

## NPPP Programme Delivery

## Conservation

Priority	No	Agenda for Action	Key Work Areas	5 year Outcome	Milestones & End Date	Notes 18/19	Notes 19/20	Status 18/19	Status 19/20
			What are we going to do to deliver this	What are we looking to achieve in 5 years	By summer 2018 x By summer 2019 y			On track or not	On track or not
I. Landscape – Scale Conservation	Ia.	Target effort and support to the most effective opportunities to deliver the public interest priorities such as woodland improvement and expansion, peatland restoration, flood risk management	<p>Produce woodland expansion target map and promote</p> <p>Input to forestry consultations</p> <p>Publish New Cairngorms Forest Strategy</p> <p>Target and promote peatland restoration opportunities</p> <p>Promote opportunities for natural flood management</p>	<p>5000 ha Native woodland expansion</p> <p>Improved woodland habitats</p> <p>Improved forest creation and management</p> <p>5000 ha Peatland restoration</p> <p>Examples of natural flood management</p>	<p>5000ha woodland expansion by 2022</p> <p>Forestry consultations responded to as necessary</p> <p>CFS published Autumn 2018</p> <p>5000ha peatland restoration by 2022</p> <p>Sub-catchment monitoring of extensive range of NFM measures</p>	<p>Forest Strategy launched in March 2019.</p> <p>Strong support for Forest Strategy objectives shown by diverse groups.</p> <p>1200 ha woodland expansion achieved since 2017.</p> <p>1280 ha peatland restoration achieved since 2017.</p>	<p>2948 ha of woodland expansion achieved since 2017 (updated Nov 2019).</p> <p>1788 ha Peatland restoration since 2017.</p> <p>508ha of peatland under restoration management (subject to weather) during 2019/20.</p> <p>487ha not progressed due to lack of contractor capacity and snow on site. Over 5500ha of peat depth surveys and HIA done.</p> <p>Whilst funding is no longer a problem, contractor capacity restricting amount of peatland restoration.</p> <p>Woodland restoration and expansion at Mar Lodge, Glen Tanar and Ballochbuie through SNH MA and AECS.</p> <p>Cairngorms Connect – 550ha of new native woodland planted and 200 ha of montane woodland planted in 2019; enhanced deer management to protect montane habitats and natural regeneration. Lodgepole pine removed for conversion to Scots Pine; establishment of tree nursery including montane willow species and seed collected from high altitude downy birch; 348ha of peatland restored; final year of fieldwork concluded on first phase of predator-prey project; baseline surveys completed for woodland expansion model, species indicators, invertebrate and songbird communities;</p> <p>Spey valley wader conservation project – SNH trialling POBAS approach to agri-environment</p>	Green	amber

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							funding		
	Ib.	Support and further develop the role of catchment partnerships as mechanisms to co-ordinate land use planning, and identify priority areas for natural flood management	Input to CPs to ensure they work effectively on the ground  Develop and monitor CP action plans	Effective Catchment partnerships, achieving practical results	Catchment Partnerships fully staffed and integrated with Fishery Trusts  Wide range of new practical examples of sustainable catchment management	Spey & Dee CP's delivering NPPP outcomes  S. Esk drafting new CP referencing NPPP outcomes  Riparian planting projects delivering multiple benefits  JHI nfm priority area mapping being finalised	River Dee Trust launched 'Plant a Million Trees' campaign - riparian planting in upper catchment  Spey Catchment Initiative delivering riparian planting and river restoration projects along the Spey.  New River Dee Catchment Management Plan final draft stage  S. Esk CMP delivering riparian planting and river restoration	Green	Green
	Ic.	Support land owner led collaborations to co-ordinate planning, delivery and monitoring across multiple land holdings, including Cairngorms Connect and the East Cairngorms Moorland Partnership	CC – Offer advice and support to CC as requested  ECMP – drive forward agreed projects (eg habitat enhancement map, raptor projects, muirburn plan)	CC – Long term projects (eg montane woodland restoration, co-ordinated deer management) begun.  ECMP – Estates working in co-ordinated fashion on agreed set of key projects	CC – 2018 – ELP application successful.  ECMP – 2019 – key projects underway on muirburn, woodlands, raptors	CC - 2019 – new team appointments and 5 year project underway  ECMP – raptor plans being developed with NE raptor group; muirburn event planned March; woodland proposals being discussed with individual estates	Cairngorms Connect commenced an Endangered Landscapes Programme funded 5 year work programme worth \$5 million USD and has increased its team with 9 new FTE working on partnership objectives including increasing public engagement.  ECMP – muirburn map completed; all estates trained in mountain hare counting & participating in annual counts; 2-yr wader productivity monitoring project with BTO completed	Green	Green
	Id.	Co-ordinate habitat, recreation and development management to secure the capercaillie population through delivery of the Capercaillie Framework	NLHF bid: Community consultation & action planning; forest expansion & enhancement; genetic research; monitoring; fence marking/ removal  Explore translocation/ reintroduction	150ha new native woodland Action Plans in 5 communities of interest and place Translocation/ reintroduction?	NLHF project development phase underway summer 2018; phase two application submitted spring 2019 Translocation/ reintroduction (or not) agreed by end 2020	NLHF project development phase underway – on track for forest creation targets and phase two application	Development phase completed. Stage 2 bid to be submitted March 2020. Forest expansion and enhancements targets exceeded (subject to funding). 1 community action plan written for pilot community (Carr bridge) and 5 others signed up for phase 2.  SNH, RSPB and FLS in discussion on Deeside over caper, with perhaps long-term view of establishing Deeside Caper officer to raise awareness in community	Amber	Amber
	Ie.	Deliver co-ordinated conservation action through the Tomintoul and Glenlivet Landscape Partnership	Lead the TGLP  Manage TGLP staff	Successful delivery of the HLF funded Landscape Conservation Action Plan	Bird hide built – Winter 2017  Discovery Centre open	Bird hide open and interpretation produced.  River restorations	Final stages of programme. Some significant hurdles remain, but overall projects	Green	Green

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			Financial administration		<p>– Spring 2018</p> <p>Wide range of river and riparian projects in place – by 2020</p> <p>Scalan visitor facilities up and running - end 2019</p>	<p>schemes completed.</p> <p>Water margin scheme tree planting contracted.</p> <p>Three salmon passes in place.</p> <p>Scalan Mills completed.</p> <p>Blairfindy Castle completed.</p> <p>Training courses being promoted.</p> <p>Online archive of oral history created – archive legal issues being ironed out.</p> <p>New website up and running for TGLP and community.</p> <p>Discovery centre open to public and upstairs offices in use by TGLP staff.</p> <p>Events programme developed.</p> <p>Speyside way spur completed.</p> <p>Tomintoul &amp; Glenlivet Dark Sky Park launched.</p>	<p>have progressed extremely well, on time and on budget.</p> <p>Staff are working extremely hard and TGLP board continue to monitor progress closely.</p> <p>Need to concentrate on tying up remaining projects, agreeing all the 10 year project management and maintenance agreements and ensuring legacy management is in place.</p>		

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	If.	Develop a regional Natura Plan for the suite of Special Areas of Conservation (SACs) and Special Protection Areas (SPAs) in the Cairngorms National Park. The plan will address conservation objectives, measures, and priorities for the suite of sites. It will seek to enhance delivery of favourable condition and integrate site management with broader conservation objectives beyond the designated sites	Clarify (within CNPA) what a successful outcome looks like  Build support – critically with SNH – for this objective  Pilot what this looks like on one/two key sites	One/two projects being worked out in practice	2019 – work underway with SNH and FCS on one site (Glenavon or Glen Tilt?) to understand how new woodland might be developed on a designated open ground site	SNH unlikely to adopt a regional Natura plan for all sites in NP.  SNH undertaking a review of all Natura sites and developing 'conservation advice packages' for each.  Recent discussions with Glenavon estate may result in an FGS proposal in 2019/20	Developing innovative thinking to maximise the potential for native pinewood and montane woodland expansion whilst complying with Natura requirements.  A document outlining principles for combining the Cairngorms Forest Strategy and Natura requirements has been prepared and is looking to help balance the value of these sites alongside other land management aspirations.  In addition, SNH are preparing CAPs for Cairngorms and other SACs within the Park to provide clearer steer.	Amber	Amber
	Ig.	Plan proactively for the potential and management implications of beaver populations	Stakeholder engagement Habitat preparation Scenario planning	Programme of habitat management in place Stakeholders well informed and prepared	Scenario planning & options appraisal summer 2018 Habitat management projects started 2019	CN Beaver sub-group established, watching brief on SG position  Aspen & riparian planting projects underway	Presented at Scottish Wild Beaver Group conference in June 2019.  Aspen and riparian planting increasing  Expert opinion predicts likelihood of arrival by natural means remains low.	Green	Green
	Ih.	Consider options to provide appropriate public recognition where large areas of land are managed for nature conservation	Collate examples of best practice achieving conservation goals  Cairngorms Nature BIG Weekend. CN Comm's & Engagement.  Agree with key partners how to promote success locally, nationally and internationally	Increased public recognition of landscape-scale conservation success stories	Improved publicising of successes on the web, at events and in publications – 2020  Research into economic, environmental and social investment models across CNP to be piloted in 2019  Aim to more overtly publicise success through Ballater interpretation and through comms strategy	Cairngorms Connect presentations at Cairngorms Nature BIG weekend, Europarc and Forest Strategy launch.  East Cairngorms Moorland Partnership interpretation being developed for Ballater.  Cairngorms Uplands Advisory Group meeting in Feb 2020 to focus on landscape scale conservation.	Range of land-use models well represented at Cairngorms Nature BIG weekend.  Cairngorms Nature Farm Award and social media accounts promote good practice.  ECMP interpretation in Ballater planned for Spring 2020  Cairngorms Connect – 23,863 people directly engaged about the Cairngorms Connect partnership through visits, presentations, and the Loch Garten Visitor Centre; baseline survey of understanding of ecological restoration among residents and visitors completed	Amber	Green
	Ii.	Continue to direct public funds to support delivery of public benefits and explore new	Participate in relevant discussions on eg Brexit and farming, visitor	Public funds targeted more clearly within Park.	2019 – visitor giving pilots established. New grant sources	Development of a challenge fund to assist forestry grant scheme	Low uptake of challenge fund, but interest increasing and it is not unusual for new grant	Amber	Amber

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		opportunities for funding including, for example, carbon management and voluntary conservation contributions	giving Consider opportunities for carbon moneys into land management, visitor contributions to key projects	Clarity on whether carbon and visitor funding is practical and realistic	successful eg ELP. Carbon funding further explored	applications in discussion with various partners.	schemes to take a while to bed in.		
2. Deer Management	2a.	Providing clarity on the public interest priorities and developing spatial mapping approaches to show these	Ensure public interest priorities integrated with DMPs. Spatial mapping to id. opportunities for: woodland/scrub expansion and peatland restoration, map muirburn plans.	Deer management delivering public interest and the themes of the Deer Code	DMP <u>implementation</u> to be reassessed by SNH in 2019. DMPs revision 2021.	Mapping used to present habitat impact assessments.  Mapping used to assist collaboration between estates with contrasting management objectives.	Improved coordinated approach between SNH (as regulator and adviser) and CNPA land management team  CNP wide Dwarf Shrub Heath Habitat Impact Assessments (DSHHIA) completed.  Blanket Bog habitat impact Assessments (BBHIA) to be completed Spring 2020, including mapping	Amber	Green
	2b.	Supporting the use of population modelling, herbivore impact assessments and habitat monitoring to inform management	Facilitate/develop pop models to reflect DMP objectives/targets. Facilitate HIA training, and methodology on smaller estates. Integrate HIA into DMP objectives/targets.	Implementation of DMPs/management actions based on pop modelling integrated with HIA across all DMGs. Expand use of data across all DMGs -2021. Integrate approach into ADMG's SWARD database - 2022	HIA training and implementation completed across DMGs. Results mapped and presented for future update. Remaining 4 estates in CSDMG to be trained and implemented in Spring 2019	Training and implementation completed across South Deeside and North Angus, West Grampians and Cairngorms Speyside DMGs.  SWARD unlikely to be progressed.  Count analysis and desk based estimates of populations contracted out Jan 2020	CNP wide DSHHIA completed. BBHIA to be completed Spring 2020  CNP wide deer population analysis and desk based estimates of populations contracted Jan 2020 to complete July 2020.  CNP wide helicopter population count to be agreed with SNH in March 2020 for implementation Feb/ March 2021  HIA and SCM for Caenlochan SAC and Glen Callater SSSI completed and draft report with SNH. this work will inform development of a sustainable land management plan for the newly constituted South Grampian Deer Management Group	Green	Green
	2c.	Supporting an adaptive approach by monitoring the habitat, economic and welfare implications of changes in the context of the Deer Code	Encourage a deer management approach based on integrating HIA with regular pop assessment and responsive culling. Expand use of HIA across all DMGs	Implementation of DMPs/ management actions based on pop models that deliver land use objectives, integrated with HIA and deer welfare metrics across all DMGs	Pilot study undertaken using available management data integrating pop, habitat, welfare – 2017. Expand use of data across all DMGs -2021.	Scoping study into environmental and socio-economic impacts of contrasting landuse objectives initiated and reported on.	Deer working group 2020 recognised a need for a fuller, contemporary interpretation of the welfare of wild deer in determining standards of deer management	Green	Green
	2d.	Supporting greater co-ordination of roe deer management and associated habitat and economic benefits, and collation of population information on all	Encourage development of 'low ground' (<600m and woodland) DMPs based on dung counting and HIA	Development /implementation of 'low ground' (<600m and woodland) DMPs across all relevant DMGs	'Low ground' DMP development for CSDMG (part) – Feb 2019. Development of 'low	Low ground deer management plan completed for part of Cairngorms Speyside DMG. Others not yet	Low ground deer management plan completed for part of Cairngorms Speyside DMG. Others not yet forthcoming.	Amber	Amber

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		deer species			ground' DMPs for all relevant DMGs - 2021	forthcoming.			
	2e.	Supporting Deer Management Groups and facilitating communication and joint action across Deer Management Group boundaries where necessary	Develop and formalise pragmatic approaches to deer management across marches between estates with radically different land use policies. Facilitate communication.	Adaptive management solutions based on regular pop assessment and responsive culling implemented through collaboration across DMG marches	Adaptive management and communication established between Atholl Estates and Wildland Ltd – 2016-2018. Ongoing and reviewed annually. Caenlochan SAC – habitat and pop study complete Feb 2019. Review meetings underway (SNH) SDNA/EGDMG S/AI	Specific action taken in key locations across the National Park to assist collaboration between estates.  Deer management groups preparing for SNH review due in May 2019.	SNH report on deer management group progress submitted to Scottish Government Dec 2019  Deer Working group report submitted to Scottish Government January 2020.  Caenlochan section 7 voluntary extended while planning of longer term collaborative action continues.	Green	Green
3. Moorland Management	3a.	Improving a shared definition and understanding of healthy moorland ecosystems	Provide examples of both 'bad practice and good practice'  Publicise (see also 1h.)	Clear understanding of appropriate moorland management in a National Park context	Clarity with ECMP partners is developing into more concrete examples of best practice and mapping of muirburn/ woodland expansion.	In development with East Cairngorms Moorland Partnership. Workshops carried out. Ongoing.	CNPA and others involved in Scotland's Moorland Forum publication: Valuing Scotland's Moorland – Which expresses a more holistic view of moorland management.  Ballater Interpretation in preparation  Moorland and grassland restoration and enhancement through AECS projects delivered	Amber	Green
	3b.	Delivering more habitat and species diversity within and alongside moorlands	Promote woodland/ scrub expansion Focus on good muirburn practice Provide examples of both 'bad practice and good practice' Habitat and species monitoring	Clear understanding of appropriate moorland management in a National Park context  Woodland/ scrub expansion – natural transition & structural diversity	Indicator species monitoring established 2019 Muirburn code mapping progressing Ancient pine/woodland remnant mapping progressing Case studies/ high profile areas promoted 2020	National Park Forest Strategy now launched and key policy guidance now public on increasing diversity and integrating moorland and woodland habitat management.	Cairngorms Connect – CC partnership monitoring expanded to include comparator sites within the ECMP.  Biodiversity Challenge Fund application submitted for wader habitat improvement works.  Notable successes and failures across the CNP. Considerable difficulty protecting isolated stands of native woodland and trees. CNPA powerless to act against inappropriate muirburn and tree felling.  Desk based woodland regeneration survey assisting understanding.	Amber	Amber
	3c.	Implementing guidance and trialling new approaches emerging from national initiatives,	Map impact of implementation of revised muirburn code,	ECMP outcomes: #Combined delivery of private and public	Wader nesting productivity project with BTO (phase 1	Wader productivity project undertaken in 2018 & 2019.	Wader productivity project completed	Green	Amber

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		for example: mapping what implementation of the revised muirburn code means, using the Principles of Moorland Management and using the lessons of the Understanding Predation project to share knowledge and data	opportunities for woodland/scrub expansion. Initiate/implement species monitoring and management planning	interest outcomes; # Greater habitat diversity, including expansion of woodland and scrub in key locations; # Retained sense of wildness and landscape value; # Diverse wildlife populations appropriate to the landscape and habitats; # Improved understanding of moorland habitat and species management; # Collaboration and communication based on a set of agreed principles.	complete and published – Jan 2019. Development of mountain hare management plans – 2019. Species monitoring established and data collection initiated – 2019. Spatial mapping of muirburn plans, woodland/scrub expansion - 2019	Mountain hare management protocols being field tested.  Species monitoring and data collation established.  Raptor surveys carried out in 2019  Muirburn plan maps completed Dec 2019.  Muirburn discussion event took place in March 2019.	Mapping muirburn code across ECMP completed.  Mountain hare monitoring being carried out.  Raptor audit being carried out by raptor workers, estates & consultants, highlighting locations needing greater monitoring effort.  Principles of Moorland Management now replaced by “Moorland Management Best Practice”  Notable successes and failures across the CNP. Considerable difficulty protecting isolated stands of native woodland and trees from inappropriate burning and felling.		
	3d.	Minimising landscape impacts through a presumption against new constructed tracks in open moorland	Workshop sessions on good practice for land owners, Liaison with LPA on casework and approaches. Take legal action if required	98% of all new tracks (inc upgrades) to come through PN system. No more inappropriate tracks in upland and wildland areas	Workshop session in 2018 and 2020  Annual liaison on LPA regarding casework	Workshops postponed due to sensitivities around current cases  New policy on tracks is in Proposed Local Development Plan which is out to consultation  Liaison with 5 local planning authorities took place in at annual meeting in December 2018  Enforcement officer dealing with cases on several sites  Intern currently being recruited to update maps	Maps prepared by intern supplied to estates across the CNP.  Verification required  Hill tracks ‘walk and talk’ event planned for June 2020 (now postponed)  Understanding of hill track planning legislation growing following high profile cases in the CNP where enforcement has been required	Amber	Green
	3e.	Eliminating the illegal killing of raptors through increased wildlife crime enforcement capacity and recognition for good management	Appointment of and assistance to special constables  Raptor tracker project	Raptor persecution eliminated/ negligible in CNP	Special constables appointed – March 2018. Review March 2019  Wildlife crime raptor tracker developed and	Raptor tracker to be deployed on 3 or 4 GE chicks in June	Special constable pilot now completed. Really useful for visitor management but less useful as a tool to combat wildlife crime  Software issues have delayed testing of new raptor tracker.	Amber	Amber

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					tested in 2019		Likely to be tested on chicks 2021.		
	3f.	Developing a multi partner golden eagle project which includes further analysis on occupancy following the 2016 national survey, informs management and develops the wildlife tourism opportunities associated with golden eagles	Mapping of 'vacant' GE (and other raptor) territories in CNP.  Examination of options re raptor trail, eagle watch in Ballater etc	Estates accepting of GE (and other raptor) territory map and signed up to assisting with re-colonisation.  Raptor watch project up and running	2019 - Raptor mapping (current sites and vacant territories) started with raptor groups and estates  Ballater ECMP interpretation installed	Meetings with 2 of 3 raptor groups held. Maps to be developed during 2019	ECMP moorland raptor audit complete – c 50 prs in ECMP area. Further surveys in process.  Whole Park raptor audit will be part of State of Nature report	Green	Green
	3g.	Delivering peatland restoration and securing peatland for the long term	Build on outstanding project implementation success. Develop new projects and source funding from Peatland Action. Project manage delivery of restoration work	5000 ha under restoration management	982 ha under restoration management delivered in 2018/19.  984 ha identified for restoration in 2019/20	113 ha restored in 2017/18  1,161 ha restored in 2018/19  1,200 ha restoration in the pipeline for 2019/20	508ha under restoration management (subject to weather) during 2019/20. 487ha not progressed due to lack of contractor capacity and snow on site. Over 5500ha of peat depth surveys and HIA done.	Green	Amber
	3h.	Integrating woodland expansion and montane woodland within and around moorlands	Promote woodland/ scrub expansion Focus on good muirburn practice Provide examples of both 'bad practice and good practice' Habitat and species monitoring	Clear understanding of appropriate moorland management in a National Park context  Woodland/ scrub expansion – natural transition & structural diversity	Agreeing woodland expansion targets attempted. Ancient pine/woodland remnant mapping progressing	Ongoing discussion with a range of estates including East Cairngorms Moorland Partnership. Montane scrub mapping undertaken in Cairngorms Connect Estates and Mar Lodge Forest Strategy policy guidance launched Progress on designated challenging; dialogue with SNH.	Ongoing discussion with a range of estates including East Cairngorms Moorland Partnership. Montane scrub mapping undertaken in Cairngorms Connect Estates and Mar Lodge Forest Strategy policy guidance launched.  See also 1f.  In addition, SNH are preparing CAPs for Cairngorms and other SACs within the Park to provide clearer steer.	Amber	Amber
	3i.	Supporting a more collaborative approach to integrating objectives for conservation, sport and woodland through the East Cairngorms Moorland Partnership and with other estates	See 3c					Green	Amber
	3j.	Establishing an Upland Advisory Forum to address the integration of land use objectives and bring together all relevant interests to shape good practice in the Cairngorms National Park	Agree function of Forum and future of CDAG  Launch new forum and administer	Improved communications and development of National Park land use policies	New Forum remit defined and members selected  First meeting – march 2019	Cairngorms Uplands Advisory group established and meeting 3 times a year.	CUAG met in Oct 2019 and Feb 2020. Developing ATV Guidance.	Green	Green

## Visitor Experience



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4. Visitor Infrastructure and Information	4a.	Developing new ways including visitor giving to fund infrastructure investment and maintaining and upgrading key off-road routes including Speyside Way, Deeside Way and the Core Paths network	Agree a trial park wide visitor giving project  Investigate options to better link countryside car park charges to access improvement	Sustainable , effective and efficient visitor giving scheme	Trial project agreed and working April 2019.  Reviewed Trial Oct 2020	Visitor Giving Scheme approved in June 2018 and to be launched at Cairngorms Nature Festival in May 2019  Scottish Govt announcement about Tourism tax may discourage some businesses from participating but this is voluntary scheme not a tax	Cairngorms Trust development of the Voluntary Giving Scheme has been progressing and building the list of businesses involved with donating to the Trust and projects within the Cairngorms National Park. The projects that have benefitted this year are under way and are progressing well inc. Osprey site at Boat of Garten & path improvements in Kingussie.	Amber	Amber
	4b.	Delivering a consistent high quality of visitor welcome through new and improved information, support for ranger services and partnership working to support businesses, communities and visitor attractions	CNPA agree partnership with Community VC's  Continue to deliver Make it Yours  Maintain partnership with Ranger Services	8 Partner VC's  'Info is easy to find' <b>Agree Strongly</b> increase from 32% to 36% in Visitor Survey (2019/20)	8 agreements April '18 renewed '21  100 Staff per annum each yr to 2020.  Review CNPA partnership with Ranger Services 2018	Agreements in place at 10 Local Information Centres  Review of rangers now scheduled for 2020.	Ten LIC's now branded and promoted and regularly updated with visitor info. Discussion ongoing with a further five locations.  "Make it Yours" delivered to 276 visitor facing staff.  National Park interpretation installed at Cairngorm Mountain and Heather Centre; major visitor attractions  Ranger discussion further delayed while SNH agree updates to Scottish National Policy – final consultation Feb 2020.  Cairngorms Connect – appointment of full time community ranger covering south part of the Partnership area using ELP funds. ELP funds also used to increase the hours of the Nethy Bridge community ranger to full time.  Muir of Dinnet NNR upgrade of interpretation	Green	Green
	4c.	Improving the visitor infrastructure in Cairngorm and Glenmore,	FCS Visitor Management Plan Updated NR Visitor Management Plan agreed	Agreed plan linked to strategy Agreed plan linked to strategy Better links to area and between existing car	Active travel infrastructure agreed 2020 New signage installed 2019	Visitor infrastructure bid for Glenmore Multi-uses path approved at stage. Subject to planning consent build by Oct '19	Delays in Glenmore multi-use path. Road Construction Consent now approved and build is planned timetable for early summer 2020.	Amber	Amber

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			Improve public transport  Improve signage	parks  Agree criteria for visitor signage		FCS developing new visitor plan for Glenmore	FCS looking at options for campervan site trials (see 4e)  Wider delivery of Cairngorm and Glenmore 'on hold' while HIE take forward work on Masterplan 'Planning for a Sustainable Future' with public consultations in Feb/Mar 2020		
		and Tomintoul and Glenlivet	Upgrade Visitor Centre in Tomintoul  Create digital visitor experience data  Upgrade Speyside way spur and linkage between Blairfindy Castle and Glenlivet Distillery		New VC open 2019	See also report at 1e above  Designs for Speyside Way being finalised.	See also report at 1e above  Speyside Way spur upgrades constructed and open	Green	Green
	4d.	Completing the 'Snow Roads Scenic Route' and developing a similar experience along the A9	Visitor Survey Branding Visitor Experience	Visitors to E Cairngorms increase from 21 to 25% (STEAM)	SE Project Completed May 2019	Website and App launched by CBP in autumn 2018  CBP secured VS funding with CNPA support to promote the route in 2019 with 80k marketing package	Ongoing promotion by CBP	Green	Green
			Develop and promote 'Old A9' as a visitor experience.	People visit communities from Killiecrankie to Carrbridge on the journey north or south.	Agree plan to promote 'Old A9' 2019 Launch 2020	Badenoch Great Place Scheme is leading an options appraisal for alternative tourist route – report due. May 2019	Appraisal determined that the scope for an alternative tourist route did not exist in Badenoch and the focus of this work is part of Great Place Project how better to promote the range of quality visitor experience in 'Badenoch: The storylands'.	Green	Green
	4e.	Encouraging the provision of low cost camping and motor home sites in appropriate locations				Ad-hoc interest across CNP but no lead	Scottish Government leading a national team including CNPA, SNH, Visit Scotland & Highland Council, looking at how better to support responsible campervan use.  CaMPA private partnership is actively promoting responsible use of campervans  Forestry & Land Scotland is	Amber	Amber

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							<p>looking at trailing formal campervan sites in Glenmore.</p> <p>Expression of Interest submitted to Rural Tourism Infrastructure Fund for 2 small campervan sites in Strathdon</p> <p>Muir of Dinnet NNR SNH delivered a £180k project supported by RTIF and in partnership with CNPA to improve car parking, toilets and sewerage including a new Elsan disposal point for camper vans.</p>		
	4f.	Improving visitor transport options and information	Cairngorms and Glenmore Research			Ongoing discussion with a group from Ireland on a partnership Leader bid to improve public transport in Badenoch & Strathspey	Leader bid agreed in partnership with Kilkenny in Ireland testing options to improve active travel in rural areas. Project completion 2021.	Amber	Amber
	5a.	Using partnership in the Cairngorms National Park as an example of how to support delivery of Scotland's Natural Health Service	<p>Promoting physical activity</p> <p>Promoting physical activity as part of Community Planning Partnership</p>	<ul style="list-style-type: none"> <li>Partners help deliver 'game changer project' Active Aviemore</li> <li>CNPA maintains membership of each steering group</li> <li>Launch of Active Highland Strategy February 2018</li> <li>Improved CPP/PASH group coordination</li> </ul>	See 5.g (cross reporting)	See 5.g (cross reporting)	See 5.g (cross reporting)	Green	Amber
5. Active Cairngorms	5b.	Encouraging residents and visitors to responsibly enjoy and use the National Park for physical activity as part of daily life	Outdoor Access	<p>Increased levels of responsible access and awareness of outdoor opportunities</p> <ul style="list-style-type: none"> <li>Tread Lightly Campaign delivered with 5 new targeted communications pa</li> <li>Community path leaflets resurveyed and republished with national path grading guidance (2 communities per year)</li> </ul>	<p>Messaging to compliment quarterly land management calendar</p> <p>Published annually</p>	<p>Tread Lightly to be relaunched Spring 2019 with greater focus on key issues.</p> <p>Communication with users could be more effective with a consistent approach</p>	<p>Tread Lightly in Cairngorms leaflet was redrafted and released focussing on dogs, litter, fires and biking.</p> <p>A social media Tread Lightly campaign reached 308,685 accounts with 31,463 engagements.</p> <p>SNH is now leading a public partnership looking at how to more effectively and collectively encourage responsible access.</p>	Green	Green

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							Outdoor access seminar about visitor behaviour and ground nesting birds organised March 2020 will help chart way forwards		
	5c.	Targeting people currently living sedentary lifestyles where inactivity is the norm; older adults, teenage girls and those living with long-term medical conditions	Wee Walks Week	Increased level of physical activity and mental wellbeing. <ul style="list-style-type: none"> <li>Increase number of participants and miles walked by 5%pa</li> </ul>	Annual week long event each September	Week Walks Week 3 scheduled for September 2019.	Commitment by people to recording walks during the week has not been successful. However, promoting walks has been very successful. Social media posts reached an audience of 180,572 throughout September – an increase of 61% from 2018 and 38% from 2017.	Green	Green
	5d.	Maintaining and growing health walks through the Cairngorms Walking project and linking with other opportunities to be active	Health Walks	Increased level of physical activity and mental wellbeing <ul style="list-style-type: none"> <li>Set up 3 new Health Walk initiatives pa</li> <li>2 new medical practices engaged with Health Walks per annum</li> <li>50 people attending Paths for All Training courses per annum</li> </ul>	Annual report to Paths for All	CNPA support for Health Walks has been structure to focus on walks within CNP and that now total 16  Further work required to support this and link to work undertaken as part of Mountains & People project.	Sixteen health walks maintained delivering 4410 walks across the National Park in 2019.	Green	Green
	5e.	Delivering more environmental volunteering opportunities and developing volunteer rangers	Environmental volunteering Volunteer ranger service	<ul style="list-style-type: none"> <li>Recruit 6 volunteer rangers pa (30 by 2022)</li> <li>500 days of annual volunteering by 2020</li> </ul>	Annual report  LEADER and PFA funding ends 2020/21	14 Volunteer rangers trained and volunteering 12 new volunteer rangers being recruited Feb 2019 CNP Volunteering Web now operational and being used by partners	26 volunteer rangers now trained and supporting partners work to a total of 3.1 years volunteering.  12 more rangers started training January 2020  CNPA web promoting volunteering opportunities across CNP  Working with OATS to agree how to continue to encourage volunteers with Mountains & People (end June 2020) to continue with CNP partners.  SNH supported a total of 24 junior rangers over 4 days last year at Muir of Dinnet	Green	Green

Priority	No	Agenda for Action	Key Work Areas	5 Year Outcome	Milestones & End Date	Notes 18/19	Notes 19/20	Status 18/19	Status 19/20
							NNR		
	5f.	Better co-ordination and promotion of public transport and active travel				Links to 4f	Links to 4f	Amber	Amber
	5g.	Improving opportunities for active travel in Aviemore that deliver improved transport connections for visitors and residents	Active Aviemore active travel project	<ul style="list-style-type: none"> <li>Redesign of Grampian Road with active travel link by 2021</li> <li>Upgrade key off road paths to new hospital site by 2021</li> </ul>	2018: Stakeholder engagement 2019- design agreed and fundraising 2020- construct in line with hospital Project end 2021	Active Aviemore Stage 1 plan for infrastructure to encourage more walking & cycling approved by CNPA & THC  First stage 2 detailed design Summer 2019 for the approaches to the new NHS hospital	Working with Sustrans and Highland Council to agree how to make the access to the new Hospital in Aviemore more accessible to walkers and cyclists. Still encountering challenges on how to fund a detailed design for the whole village.  In discussion with Transport Scotland. And three community councils on the best route a lead body for an NMU from Aviemore To Carrbridge associated with A9 dualling	Green	Amber
	6a.	Continuing to deliver existing outdoor learning programmes; John Muir Award and Junior Rangers	John Muir Award Junior Ranger Programmes	3000 Awards pa 5 Junior Ranger programmes	Yearly targets met. Ongoing commitment	5 junior ranger programmes sustained across CNP  3,400 JMA in an around CNP in 2018	Five junior ranger programmes delivered in 2019 with 75 young people  2,662 JMA in and around CNP in 2019. Reduction may be linked to temporary staff vacancy in CNPA.  SNH supported school visits 197 primary age pupils, 113 Academy age, 20 tertiary education to NNRS SNH - 507 attendees to our NNR events	Green	Green
6. Learning and Inclusion	6b.	Providing an opportunity for children across Scotland to visit the Cairngorms National Park during their school life to learn about and connect with the Park in conjunction with National Nature Reserves and Loch Lomond and the Trossachs National Park	Travel Grant	Increased visits to NP by schools and hard to reach groups. 2017-18 to date 28 School groups 17 community groups	Budget fully committed for 2017-18	Progressing very well with 53 groups have received travel grant in 2018-19.	Lower uptake of 25 groups in total. Reduction may be linked to temporary staff vacancy in CNPA.	Green	Green
	6c.	Developing and promoting learning resources and training opportunities that make it easier for education providers to use the National Park	Cairngorms Learning Zone Online education resources New Literacy and Gaelic resource	Maintain up to date information on websites. Develop 1 new resource per year	New resource March 2018	Literacy and Gaelic name resource to be launched June 2019	Shared Stories – A Year in the Cairngorms Project came to an end in November 2019 with the launch of the anthology of work created during the	Green	Green

Priority	No	Agenda for Action	Key Work Areas	5 Year Outcome	Milestones & End Date	Notes 18/19	Notes 19/20	Status 18/19	Status 19/20
							<p>workshops and training sessions. Feedback has been extremely positive; events were well attended</p> <ul style="list-style-type: none"> <li>• Public workshops – 106</li> <li>• Targeted workshops – 64</li> <li>• Training sessions – 76</li> <li>• Schools workshops – 170 pupils and 17 staff</li> </ul> <p>Into the Mountain Project – was a great success with over 60 people participating in the walks. Educational resources are being finalised.</p> <p>SNH hosted 3 SCRA courses on NNRs</p> <p>Cairngorms Connect – commissioned an album by local Musician Hamish Napier called 'The Woods' which promotes Cairngorm woodland and its restoration and expansion.</p> <p>Cairngorms Connect – provided the focal point for Springwatch, Autumnwatch and Winterwatch based in the Cairngorms resulting in millions of viewers engaging with the national park and Cairngorms Connect partnership, wildlife, habitats and projects to restore these for all.</p>		
	6d.	Raising awareness and understanding of the Park and the issues and choices involved in management of the Park				Covered by 6a - f	Covered by 6a - f	Green	Green
	6e.	Creating a 'Park for All' by reducing barriers and inspiring a diversity of people to engage with and care for their National Park through lifelong learning	3 year Community Leadership Project. Inclusive Cairngorms	12 new community leaders trained. Increased volunteering and visits to NP by hard to reach groups 2 Inclusive Cairngorms meetings per year	Final report and evaluation June 2018	Discussions with Backbone re involving BME groups in volunteering.	Backbone is now coordinating it's 'Our natural Heritage Project' aimed at ethnic minority groups around National Park to engage with 400 people of all ages and abilities from Scotland's Refugee & Asylum Seeker and BEM communities with participants visiting natural	Green	Green

Priority	No	Agenda for Action	Key Work Areas	5 Year Outcome	Milestones & End Date	Notes 18/19	Notes 19/20	Status 18/19	Status 19/20
							heritage sites & undertaking conservation work and gain at least Discovery Level John Muir Award		
	6f.	Using volunteering and physical activity to promote learning and inclusion	Met through Priorities 5e, 6a, 6b, 6c and 6e			Met through Priorities 5e, 6a, 6b, 6c and 6e	Met through Priorities 5e, 6a, 6b, 6c and 6e	Green	Green

## Rural Development

Priority	No	Agenda for Action	Key Work Areas	Outcome	Milestones & End Date	Notes 18/19	Notes 19/20	Status 18/19	Status 19/20
7. Housing	7a.	Reducing the proportion of second homes in new developments by ensuring that new housing development is targeted at meeting local needs as far as possible	Development of next LDP, policies and place-making, delivery programme	New LDP	Proposed Plan 2019 Plan Adopted 2020 Plan Delivery 2020	LDP on track and policies will target new housing at local needs but planning system has little control over use of houses.	LDP on track for examination being complete by end of June 2020. Policies will target new housing at local needs with enhanced provision of affordable housing is certain settlements but planning system has little control over use of houses. Further policy changes required.	Amber	Amber
	7b.	Maximising the proportion of new housing that is affordable in perpetuity	Development of next LDP, policies and place-making, delivery programme	New LDP	Proposed Plan 2019 Plan Adopted 2020 Plan Delivery 2020	LDP on track and recent investment in affordable housing by via Highland Council in particular has increased delivery of rented housing while funding available.	LDP on track for examination being complete by end of June 2020. Several sites delivered and programmed with more than benchmark level of affordable housing. Recent investment in affordable housing by The Highland Council in particular has increased delivery of rented housing while funding available. Covid-19 restrictions will slow investment in development sites.	Amber	Green
	7c.	Identifying sites in the next Local Development Plan where the affordable housing contribution will be more than the normal national maximum of 25% because of acute affordability pressures and the shortage of supply	Development of next LDP, policies and place-making, delivery programme	New LDP	Proposed Plan 2019 Plan Adopted 2020 Plan Delivery 2020	Sites have been identified with 45% affordable housing	Communities identified with 45% affordable housing in LDP 2020	Green	Green
	7d.	Using the next Local Development Plan to manage the nature of new open market housing so it is better targeted	Development of next LDP, policies and place-making, delivery programme	New LDP Housing developments with more than 25% affordable housing and	Proposed Plan 2019 Plan Adopted 2020 Plan Delivery 2020	Policy is being developed to try and achieve this as part of the LDP development	Policy has been developed to try to achieve this as part of the LDP development	Green	Green

Priority	No	Agenda for Action	Key Work Areas	Outcome	Milestones & End Date	Notes 18/19	Notes 19/20	Status 18/19	Status 19/20
		towards local needs (eg by seeking a greater mix of house types and sizes, with an emphasis towards smaller homes in new developments)	programme						
	7e.	Applying flexible planning policies to promote majority affordable housing developments and encourage the use of innovative delivery models to maximise the number of affordable homes that are built	Development of next LDP, policies and place-making, delivery programme	New LDP Housing developments with more than 25% affordable housing	Proposed Plan 2019 Plan Adopted 2020 Plan Delivery 2020	Community led housing development is being taken forward with 7 communities in the NP	A number of projects have been developed to make use of flexible affordable housing policies.	Green	Green
	7f.	Targeting public sector funding towards the National Park and to sites with the greatest potential for delivering affordable housing	Development of next LDP, policies and place-making, delivery programme	LDP Action Programme	Proposed Plan 2019 Plan Adopted 2020 Plan Delivery 2020	Limited public sector funding available in medium to longer term.	In spite of significant investment of SG funds in affordable housing via local authorities, there is limited public sector funding available in medium to longer term.	Amber	Amber
	7g.	Supporting communities to deliver community-led housing solutions, including by making the most of powers to buy land and taking a more pro-active role in management where appropriate	Toolkit for communities Establish pilot projects Deliver housing	Examples of community housing that are repeatable and scaleable	Toolkit 2018 Pilot Projects est. 2018 2020 land and development scoped	Draft Toolkit developed. 3 pilot projects established, 3 under consideration, 2 Feasibility Studies underway and 1 awaiting funding	Two community housing projects have completed feasibility studies that demonstrate potential and have moved to detailed project development stages. Three more communities are now undertaking feasibility studies and a further project is being considered. CNPA coordinates Community-led Housing Group	Green	Green
	7h.	Promoting high standards of sustainable design and energy efficiency in new homes to ensure they are affordable in terms of lifetime running costs	Development of next LDP, policies and place-making, delivery programme Design Awards/promotion	Design Awards 3	Design Awards 3 in 2021	Seminar on sustainable renovation planned for Spring 2019 in partnership with SLE	Sustainable Renovation seminar held in Spring 2019 in partnership with SLE.  New policies in LDP	Green	Green
8. Community Capacity and Empowerment	8a.	Offering support to communities across the National Park through locally based support organisations and working with partner organisations (such as Voluntary Action Badenoch & Strathspey and the Marr Area Partnership), with a presumption in favour of collaborative working	Identify annual work priorities for community support organisations (VABS & MAP) and tie any funding to those priorities	Continued support for Community Development	MOUs with VABS, MAP & TGDT 2019/20	Deliverables reviewed annually  Joint presence and two fringe events planned at HIE Sustainable Communities conference in Aviemore May 19	VABS, MAP and TGDT providing excellent service to community-led projects in their respective areas. Deliverables reviewed annually.  Joint presence and two successful fringe events delivered at HIE Sustainable Communities conference in Aviemore May 19	Green	Green
	8b.	Supporting community groups to improve communication and	Identify pilot projects to support local	Pilot projects for local democracy review	By 2020 have pilots/events	Delivered through CDOs and over 20 Social	Continued support through CDOs and for trained	Green	Green



Priority	No	Agenda for Action	Key Work Areas	Outcome	Milestones & End Date	Notes 18/19	Notes 19/20	Status 18/19	Status 19/20
		engagement with their communities in order to enhance local democracy and participation	democracy review			Enterprise academy courses in 2017 and 2018 (430 learner days)  Park offered as pilot location to SG officials in November 18 and December 19	volunteers throughout CNP.		
	8c.	Continuing to support communities to review and update their Community Action Plans at least every five years	Identify annual work priorities for community support organisations (VABS & MAP) and tie any funding to those priorities.	No Community having Action Plan that is older than 3 years	MOUs with VABS, MAP & TGDT 2019/20	Concerted programme to update CAPS, by end of 2019. Only 4 (out of 20) will be more than 3 years old.	Community Action Planning delivered in Boat of Garten & Kingussie.	Amber	Amber
	8d.	Working with community groups to improve succession planning and volunteering in order to allow them to take advantage of new opportunities and proactively address issues	Identify annual work priorities for community support organisations (VABS & MAP) and tie any funding to those priorities	Resilient Community Groups	MOUs with VABS, MAP & TGDT 2019/20	Rolling programme of workshops and events delivered by a wide range of partners, agencies and third sector organisations.	Continued support for community groups in long term planning. Strathdon Community Development Trust established. Support given to Badenoch Heritage to prepare for legacy of Great Place Project	Green	Green
	8e.	Working collaboratively through community planning structures within the five Community Planning Partnership areas to provide consistent and clear support and information to communities	Integrating Plans	NPPP is reflected in Community Plans	Rolling Programme of Community Plans	Strong presence at various CPP meeting and in delivery of actions through sub groups	Strong presence at various CPP meeting and in delivery of actions through sub-groups	Green	Green
	8f.	Continuing to offer support to the Association of Cairngorms Communities and using it as a forum for broader engagement	Encourage AoCC to support local democracy review	Maintain/improve AoCC	Strategy Review 2020	AoCC meet 3 times per year. Host Planning Reps Bid for Brexit Engagement Funds in 2018  Discussion starting about planned review for 2020	AoCC met twice in 2019/20.  Scope for development of clearer long-term agenda or vision.	Amber	Amber
	8g.	Establishing a new spatial priority area to provide an enhanced level of future assistance/collaboration over a focused time period to the Dalwhinnie, Kingussie, Laggan and Newtonmore area from 2019/20, making the most of investment in the A9 dualling project	Great Place Project or follow projects – eg A9 Slow roads Identify Priorities from 2020	Great Place Project and legacy development	Great Place Project complete by 2021	Badenoch project on track. 2 studies underway. Further contracts to be let in Spring 2019. Developing stronger partnership relationships.  Plans by Highlife Highland and RZSS to access SNH Nature and Culture Heritage Fund	Badenoch Great Place broadly project on track. Project Officer resignation in January and replacement with part-time officer is of concern.  Successful three week Badenoch Festival delivered Sept 2019.  Destination brand	Green	Green

Priority	No	Agenda for Action	Key Work Areas	Outcome	Milestones & End Date	Notes 18/19	Notes 19/20	Status 18/19	Status 19/20
							developed around "Badenoch: The Storylands" and marketing plan under way. Expo was cancelled to due to Covid 19		
9. Economic Development	9a.	Developing sector-specific plans (eg forestry, food and drink) to tackle investment, enhance skills through stronger links with higher and further education, improve long-term resilience and increase average wages, as well as building business on the natural capital of the National Park	Economic Action Plan	Economic Action Plan Delivery	Action Plan consultation complete by end Q2 2019	Draft Action Plan approved for consultation by CNPA Board and going to consultation Spring 2019	Economic Action Plan approved by CNPA Board in December 2019. Steering Group meeting planned for April	Amber	Green
	9b.	Supporting Cairngorms Community Broadband to deliver superfast broadband in the hardest to reach parts of the Park	Info sharing when available – Comms	Communities active/involved in R100	R100 Project delivery by 2021	SG are leading roll out plan for R100 and fringe event planned in May 2019 at HIE Communities conference	R100 delivery project in North Scotland delayed due to legal challenge.  Plans made for start of Smart villages in at least three places in the CNP	Amber	Amber
	9c.	Continuing to improve physical infrastructure, including access to affordable housing and digital connectivity						Grey	Grey
	9d.	Maximising the opportunities for businesses, communities and visitors from the A9 dualling project	Badenoch Project A9 Aviemore to Slochd	Better connections to A9 and enhanced economic opportunities	Badenoch Project due to be complete by 2021	Badenoch project - see 8g  CNP, THC and 3 CCs have objected to A9 section Aviemore to Slochd due to lack of active travel provision. TS now leading study of route options	Transport Scotland have agreed to resource the development of a non-motorised user (NMU) route between Aviemore and Carrbridge.  CNPA, THC etc have removed objections to the scheme	Amber	Green
	9f.	Review implications and options for the farming sector as changes in long-term support become clearer	Board paper on Brexit implications		Keep under review with regards to Brexit timetable		Continued uncertainty over implications for farming sector following Brexit	Amber	Amber
	9g.	Using the next Local Development Plan (LDP) to identifying new sites for business use and expansion and the delivery of the LDP to target investment that opens up those sites to business	New LDP and Action Programme	New/re-used business sites being occupied.	LDP adoption 2020 Annual Delivery via Action Programme	New site identified for economic development in Local Development Plan 2020 CNPA, and HIE helping with broadband roll out at industrial estates	New sites identified for economic development in Local Development Plan 2020. Exciting developments such as new distillery near Grantown due to start work shortly.	Green	Green