

AS PER CORPORATE PLAN									
Goal	Task	Goal	Task	Group	Q1	Q2	Q3	Q4	Commentary
1. Duties as the outdoor access authority effectively and efficiently delivered									
1	1	Run successful Local Outdoor Access Forum	Provide secretariat, prepare papers, implement LOAF communication strategy; Organise annual conference	VSR					Green: In hand. LOAF Business Report is in advanced stage of design and currently rests with the publishers
1	2	Develop systems to uphold outdoor access rights	Uphold access rights on basis of complaints reported; Report on progress to Scottish Executive	VSR					Green: 18 new cases logged in Q1. 18 cases have been closed in Q1 leaving 51 live. LOAF are routinely updated and a log of cases is on the CNPA website with LOAF papers.
1	3	Publicise the Scottish Outdoor Access Code and promote responsible behaviour	Publicise the Code; Promote campaigns to improve awareness and understanding for target groups as agreed with SNH	VSR					Green: Land Managers leaflet in advanced stage of publication. Ran one event for Outdoor Access Festival in Grantown. Contributed to the delivery of "Leave no trace" training seminars.
1	4	Develop Core Paths Plan by February 2008	Lead two rounds of public consultation. Convene cross border working group.	VSR					Green: Second round of consultation successfully completed on June 30th
1	5	Electronic path management system through GIS	Populate and update the system; Maintain system	CS					Green: In hand as part of the core paths planning project.
1	6	Promote Park policy on organised outdoor access events	Engage with key stakeholders and develop specific guidelines for event organisers	VSR					Green: Preliminary discussions held with ACDMO, CRAGG, SNH and other partners.
1	7	Raise awareness of SOAC and the Park amongst people who have "front line" contact with visitors	See task 3	VSR					Green: In hand, date proposed for early autumn
1	8	Core Paths Plan implementation programme	Design a costed programme of works for high priority paths	VSR					Green: In hand
Goal 1 Outdoor Access Authority									
2. National Park Plan in place by the end of 2006									
2	1	National Park Plan: Agree list of draft actions.	Agree delivery plans, establish a monitoring process & collate monitoring data	COM					Green - Delivery team terms of reference agreed, representatives from partner organisations confirmed and initial meetings to prepare draft delivery plans arranged.
2	2	Agree performance indicators for the National Park.	Agree a finalised Park Plan in the light of comments	COM					Green - National Park Plan finalised, approved and adopted and work on 'health indicators' initiated with the Macaulay Institute.
2	3	National Park Plan	Print and distribute the final plan.	COM					Green - National Park Plan was produced and distributed in April 2007
2	4	Report progress on the Park Plan.	Establish & support implementation groups and report on progress annually	COM					Green - National Park Plan launch event and advisory forums planned for 28 September when a progress report will be presented
2	5	Commission research to fill gaps in our knowledge of the Park	Research to fill in key gaps in monitoring baseline	COM					Green - a discussion on research requirements with the strategy group is planned for Q4 of 2007/08
Goal 2 National Park Plan									
3. Local plan for Cairngorms National Park adopted by Spring 2007 (P1)									

3	1	June 2007 - Finalised Draft of Local Plan placed on Deposit with Environmental report	Print, advertise, distribute plan.	PDC				Green - Formally placed on deposit 9 July 2007
3	2	Community Consultation (June-Sept 2007)	Organise with LP Co-ordinators	PDC				Green - Consultation events held prior to publication to inform of process. Series of surgeries being held to discuss content. Guidance on plan available.
3	3	Spring 2008 - Local Plan Inquiry.	Organise with SEIRU	PDC				Green - will fix date with SEIRU when we see the level of objections at end of consultation period, more likely to be summer 2008.
3	4	Autumn 2008 - Reporters' Report.	Receive, digest, secure agreement on any revisions	PDC				Green - could be late autumn or early winter.
3	5	Winter 2008/09 - Adopt Local Plan	Report to Committee & secure adoption.	PDC				Green - likely to be early 2009.
3	6	Publish Adopted Version - Winter 2008/09	Print, advertise, distribute plan.	PDC				Green - on track for early 2009.
3	7	Monitor Local Plan Implementation	Joint LP/DC activity.	PDC				Green - still on track to do this.
3	8	Prepare, consult on & Publish Supplementary Planning guidance	Sustainable Design Guidance	PDC				Green - contract let for Sustainability Checklist/Design Guidance, others to follow
Goal 3 Local Plan								
4. Increased access to all forms of housing tenure for Park residents or people who are meeting economic or social needs within the Park (P1)								
4	1	Finalise housing policies for draft Local Plan (PDC)	PDC Input to Local Plan development in goal 3.	PDC				Green - Deposit Local Plan contains detailed housing policies
4	2	Update Cairngorms Housing Strategy	Co-ordinate partner activity and share best practice	ESD				Green - 2 meetings held, so far
4	3		Continue to develop the evidence base through research and survey work	ESD				Green - consultants appointed
4	4	Work with SRPBA to investigate the potential for landowners to meet local housing needs (ESD)	Support actions from SRPBA study of the potential for landowners to meet local housing needs	ESD				Amber - Work on development guide being led by SRPBA has slipped. Alternative opportunities being identified. £3K of budget has been vired to task 4(3).
4	5		Roll out Community Needs Initiative	ESD				Green - Steering group established and consultants appointed.
4	6		Sustainable Design actions	ESD				Green - Potential initiatives currently being identified
Goal 4 Housing								
5. All plans, policies and actions developed through a transparent decision-making process that engages with stakeholders on a two-way basis (P1)								
5	1	Develop a Sustainability Appraisal Methodology to that exceeds SEA requirements. Use CNPA staff & consultants.	Publish methodology & SEA on local/park plans	PDC				Green - we have concentrated on meeting SEA requirements for NPP, Local Plan etc. and this methodology has been developed successfully, will be expanded in due course to SA.
5	2		Monitor & Review Implementation & Effectiveness of SA Methodology	PDC				
5	3	Develop co-ordinated approach to consultations	Support local community planning consultation activity	ESD				Amber - This is being achieved without need for funding support at present.
5	4	Provide opportunities for public feedback	Pre-board events, community engagement (ACCC), website development (see website costs)	COM				Green - pre-board meetings, core path plan consultation meetings, deposit local plan community meetings and advisory forum meetings held between April - June 2007
5	5	Put in place standards for public consultation	ACCC plus Core Paths Plan pilot and prepare final standards for public consultation	COM				Green- discussions on community standards held with community liaison officers, proposed standards piloted during the Core Paths Plan consultation.

5	6	Put in place a guide to using Plain English in all communication, with appropriate training	Using Plain English to be included as core staff training	COM				Green - Plain English guidelines prepared and distributed to all CNPA staff
5	7	Provide more opportunities for general public feedback on the work of the CNPA	same at 5.4 - see above	COM				Green - see 5.4
5	8	Contribute to major initiatives and enquiries	Beauly-Denny	PDC				Green - CNPA has presented evidence to Strategic Session of Beauly-Denny and will continue at Newtonmore Session in late August
5	9	Aviemore Master Plan	Aviemore Master Plan	PDC				Green - contract let should be complete by end 2007
Goal 5 Transparent decision making process								
6. Be justly perceived as an open, accountable and trusted organisation, which is efficient and effective. (P1)								
6	1	Further develop Authority's involvement in On The Ground, Efficient Government and Shared Services Initiatives		CS				Green: fully involved in national On the Ground Scottish Environment And Rural Services (SEARs) project; progressing joint IT project with SNH and NDPB Chief Exec's Forum Shared Services Workshops to explore further opportunities for collaboration.
6	2	Carry out opinion polling to measure stakeholder perceptions of our work.	Phase 2 opinion polling to take place in 2008/09	COM				Red - delayed until 2008/09
6	3	Continue to identify and implement service improvements	Work with internal audit services to identify required service and control improvements in order to ensure high quality and reliable service provision	CS				Green: internal audit programme for 2007/08 agreed and first review progressing in July.
6	4	Monitor implementation of freedom of information legislation.	Monitor implementation of freedom of information legislation.	CS				Green: ongoing implementation.
6	5	Develop Corporate Plan for 2008/09 to 2010/11	Develop Corporate Plan and underpinning financial forecasts.	CS				Green: work ongoing, with first discussions with Board and Finance Committee planned for September.
6	6	Develop Corporate Plan for 2008/09 to 2010/11	Review and update strategic risk register.	CS				Green: activity built into internal audit work programme for Dec 07 / Jan 08.
6	7	Establish and communicate operational plans.	Establish and communicate operational plan and budget for 2008/09 in light of Autumn CSRO7 notification.	CS				Green: activity scheduled to commence in Autumn 07.
6	8	Internal Communications	Annual staff away-day & operational planning day, monthly staff meetings, group meetings, intranet	COM				Green - staff meetings held monthly, operational planning event held in April, internal co-ordination teams set up for each NPP priority for action, group meetings held at least monthly
6	9	Develop organisation-wide service improvements informed by Best Value Review		CS				Amber: some delay in completion of Best Value Review. Work on this deferred as a result of urgent responses needed for SEARs initiative.
6	10	Publish 2006/07 Annual Report and Accounts, with clean external audit certificate, by end October 07		CS				Green: work ongoing and currently on schedule.
6	11	Organisational Greening	Implement Organisational Greening Action Plan	CS				Green: work ongoing through CNPA Greening Group.
Goal 6 Open, accountable and trusted organisation								
7. Effective and efficient development control service, seamlessly blending planning policy and the Park aims. (P1)								
7	1	Improve performance (quality & quantity) by ongoing monitoring and refining processes.	Improve performance (quality & quantity) by ongoing monitoring and refining processes.	PDC				Amber - level of call in earlier this year has increased case load, determination rate has since picked up and other measures being pursued, will continue to monitor.
7	2	Provision of landscape, conservation, outdoor access/recreation advice into planning control		NH				
7	3	Develop "eplanning" services in conjunction with four local authorities and Scottish Executive's Eplanning Project	Project manage CNPA's involvement in Executive's Eplanning project and lead required development of existing eplanning provision.	CS				Green - CNPA website now has details of planning applications, this will be expanded soon to include drawings and other documents, working with S Ex & others on wider roll out.

Goal 7 Development control service							
8. A professional, respected and motivated staffing complement.							
8	1	Address equality, age and other legislative changes within HR procedures and terms and conditions of employment	Consult with staff on potential changes needed to salary Bands and job evaluation system.	CS			Green: equality policies developed or in development. Staff consultation on salary bands and job evaluation scheduled for later in year.
8	2	Seek Investor in People (IiP) accreditation	Submit procedures to IiP inspection to provide independent review of adequacy of internal communication and integration of strategic, operational and activity planning	CS			Green: activity scheduled to commence in winter 07/08.
8	3	Review pay remit and sector benchmarking information.	Continue to consult with staff through SCF representatives on terms and conditions.	CS			Green: pay award implemented in April 07, as part of existing two year remit for 2006/07 and 2007/08. Now considering implications of Scottish Executive 2007/08 pay guidance, which will cover CNPA pay remit for implementation on 1 April 2008.
8	4	Implement appraisal review system.	Consult with staff on development of system to include a series of key competencies reflecting organisational values and required operational working practices.	CS			Green: competency system developed along with consultants. Final revision and implementation to be discussed with Staff Forum.
8	5	Implement appraisal review system.	Review appraisal and PRP implementation	CS			Green: appraisal system implemented in March / April 07. Will be reviewed along with new pay remit guidance prior to issuing briefing note for mid-year appraisal in September / October 07.
8	6	Establish staff development programmes and implement, within available resources	Review training needs established in appraisals and seek appropriate training delivery within available budget.	CS			Green: training budget in place; development programmes being established.
8	7	Support Staff Consultative Forum.	Seek feedback from staff on organisational development and respond to issues raised.	CS			Green: ongoing.
8	8	Support Staff Consultative Forum: Organisational Development Programme.	Maintain a project overview of organisation development activities and report regularly on delivery and achievements to SCF.	CS			Amber: work on maintaining and updating a project overview has been deferred as a result of other competing priorities (pay remit and SEARs)
8	9	Maintain review of Health and Safety policies.	Monitor completion of personal risk assessments, and implications of any accident and hazard reports, taking appropriate action where required.	CS			Green: monitoring in place.
8	10	Work and Life Balance	Review impact of flexible working and work life balance policies; seek staff views and consider further requirements	CS			Green: consultation on these issues ongoing through Staff Consultative Forum.
8	11	Support ongoing organisational development	Provide professional advice and support on organisation development projects through the year, for example on Access Trust development; Ranger Services	CS			Green: work ongoing, notably at present on development of a Trust and a number of expenditure justification proposals on Angus Ranger base and support for public benefits being taken to Finance Committee.
8	12	Support ongoing organisational development	Work with key partners in the NDPB sector, especially SNH and LL&TTNPA, establishing and implementing best practice and seeking to ensure consistency of approach where appropriate.	CS			Green: support given over Q1 to LL&TT NPA on their pay remit process. Shared IT project with SNH and considering opportunities for collaboration e.g. on procurement and on shared internal audit services.
8	13	Implement IT strategy	Take forward action plans identified within IT strategy for year to support staff working requirements	CS			Green: currently being progressed through shared IT project with SNH.

8	14	Embed financial regulations and procedures	Continue monitoring implementation of procedures, assess and deliver training needs.	CS				Green: work to be supported by a number of focused internal audit reviews focused on this area over the course of the year.
Goal 8 Professional, respected and motivated staff								
9. Good quality outdoor access infrastructure in place and maintained								
9	1	Determine role and scope of Trust in delivery of Outdoor Access Strategy and move towards establishment	Scope legal requirements for establishment. Finalise options analysis. Seek Board approval and partnership support	VSR				Green: Board approval granted and discussions about transition plan with Upper Deeside Access Trust at advanced stage
9	2	Hold stakeholder workshop and undertake reconnaissance survey to assess upland paths repair priorities	Convene workshop of relevant interest groups, undertake survey and work up costs of path repair projects	VSR				Green: Brief nearing completion
9	3	Interim funding for projects in east of Park (including capital repair projects)	Deliver UDAT work programme as agreed with partners	VSR				Green: Grant offered to Upper Deeside Access Trust and work is currently underway
9	4	Contribute to capital repair projects in west of Park	Lead project with partners and deliver Glenmore off-road route. Contribute to other projects (to be confirmed)	VSR				Green: Planning application for Off road route has been submitted and work is out to tender
9	5	Small scale outdoor access infrastructure grant scheme	Deliver grant scheme and offer advice	VSR				Green: 10 project ideas have been presented and are currently being developed
9	6	Contribute to management of Speyside Way to Aviemore	Advise Management Group; Assess Development and Management Plan and administer grant;	VSR				Green: Grant offered and management works are underway
9	7	Speyside Way Extension to Newtonmore	Support SNH and scope implementation of extension	VSR				Green: Responsibility for progress currently rests with SNH.
9	8	Support Spey Users Group	Convene annual meeting; Contribute to projects	VSR				Green: Successful meeting held between Riparian owners and users to discuss Core Path Planning on 18th of June
9	9	Finalise Deeside Way	Complete remaining sections	VSR				Green: Aberdeenshire Council close to completing agreed sections and study underway about signage and interpretation
9	10	Revenue programme for path maintenance	Begin to develop a costed programme of routine path maintenance	VSR				Green: Being complied as part of second round of engagement for Core Paths Plan
9	11	Develop and promote technical guidance on waymarking of paths	Draw together existing best practice, discuss with partners and agree guidance	VSR				Green: In hand
9	12	Establish mechanisms to share good practice about management of outdoor access	Continue supporting Deeside Access Group and establish similar for remainder of Park	VSR				Green: Deeside Access Group meetings have taken place. Other groups to be established.
Goal 9 Outdoor Access Infrastructure								
10. Arrangements in place to meet needs of visitors, land managers and communities for information, management of access (i.e. equivalent of ranger functions)								
10	1	Discuss with partners the implementation of necessary changes to achieve coordinated and cohesive approach to ranger services in the Park	Detailed discussions with partners and further Board approvals; Contribute to SNH national review of ranger policy	VSR				Green: Meeting has taken place with SNH and they have been asked to make formal estimate of costs.
10	2	Put in place Interim funding measures for rangers	Provide financial support for those services that need to meet shortfall while Park-wide policy is developed	VSR				Green: Expenditure Justification Form for support for Angus Glens RS this financial year prepared.

10	3	Provide pan-Park coordination and support function while Park-wide policy is developed	Organise annual gathering; Promote communication and information sharing; Provide guidance to SNH and other public bodies about Park-wide priorities for work plans	VSR					Green: both scheduled for Q3.
10	4	Provide support for development of ranger base in Angus Glens	Assess new proposals and offer grant	VSR					Green: Support confirmed from Angus Council, SNH and FCS. Expenditure Justification Form prepared for Board/Finance Committee
10	5	Develop effective interim mechanism to link ranger service work to assist with outdoor access casework	Agree and monitor simple protocols with area wide ranger services	VSR					Green: Highland Council rangers assisting with casework
10	6	Continue to assist land managers to find management solutions to roadside camping at popular locations	Convene stakeholder meetings and take necessary actions	VSR					Green: Advice given to SNH on camping leaflet.
Goal 10 Visitor needs (Ranger equivalent)									
11. Wide range of opportunities to experience the special qualities of the Park in a sustainable manner is available to all									
11	1	Improve visitor information at visitor attractions and centres	Provide branded info and interpretation and leaflet racks at 6 key visitor attractions.	VSR					Green: but further work required with partners to install information.
11	2	Develop range of publications for visitors about special qualities and recreational opportunities	Contribute to Visitor Guide 2008; Lead on Countryside Events leaflet 2008, Cairngorms Explorer 2008; Bedroom folder 2008; Re-print welcome leaflet	VSR					Green: visitors and tourism businesses have been asked to comment on the current range of publications so that we can make improvements this year. This work is nearing completion.
11	3	Develop and print popular version of Interpretation Framework	Convene group and commission project	VSR					Green: Consultants appointed and stakeholder meetings scheduled for Q2 and Q3.
11	4	Provide support to interpretation projects run by others	Support for interpretation projects through IGP applications that follow the interpretive framework	VSR					Green: detailed grant proposals are being developed by three projects
11	5	Interpretation/orientation facilities in communities and at strategic locations within Park	Provide branded information at 8 existing community information points.	VSR					Green: designer is currently developing a version of the panoramic paintings that can be combined with local photographs and information to be installed in communities.
11	6	Entry point marker project	Confirm Phase 2 with Board and SE; Implement on 4 trunk roads	VSR					Amber: 2 markers have still to be installed as part of Phase 1 and 'snagging' works at three other sites need to be completed. CNPA are in discussion with Scottish Executive about specific situation at Drumochter.
11	7	Install road signage to the Park	Install signs 'to the Park' according to priorities identified in scoping study .	VSR					Green: partner feedback on scoping report required before entering into formal discussions on implementation.
11	8	Pan-Park Visitor Survey	Develop methodology and secure funding package for second National Park Visitor Survey.	VSR					Green: early discussions have taken place with VisitScotland. A meeting is arranged with Loch Lomond and Trossachs to see if we can let a joint contract.
11	9	Develop proposals for health walks initiative	Continue Walk Deeside Project (to ensure pan-Park coverage of health walks delivery)	ESD					Green: Funded via UDAT grant. Other options for supporting health walks activities being examined.
11	10	Deliver John Muir Award Project and secure longer term role for JMA in the Park	Implement project with partners (funded until Oct 07);	VSR					Green: award uptake in Q 1 in excess of 800 and consistent with exceeding target. SNH have indicated in principle future funding. CNPA are trying to secure additional partner support.
11	11	Contribute towards "The Vital Spark" International interpretation conference	Attend and advise Steering Group, present paper at conference and help run field trips	VSR					Green: conference bookings on target and field trips and evening walks within the National Park programmed. CNPA will present a conference paper.

11	12	Develop technical guidance/design template for series of leaflets promoting paths around communities in the Park	Issue contract to develop template	VSR					Green: In hand - work to commence in Q2
Goal 11 Opportunities to experience the Park's special qualities									
12. Public benefits which can be produced by land managers defined and supported through publicly funded integrated schemes.									
12	1	Identify public benefits to be produced across CNPA and communicate this.	Review and develop public benefits work done to date. Part of ILM PFA	NH					Green - Board paper 7 on Corporate Plan Theme 2 provides detail
12	2	Develop (and integrate) public support mechanisms to deliver public benefits	rolled up as part of ILM PFA	NH					Green - Board paper 7 on Corporate Plan Theme 2 provides detail
12	3		Develop an upland scheme to support delivery of public benefits as a case study	NH					See 12.7
12	4	Develop longterm plan for LBBTP	Implement longterm plan for LBBTP	ESD					Green - Board paper on future of project due to be considered. Current year delivery on track.
12	5	Analyse current public support (schemes, advice, training) available	Part of ILM PFA work	NH					Green - Board paper 7 on Corporate Plan Theme 2 provides detail
12	6	Develop policies to support ILM	Rolled into ILM PFA work (see 12/5)	NH					See 12.5
12	7	Develop pilots on several land management units		NH					Green - Work in progress on development of partnership to promote demonstration of sustainable land management
12	8	Develop agri-waste project	Continue to run agri-waste project and plan its future	NH					Green - two new schemes up and running assisting farmers/crofters to recycle farm plastics
12	9	Support development of catchment management plans	Support development of catchment management plans and plan integration into ILM as part of PFA	NH					Green - priorities will be considered as part of regional priority setting and also through actions on adapting to climate change
12	10	Support development of catchment management plans	Support Dee Catchment Management Plan incl support of project officer, extend project to facilitate implementation	NH					Green - liaison with Dee catchment management planning officer in progress and also meeting in August with River Basin planning Group
12	11	Support Deer Strategic plan	Also part of Deer PFA	NH					Green: on going negotiations to develop inclusive deer management planning process for Deer Management Groups. Discussions to find common ground between data requirements of ngos and communities versus what data DMGs are willing to make public.
12	12	Develop Deer Priority for Action		NH					Green: Priority for action is to "Support sustainable deer management". Objectives are 1) to promote inclusive deer management planning 2) to improve communication between different deer interests 3) to increase the value of the deer resource.
12	13	Co-ordinate comments on Forest Design plans		NH					Green - Only key strategic Forest Design Plans have been commented upon
12	14	Support farm business viability initiatives	Planning to succeed and Monitor Farm projects	NH					Green - both projects in progress
12	15	Increase value of native Scot's pine timber	Contribution to pine timber strength research project with FCS	NH					Amber - liaison with Buildings Research Establishment and Forest Research projects. CNPA not currently funding projects
Goal 12 Public benefits produced by land managers									
13. Good communication and consultation by land managers on objective setting for public benefits									
13	1	Develop policies to support communication and consultation	Comminocations strategy; prioritise policies; write policies in consultation; Provide guidance on policies	NH					See 13.3
13	2	Build support from land managers for the delivery of public goods	In addition to CDAG/ILMAF, time spent on land mgmt liaison	NH					Green - liaison with land managers on both an informal basis and at formal forum meetings.
13	3		Encourage and support land managers in communication of public benefits through grant scheme	NH					Amber - Communication Grants scheme offering support to land managers avialble, some uptake diverted to the land based business project.

13	4		Develop communication and consultation mechanisms (as appropriate) as an integral part of public support mechanisms	NH					Green - as 13.2 above
13	5	Support CDAG		NH					Green: CDAG meeting 3 times annually with good discussions between different interests. CDAG is currently discussing the socio- economic impacts of deer reductions, deer as an eco-tourism resource and community attitudes to deer management issues.
Goal 13 Communication and consultation by land managers for public benefits									
14. Residents, businesses, organisations and visitors contribute to the protection and enhancement of wildlife, landscapes cultural and natural resources.									
14	1	Development of a Cairngorms Biological Records Centre, which people are encouraged to contribute to	Extend coverage of NESBReC to cover the whole Park, in partnership with SNH, FCS etc.	NH					Amber - in negotiations with North East Scotland Records Centre
14	2	Continue to deliver the Cairngorms LBAP project	Develop longer-term plan for LBAP	NH					
14	3		Continue to deliver the Cairngorms LBAP project	NH					Green - delivery of the Cairngorms LBAP being effectively managed by two part time officers
14	4	Support projects	Support IGP biodiversity projects for the Park.	NH					Green - Partnership funding provided to support the Biodiversity Grant Scheme
14	5	Support Projects	CNPA contribution in kind for water vole project incl. line management and T&S	NH					Green - CNPA are on the steering group and provide line management assistance.
14	6	Identify key special landscape qualities in the NSAs and across the Park as a whole.	Contribute to and extend SNH research into Scotland's NSAs to include the whole of the Park	NH					Green - Assistance provided by the CNPA landscape Advisor
14	7	Identify key landscape qualities of the Park, the levels of appreciation to them and people's sensitivity to change.	Contribute to SNH Scenarios research project	NH					Green - CNPA funding assistance has ensured the project has a Cairngorms focus
14	8	Contribute to View from the Road study for the Cairngorms to identify key view points.		NH					
14	9	Develop landscape strategy to plan delivery of Park Plan objectives	In-house work	NH					Amber - part of an ongoing process involving a range of landscape related projects, impacted upon by Beaulieu Denny inquiry.
14	10		Consider actions to reduce the use of natural resources in the Park to acceptable levels	NH					
14	11	Provide advice, support and opportunities to communities and organisations across the CNP to deliver wildlife priorities	Provide advice, support and opportunities to communities and organisations across the CNP to deliver wildlife priorities incl. Partnership Against Wildlife Crime.	NH					Green - being delivered to a large extent by LBAP,
14	12		Carry out targeted habitat surveys to help to identify actions to safeguard special qualities. Will identify location and condition. Complete inbye survey across the Park	NH					Amber - In bye survey partially completed
14	13		Capercaillie disturbance research.	NH					Green - research being undertaken others
14	14		IGP Cultural Heritage Scheme	ESD					Amber - being kept under review
14	15	Develop and submit a Landscape Partnership Project bid to Heritage Lottery Fund	Develop bid, engaging with partners in construction of proposed delivery programme	CS					Amber: bid submitted. Progress delayed pending outcome of review of HLF bidding procedures and also evaluation of new EU funding opportunities.
14	16		Actions arising from cultural heritage audits	NH					

14	17		Research with SNH identifying public opinion over wild land qualities across the Park, and detracting features.	NH					Green - project briefs in place, tendering process started
14	18		Habitat surveys identified in accordance with agreed deficiencies and need priority	NH					
14	19	Control of non native invasive plant species	Contribute to a grant scheme for land owners/managers to carry out work.						
14	20	Increase raptor populations on moorland in Park	Initiate RaptorWatch type scheme in Highland part of Park						
14	21	Support Biodiversity Projects		NH					Green - contribution to aspen survey in Badenoch and Strathspey
14	22	Climate change		NH					Green - work in progress on Sustainability Fund to support projects that will deliver action for climate change. Development of mitigation and adaptation projects will be priorities for incorporation in the Scottish Rural Development programme
Goal 14 Wildlife, landscapes, cultural and natural resources									
15. Stronger and more diverse economic opportunities within the CNP area.									
15	1	Work with partners to develop a Green Jobs Action Plan for the Park	Support economic diversification projects, e.g. waste & renewables	ESD					Amber - There are relevant Park Plan actions but not yet clear what level of spend will occur in this year
15	2		Support Creative Cairngorms arts & crafts association actions	ESD					Green - Guide produced and exhibition underway
15	3	Develop market opportunities for land managers, including new and existing businesses (NRG)	Develop market opportunities for land managers (NRG);	NH					
15	4	Promote good practice, training and demonstration to aid land managers achieve private objectives (NRG)	Promote good practice, training and demonstration to aid land managers achieve private objectives to be delivered via LBTP	NH					Green - this is being actively considered as part of the delivery of Priority for Action on Integrating Public Support for Land Management. see also Board paper 3
15	5	Support Cairngorms Chamber of Commerce		ESD					Green - CCC have considerably grown membership and are exploring income generation opportunities
Goal 15 Economic opportunities									
16. An increase in the value of sustainable tourism spend consistent with 'Park for All' objectives.									
16	1	Obtain European Charter for Sustainable Tourism in Protected Areas	Attend Charter Park conferences & related meetings	ESD					
16	2		Host Charter Park conference/produce report	ESD					Green - Conference held in Ballater on 14 and 15 June. Report due end Aug.
16	3		Develop part 2 of Charter	ESD					Green - this was discussed at the above conference. Objectives of part 2 can be achieved through CNP brand.
16	4		Support for Charter mid-term review	ESD					Amber - the mid-term review is optional rather than mandatory. Given other delivery priorities, this may not be pursued
16	5	Implement CNPA actions within Sustainable Tourism Development Strategy & Action Plan (ESD)	Strengthen uptake of GTBS	ESD					Green - proposal being discussed with VisitScotland
16	6		Develop visitor payback schemes	ESD					
16	7		Involvement of stakeholders	ESD					Green - plans in place for conference themed on food & drink/local purchasing
16	8		Support projects to strengthen awareness of Cairngorms	ESD					Green - consultant appointed. Discussion taking place with relevant stakeholders.
16	9		Support projects in connection with distinctiveness of Park area	ESD					
16	10		IGS marketing and events scheme	ESD					Green - strong demand for these grants
16	11		Training for tourism stakeholders	ESD					
16	12		Development of monitoring framework	ESD					
16	13		Research	ESD					To be scoped out by tourism/business pfa group. Potentially to form part of DMO support package.

16	14		Support DMOs to deliver Charter actions	ESD				Green - Funding approved in June for ACDM Ltd - tied to various outputs. Royal Deeside & the Cairngorms DMO business plan being finalised.
Goal 16 Sustainable tourism spend								
17. Improved community capacity to deliver 4 aims of the Park.								
17	1	Develop and launch Community Investment Programme	IGP communities scheme	ESD				Amber - being kept under review
17	2		Funding for community planning projects	ESD				Green - £10,500 committed for B&S community support workers. Other projects being agreed with community planning partners.
17	3	Continue to deliver Cairngorms LEADER+ Programme	Continue to deliver Cairngorms LEADER+ Programme	ESD				Green - Final claims being processed. Partner support has been gained to bit for new programme.
17	4		Undertake review of effectiveness of LEADER+ programme to inform future delivery plans	ESD				Green - evaluation underway
17	5	Support and develop relationship with the ACCC	Continue to support and develop relationship with the ACCC	ESD				Green - There is strong engagement between the CNPA and the ACCC.
17	6		Park for All Outreach programme	ESD				Green - scheme developed, funding agreed and consultants appointed to deliver
17	7		BTCV Volunteering Project	ESD				Green
17	8		Park for All conference	ESD				Green - conference themed on transport is being planned
Goal 17 Community capacity to deliver the Park's 4 aims								
18. High levels of understanding and appreciation of the Park, and of the role of the CNPA and partners.								
18	1	Develop and refine our core messages and ensure these are widely understood and communicated throughout our activity.	Produce core messages and standard presentation on the CNPA and its role	COM				Green - CNPA core messages prepared and circulated to Board and staff in January 2007
18	2	Ensure a high local and national media profile for our work through regular press releases, media interviews, and media events.	Regular press releases and press visits	COM				Green - 22 media releases sent out during Q1
18	3	Target specialist publications with feature articles about the Park	Commission features for specialist publications	COM				Green - an interview on our land based training programme was broadcast on Speysound Radio and plans for monthly interview slots are being negotiated
18	4	Develop and refine our website.	Maintain and continue content development	COM				Green - website is continually updated with the latest media releases, board and committee papers and provides online feedback mechanisms for the core paths plan and deposit local plan consultations
18	5	Produce and issue Park Life to every local household and to stakeholders	Issue of Park Life, planned once in 2007/08	COM				Green - Parklife questionnaire reveals 89% of respondents always read Parklife, 100% find it worthwhile and 96% would like it to continue
18	6	Publications, including photography.	Development and issue of corporate publications	COM				Green - finalised National Park Plan publications produced and distributed in April 2007, summary National Park Plan distributed to all Park residents and business in June 2007 and the deposit Local Plan and SEA report produced and distributed in July 2007
18	7	Put in place a monthly email news bulletin.	Produce and promote the CNPA monthly e-bulletin	COM				Green - an e-bulletin is produced monthly and has well over 500 subscribers
18	8	Participate fully in National Parks Week 2005.	National Park Event	COM				Green - details of events during National Parks week are promoted via ANPA website and media activities and local media activity is planned for w/c 30th July.
18	9	Prepare and implement a CNPA stakeholder engagement programme	Co-ordinate a series of activities and events and produce support materials to reach agreed target audiences	COM				Green - a stakeholder engagement and communications strategy paper has been prepared, CNPA shared a tent with our SEERAD partners at the Royal Highland Show, Richard Lochhead attended the Community Newsletter Awards dinner in May and Mike Russell visited the Park in June
Goal 18 Understanding and appreciation of the Park								

19. Improved accessibility and quality of public transport provision within the Park.								
19	1	Audit transport provision and need within the Park and linkages to the Park	Influence developing Local & Regional Transport Strategies (ESD)	ESD				
19	2		Initiate cross-Park 'Heather Hopper' bus service	ESD				Green - Service improved to cover 7 days a week over a longer duration.
19	3	Produce a Park-wide transport map and timetable both separately and integrated with Park Visitor Guide	Continue to produce 'Cairngorms Explorer' transport timetable & information	ESD				Green - in hand
Goal 19 Accessibility and public transport provision								
20. Good understanding and appreciation by young people of the CNP, and appreciation of its								
20	1	Develop Youth Apprenticeship Scheme	Implement vocational training support for young people	ESD				Green - all on track (as per Board information paper in June)
20	2	Continue work on Youth Communication Initiative	Continue work on Youth Communication Initiative	ESD				Green - funding agreed and project on track
20	3	Develop Youth Strategy and Action Plan.	Implement other youth actions	ESD				Green - event being planned
Goal 20 Young people's understanding of the CNP								