CAIRNGORMS NATIONAL PARK AUTHORITY AUDIT & RISK COMMITTEE

FOR DISCUSSION

Title: RISK MANAGEMENT UPDATE

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SERVICES

Purpose

This paper presents an update on the Authority's work on strategic risk management more specific risk management approach during the implementation of our current business continuity plan approaches.

Recommendations

The Audit & Risk Committee is asked to:

- a) Consider whether the Committee wishes to make any comment on the current Strategic Risk Register as presented in Board papers under the item updating on Corporate Plan and Risk Management Delivery;
- b) Consider the updated Business Continuity Plan (BCP) Risk Register presented at Annex I to this paper;
- c) Agree any amendments to the BCP risk management approach and / or to the BCP risk register.

Executive Summary

Strategic Risk Register

- 1. The Authority's Strategic Risk Register covering the delivery of the 2018 to 2022 Corporate Plan was adopted by the Audit & Risk Committee at its meeting in May 2019 and subsequently by the Board at its June 2019 meeting. As agreed by the Board, the Strategic Risk Register is regularly reviewed by senior management, to consider the appropriateness of the coverage of the risk register and to consider action being taken to manage and mitigate risk.
- 2. During this reporting cycle, the strategic risk register including updates to mitigation plans, action commentary and risk rating has been presented to the full Board alongside the Corporate Plan delivery update reports. The strategic risk register is not repeated for the Audit and Risk Committee as members will have access to the papers through their Board papers. The risk register will be reviewed as part of the Board meeting of 11 September. However, Committee members may wish to take the opportunity to raise any comments on the strategic risk register and wider strategic risk management approaches at the meeting.

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Business Continuity Risk Register

- 3. The Committee considered the risk register established to support the Authority's business continuity plans (BCP) in reacting to COVID19 at its meeting in June 2020. The update of the BCP risk register is presented at Annex I to this paper. A number of risk ratings have been revised as indicated by upward or downward arrows, with other risks otherwise assessed as remaining at the same level following mitigation action. A small number of additional risks have also been added (shown in red in the document). The risk register has also been revised to show the lead responsible officer identified for management of each of the risks specified.
- 4. The Committee is invited to review the update on the management of the Authority's BCP risk register, and to consider whether any further updates or mitigation actions require to be incorporated at this stage.
- 5. The Committee is also invited to consider whether there are any gaps in risk coverage, in terms of any new strategic risks potentially impacting on delivery of our Corporate Plan objectives.

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