

**Annex 5 Risk Assessment for Point of Entry Marker Project**

<b>Activity</b>	<b>Risk</b>	<b>Likelihood</b>	<b>Control Measures</b>
Project Management	Overspend	Moderate	Develop CNPA project team to include 'internal verifier' and liaise closely with Corporate Services  Appoint competent Landscape Architect to manage the project and ensure that appointed sub-contractors are equally competent  Retain sign design consultant
Site negotiation	Landowner consent withheld	Low	Early discussions with all owners are already positive  Appoint Land Agent to enter into formal agreements with landowners  Consider using alternative sites if agreement is not forthcoming
	Lack of support from Scottish Executive for lay-by development	Moderate	Install entry point markers only and await lay by upgrades in due course
Sign Design	Granite unavailable from within the Park	Low	Use a Scottish source from outside the Park that provides the close link to the Park
	Lettering Vandalised	Low	Design allows for replacements to be cut an inserted on site
	Signs damaged by traffic accidents	Low	Retain a supply of granite as a contingency for sign replacement

Activity	Risk	Likelihood	Control Measures
Installation	Accidents to workers and public	Low	Use competent Landscape Architects and sub contractors.  Encourage Scottish Executive to project manage trunk roads
	Damage to signs	Low	Retain a supply of granite as a contingency for sign replacement.
	Ground conditions unworkable	Low	Sites already visited by landscape architect but consider alternative sites
	Adverse weather delaying installation	Moderate	Where possible, plan installation outwith winter months.
Funding	Shortfall due to lack of support from partners	Low/moderate	Postpone lay-by upgrades  Consider funding the project over a longer number of years with additional support from CNPA
	Failure to meet funding deadlines	Low/moderate	Regularly update funding partners and if necessary renegotiate timescales
Public perception	Lack of public support for the project	Low/moderate	Continue to communicate with the public and raise awareness about the project through briefings and press activity and make link to quality image of the Park  Continue to inform tourism and other partners about the project