CAIRNGORMS NATIONAL PARK AUTHORITY

FOR DISCUSSION

Title: STRATEGIC RISK REGISTER UPDATE

Prepared by: DAVID CAMERON, DIRECTOR OF CORPORATE SERVICES

Purpose

This paper presents an update on the Authority's strategic risk management and a commentary on management's review of action taken and current risk status.

Recommendations

The Audit & Risk Committee is asked to:

- a) Consider the update presented on the Authority's Strategic Risk Register.
- b) Consider whether members have any further updates which should be incorporated into the Strategic Risk Register, including any additional risks not currently incorporated.
- c) Consider whether risks "A4" and "A7" should now be removed from the strategic risk register given decline in risk rating over 2016/17 and there being no further outstanding mitigation actions in this area.

Executive Summary

- 1. The Authority's Strategic Risk Register covering the delivery of the 2015 to 2018 Corporate Plan was adopted by the Board at its December 2015 meeting. As agreed by the Board, the Strategic Risk Register is regularly reviewed by senior management, to consider the appropriateness of the coverage of the risk register and to consider action being taken to manage and mitigate risk. The risk register was last considered by management in February 2017 and the results of the review are set out at Annex I to this paper.
- 2. The Annex specifies senior managers responsible for the management of each risk, together with a brief commentary on the management actions being taken to mitigate the risk. An indication is given as to whether the extent of the risk identified is assessed as escalating, broadly maintaining its risk level, or declining following action taken or wider environmental changes.
- 3. The Committee is invited to review the update on the management of the Authority's strategic risks and to consider whether any further updates or comments require to be incorporated at this stage. These updates may include further strategic risks not currently incorporated into the register.

- 4. Two of the risks, reference A4 and A7, both of which relate to staffing and communication risks, are shaded grey. These risks have had declining risk levels indicated over the course of the year and commentary does not indicate any longer term work required to underpin the lower risk ratings. Therefore, in order to maintain the risk register at a manageable level, with new risks having been identified and added to the strategic risk register at recent Board, Committee and internal meetings. and retain focus on strategic risk and mitigation work, I suggest that these risks are now removed from the register. The Committee are requested to consider this.
- 5. The risk register will be presented to the Board in June along with the National Park Partnership Plan and Corporate Plan updates to the Board.

David Cameron I March 2017 <u>davidcameron@cairngorms.co.uk</u>