup> September 2015, Braemar	14
EOI Workshop		7 <sup>th</sup> October 2015, Newtonmore	18
EOI (tailored) Workshop	Eoi session for CNPA staff and partners in	27 <sup>th</sup> October 2015, Grantown	15





	Grantown on Spey CNPA office		
LEADER update to T&G Transform Team	Update & animation	28 <sup>th</sup> October 2015, Tomintoul	
Co-operation & knowledge sharing meeting	Community Empowerment meeting in Balloch and co-operation discussion with LLTNPA staff	3 <sup>rd</sup> November 2015, Balloch	1 LEADER staff 5 others
CBP Conference	Stand and workshop to animate to local businesses	4 <sup>th</sup> November 2015, Aviemore	50
T&GDT AGM	Animation & LEADER update	11 <sup>th</sup> November 2015, Tomintoul	40
Local Outdoor Access Forum	LEADER update to Cairngorms LOAF meeting	17 <sup>th</sup> November, Newtonmore	15
LAG meeting	Joint LAG meeting with Dumfries & Galloway LEADER and Co-ordinators Meeting	25 <sup>th</sup> November 2015	30
Inclusive Cairngorms Meeting	Update to Inclusive Cairngorms Meeting	26 <sup>th</sup> November 2015, Grantown on Spey	20
Cairngorms LEADER newsletter	Animation, information about LEADER	Every 2 months during 2015 & early 2016	
EOI workshop	CNPA staff Eoi Workshop	27 <sup>th</sup> October 2015, Grantown on Spey	9
EOI workshop	Expression of Interest workshops designed to tell people what 'LEADER' is and how they can apply	3 <sup>rd</sup> November 2015 Blair Atholl	6
Community Consultation Event	Animation	7 <sup>th</sup> November 2015, Strathdon	
EOI Workshop	Expression of Interest workshop	19 <sup>th</sup> January 2016, Carr-bridge	1
EOI Workshop	Expression of Interest workshop	20 <sup>th</sup> January 2016, Boat of Garten	7
EOI Workshop	Expression of Interest	26 <sup>th</sup> January 2016,	2



	workshop	Aviemore	
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<b>Event</b>	<b>Purpose</b>	<b>Date &amp; Location</b>	<b>No of attendees</b>
Farmers Forum	Presentation to raise awareness of FD funding	18 <sup>th</sup> February, Aviemore	5 farmers
Marr Area Community Ward Forum	Presentation as part of a funding workshop on application to LEADER	25 <sup>th</sup> February 2016, Ballater	60
EOI workshop	How to submit an Expression Of Interest to LEADER	25 <sup>th</sup> February 2016, Ballater	1
LEADER Scottish Conference & Co-operation Café	Networking between LAGs, Develop ideas for Enterprise and Youth Co-operation, showcase Cairngorms LEADER projects	28 <sup>th</sup> April 2016, Aviemore	3 CDO's 3 LEADER Staff 2 LAG members
Community Development Officer meeting	Discuss partnership work and generate EOIs	28 <sup>th</sup> April 2016	4 staff and grants manager
Meeting with Business Development, Aberdeenshire Council	Discuss joint promotion of Cairngorms LEADER and Aberdeenshire Business Scheme in Ballater	13 <sup>th</sup> April 2016	2 LEADER staff 1 AC staff
Meeting with GrowBiz, Rural Angus LAG & P&K LAG	Progress Enterprise co-operation proposals	25 <sup>th</sup> April 2016	2 LEADER staff 3 external staff
Website live	Website for Cairngorms LEADER & Cairngorms Trust	Summer 2016	

<b>Event</b>	<b>Purpose</b>	<b>Date</b>	<b>No. of Attendees</b>
Rural Manifesto Event	Attend to keep local community members up to date with LAG priorities	17 <sup>th</sup> May 2016	15
EOI workshop	How to submit and EOI to LEADER	25/05/16 Killiecrankie	3
EOI workshops (tailored)	Presentation to raise awareness of LEADER	17 <sup>th</sup> August and 22 <sup>nd</sup> August 2016	6 attended across the 2 sessions.



	funding amongst CNPA staff (x2).		
Scottish Rural Parliament Event	To hear about the rural parliament and contribute ideas	17 <sup>th</sup> May 16	
TSI Moray Participation Request Focus Group Elgin.	To understand more about how participation requests will work and the possible opportunities for LEADER to support these initiatives.	1 <sup>st</sup> June 16	25 attendees (1 Cairngorms LEADER staff)
Development officer meeting with new Aberdeenshire Voluntary Action staff	Promote LDS & LEADER and discuss possible working together	1 <sup>st</sup> June 2016	1 LEADER staff & 1 other
Meeting with the Cabrach Development Officer	To share ideas for possible co-operation projects between the Cabrach and the Cairngorms LEADER area.	1 <sup>st</sup> June 16	1 LEADER staff and 1 other
Meeting CNPA staff to discuss possible Cultural Heritage project	Discuss Cultural Heritage event and project	2 <sup>nd</sup> June 16	1 LEADER staff and 3 CNPA
Youth Co-operation meeting Pitlochry	Meet representatives from Angus, Perth and Kinross and Highland to discuss a possible Youth Co-operation project.	3 <sup>rd</sup> June 16	1 LEADER Staff, 5 others
Pan European Land Use Conference Eskemulloch	To present and share thoughts on SRDP and EU funding in the Cairngorms with EU representatives	8 <sup>th</sup> June 16	1 LEADER staff. 12 European Representatives and 20 others.
Rural focus Group – Mental Health, Inverness	To share ideas on possible interventions to support people in rural areas with mental health problems.	15 <sup>th</sup> June 16	1 LEADER staff and 25 others
Cairngorms Community Broadband Meeting	To develop proposals for a community broadband organisation to deliver a CBS project in the	17 <sup>th</sup> June 16	1 LEADER staff, 2 LAG & 15 others.



	Cairngorms		
Community Open Evening, Glenlivet	Promotion of LDS and EOI discussions with attendees	22nd June 2016	10: members of TGLT, Glenlivet Partnership and some community members
Meeting with Economic Development Aberdeenshire Council	To discuss joint funding session to be based in Ballater aimed at businesses	June 2016	1: LEADER & 1 other
Meeting with UHI	Meeting to discuss possible co-operation projects involving UHI	9 <sup>th</sup> August 16	1 LEADER staff and 1 other.
Growbiz meeting with CNPA	Discuss proposals for the Growbiz project and agree CNPA role in taking it forward	16 <sup>th</sup> August 16	2 LEADER staff, 2 CNPA

<b>Event / Meeting</b>	<b>Purpose</b>	<b>Date</b>	<b>No of attendees</b>
Marr Community Ward Forum	Update on LEADER programme & further promotion (BT & SM)	9 <sup>th</sup> March 2017	50
CDO meeting	Animation of programme, discussion of EOIs, possible projects	9 <sup>th</sup> May 2017	6

<b>Version</b>	<b>Staff</b>	<b>Date</b>
Draft 0.2	Sam Wiaczek	14/11/2017
Draft 0.3	David Cameron	17/11/2017
Draft 0.4	Roger Clegg	19/11/2017