

SUMMARY		Year 1				Year 2				Year 3				CP Outcomes		NPP Linkage	SG National Outcomes
Nominal code	Activity description	Milestone 1		Milestone 2		Milestone 3		Milestone 4		Milestone 5		Milestone 6		Own Programme	Other Programme		
		30/09/2012	RED/ AMBER/ GREEN	31/03/2013	RED/ AMBER/ GREEN	30/09/2013	RED/ AMBER/ GREEN	31/03/2014	RED/ AMBER/ GREEN	30/09/2014	RED/ AMBER/ GREEN	31/03/2015	RED/ AMBER/ GREEN				
<b>PI Communications and Engagement - PROGRAMME I: Brand &amp; Visitor Experience</b>																	
71050-P01-105	Lead Sustainable Tourism and Sharing the Stories	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
71100-P01-110	Develop the Use of Brand to inspire people about the Cairngorms National Park	Agree new Brand Development Group to support and guide work on the Brand	green	Agree a new CNP Brand action plan approved by CNPA Board Spring 2013	0	Deliver Brand Action Plan and agreed milestones	0	Deliver Brand Action Plan and agreed milestones	0	Review Brand Action Plan	0	Deliver Brand Action Plan and agreed milestones	0	1a,b	2a, 3a,b 4b, 5b,c,d	1c,d 6a,c 8a 9b,c 10 11 12b	12,13
71150-P01-115	Deliver the Brand Promise through high quality experiences	Partnerships in place to deliver one ranger base and one VIC refurbishment and two large community projects	amber	Produce sharing the Stories II. One ranger base and one VIC refurbished and two large community projects delivered to provide high quality experiences about CNP	0	Actions delivered from Brand Action Plan	0	Actions delivered from Brand Action Plan	0	Actions delivered from Brand Action Plan	0	Actions delivered from Brand Action Plan	0	1a,b	2a, 3a,b 4b, 5b,c,d	1c,d 6a,c 8a 9b,c 10 11 12b	12,13
71200-P01-120	Deliver the Gaelic Language Plan	Agree Gaelic Language Plan.	amber	Agree revised use of Gaelic on CNP and CNPA logos. Revise internal policy and guidance on use of Gaelic.	0	Deliver Gaelic Language Plan and agreed milestones	0	Deliver Gaelic Language Plan and agreed milestones	0	Deliver Gaelic Language Plan and agreed milestones	0	Review Gaelic language plan	0	1a	5a	8a 10b 12b	13

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71250-P01-125	Visitor Publications (information, interpretation)	Agree 2013 Visitor Publications with CBP	green	Publish 2013 Welcome Leaflet and Explorer	0	Agree with partners visitor publications for 2014	0	Support production of 2014 visitor publications	0	Agree with partners visitor publications for 2015	0	Support production of 2015 visitor publications	0	1a	2a, 3a,5b,c,d	6a, 8a, 9b,c, 10b, 11b,c, 12b	12 13
71300-P01-130	Co-ordinate the network of Cairngorms Ranger Services	Agree mid term work plan for Ranger Services 2012/13	green	Agree final work plan for Ranger Services 2012/13 & develop 2013/14 plan	0	Meet with ranger managers to review partnership. Agree mid term work plan 2013/14	0	Agree any significant changes to partnership with CNPA Board. Agree final work plan 2013/14 and develop 2014/15 plan.	0	Agree mid term plan 2014/15	0	Agree final work plan 2014/15 and develop 2015/16	0	1a	2a, 3, 5,	6a,c, 7c, 8, 9, 10, 11, 12	4,6, 11, 12 13
71350-P01-135	Develop Digital Comms, Media to deliver the Communications and Engagement Strategy	CNPA website upgraded with new media section and Twitter Account launched.	amber	CNPA website upgraded with new planning section and plans for 10 th anniversary agreed.	0	Review CNPA website and impliment changes.Review Twitter and other digial communications.	0	Use digital media to support C&E Strategy	0	Use digital media to support C&E Strategy	0	Use digital media to support C&E Strategy	0	1a	2a, 3a,c 5b,c,d, 6a, 8b	1b,c,d, 3b, 4, 6a,b, 7, 8, 9, 10, 11, 12	2, 4, 6, 10, 11, 12,13, 14, 15

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71400-P01-140	<b>Develop and co-ordinate the C&amp;E strategy and action plan</b>	CNPA Senior Staff and Board to consider priorities for partner communication.	green	Agree a comprehensive implementation plan for the C&E Strategy and a programme of works celebrating Year of Natural Scotland and 10 yrs of CNP	0	Deliver C&E strategy with an emphasis on Year of Natural Scotland and 10 Anniversary	0	Deliver C&E strategy with an emphasis on Year of Natural Scotland and 10 Anniversary. Review strategy with opportunities for 2014 Year of Homecoming.	0	Deliver C&E actions with an emphasis on Year of Homecoming	0	Deliver C&E strategy.	0	1a	2a, 3a,c 5b,c,d 6a, 8b	1b,c,d, 2, 4, 3b, 4, 6, 10, 6a,b, 11, 7, 8, 9, 12,13, 10, 11, 14, 12 15	
71450-P01-145	<b>A long-term management strategy for Glenmore (CRAGG)</b>	Development Brief for Glenmore produced following consultation with CRAGG, residents and other stakeholders	green	Development Brief incorporated into new DRAFT local development plan. Review of CRAGG Audit and Strategy underway.	0	Review of CRAGG Audit and Strategy completed and development of CRAGG II underway	0	Develop CRAGG II Strategy with partners	0	Agree CRAGG II and strat to deliver agreed outcomes	0	CRAGG II delivery	0	1b, c	2b,c, 3, 4a, 5, 6a, 8b	4a, 5a,d,e, 2,6,10 6a,c, , 11, 8, 12, 9b,c, 13, 10, 11, 14, 12 15	
71500-P01-150	<b>Coordinate the delivery of Sustainable Tourism Strategy</b>	Sustainable Tourism Forum meet and update action plan	green	Meet with key public sector partners and Tourism Leadership Group to agree how national parks can deliver Tourism Scotland 2010	0	Sustainable Tourism Forum meet and update action plan	0	Mid-term review of Sustainable Tourism Strategy	0	Sustainable Tourism Forum meet and update action plan	0	Sustainable Tourism Forum meet and update action plan	0	1a,b	2b,c, 3, 4b,c, 5, 6a,c, 7b,	1b,c,d, 3b, 4b, 5c,e, 6a,c, 2,4,6, 8, 9, 11,12, 10b'c 13,14, 11, 12 15	

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<b>P2 Communities and Engagement - PROGRAMME 2: Getting Involved</b>																	
72050-P02-205	Lead Community Empowerment and Outdoor Learning	0	Green	0	Green	0	0	0	0	0	0	0	0	0	0	0	
72100-P02-210	Support Communities and improve public sector support	3 town teams established	Green	10 training events completed (140 people)	Green	Mid term evaluation completed	0	10 training events completed (140 people)	0	3 community companies/Development trusts established in B&S	0	10 training events completed (140 people)	0	PO2	PO4 PO6	4a 4b 3a 1b 8a	SG 2, 11, 13.15
72150-P02-215	Action Planning and project delivery building communities	17 community action plans completed	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
72200-P02-220	Training, funding (LDR and ESF) info and best practice	Intern recruited	green	research completed paper to CNPA Board	green	training /skills development support action plan created	0	2 training/skills development projects supported	0	4 training/skills development projects supported	0	6 training/skills development projects supported	0	PO2	PO3 PO5 PO6	1b 7a 10b	SG 2 12
72250-P02-225	LDR Programme - conclude current	100% funding committed	green	0	0	0	0	0	0	0	0	0	0	0	0	0	
72300-P02-230	LDR programme to 2020 agreed with SG and operating	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	

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72350 P02 235	Cairngorms LDR LAG supported by CNPA while independent	00		00		00		00		00		00		0	0	0	0
72400 P02 240	Board/ Staff involved in community engagement and development	00		00		00		00		00		00		0	0	0	0
72450 P02 245	Community responsibility for developing own sustainability	Planning for funding fairs completed	green	Funding fair for west side of the Park delivered	green	Funding fair for the east side of the Park delivered	0	00		00		00		PO2	0	1b 4a 4b	0
72550 P02 255	Youth prog, JMA/jnr rngrs, LBBT, CHP & Volunteering	2 board papers outlining new approach approved	green	work plan for area completed 2013-2015	green	succession OL three year action planned signed off	0	0	Action plan developed for environmental volunteering (LBAP)	0	All OL strategy groups functioning effectively	0	Review OL three year action plan	PO2	0	1b 7a 10a 10b	SG 2, 4, 6,12, 13

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<b>P3 Strategic Land Use - PROGRAMME 3: Land Mangement and Conservation</b>																	
73050-P03-305	<b>Lead Nature and Wildlife and Supporting Land Management</b>	CNPA play a key role in supporting conservation and land management	amber	CNPA play a key role in supporting conservation and land management	green	CNPA play a key role in supporting conservation and land management	green	CNPA play a key role in supporting conservation and land management	green	CNPA play a key role in supporting conservation and land management	green	CNPA play a key role in supporting conservation and land management	green	3a, 3b, 3c	5c, 5d	1, 2, 3, 4, 5, 6, 8, 12, 14, 15	6, 10,
73100-P03-310	<b>Cairngorms Nature &amp; implement Action Plan</b>	Initiate Cairngorms Nature	green	Final draft of Cairngorms Nature Acton Plan	green	Cairngorms Nature and action plan launched	green	Cairngorms Nature Action Plan implemented	green	Cairngorms Nature Action Plan implemented	green	CNPA play a key role in supporting conservation and land management	green	3a, 3b, 3c	2a, 5c, 5d	4, 5, 6, 8, 14, 16	6, 10, 12,
73150-P03-315	<b>Opportunities to enhance wildness and landscapes of NP</b>	Landscape toolkit and monitoring methods developed	green	Phase I landscape toolkit on web, landscape monitoring framework developed	green	Landscape toolkit promoted, monitoring on going	green	Phase 2 landscape toolkit completed, monitoring on going	green	Landscape toolkit widely used, monitoring on going	green	CNPA play a key role in supporting conservation and land management	green	3b, 3c	5c, 5d, 6c	4, 5, 6, 7, 14, 17	6, 10, 12,
73200-P03-321	<b>Effective networks &amp; forums for land managers NP benefits</b>	Land Management and farmers forums, monitor farm, wildlife estates etc meet regularly and well attended to support land managers	green	Land Management and farmers forums, monitor farm, wildlife estates etc meet regularly and well attended to support land managers	green	Land Management and farmers forums, monitor farm, wildlife estates etc meet regularly and well attended to support land managers	green	Land Management and farmers forums, monitor farm, wildlife estates etc meet regularly and well attended to support land managers	green	Land Management and farmers forums, monitor farm, wildlife estates etc meet regularly and well attended to support land managers	green	CNPA play a key role in supporting conservation and land management	green	3b, 3c	4c,	1, 2, 4, 5, 6, 14, 18	6, 10, 12,

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73250- P03-325	<b>Training &amp; support to land managers to deliver benefits</b>	A wide range of training delivered to support land based businesses	green	A wide range of training delivered to support land based businesses	green	A wide range of training delivered to support land based businesses	green	A wide range of training delivered to support land based businesses	green	A wide range of training delivered to support land based businesses	green	CNPA play a key role in supporting conservation and land management	green	3b, 3c	4c,	1, 2, 3, 4, 5, 6, 8,	6, 10, 12, 14, 19
73300- P03-330	<b>Provide info on long term conservation &amp; land management</b>	Cairngorms Nature, catchment management partnerships, Futurescapes etc all contibruting to understanding of future opportunities to conserve and enhance special qualities	green	Cairngorms Nature, catchment management partnerships, Futurescapes etc all contibruting to understanding of future opportunities to conserve and enhance special qualities	green	Cairngorms Nature, catchment management partnerships, Futurescapes etc all contibruting to understanding of future opportunities to conserve and enhance special qualities	green	Cairngorms Nature, catchment management partnerships, Futurescapes etc all contibruting to understanding of future opportunities to conserve and enhance special qualities	green	Cairngorms Nature, catchment management partnerships, Futurescapes etc all contibruting to understanding of future opportunities to conserve and enhance special qualities	green	CNPA play a key role in supporting conservation and land management	green	3b, 3c	6a	5, 8	6, 10, 12, 14, 20

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<b>P4 - Strategic Land Use - PROGRAMME 4: A Special Place</b>																	
74050- P04-405	Lead Building Vibrant Places and Low Carbon Cairngorms	00		00		00		00		00		00		0	0	0	0
74100- P04-410	Strategic policy framework through the National Park Plan	NPPP approved by Ministers and Adopted by Board	green	1st NPPP monitoring report produced	green	2nd NPPP monitoring report produced		3rd NPPP monitoring report produced and first annual progress report published		4th NPPP monitoring report produced and mid- term review of NPPP started		5th NPPP monitoring report produced; second annual progress report published and mid-term review reported/NPPP targets/work packages modified		4	1,2,3,4,5, 6,7,8	1-10	1-4, 6&7, 10-16
74150- P04-415	Framework through Local Development Plan & assoc. policies	Completion of all preparatory consultation to inform development of Proposed Plan	green	Start of formal consultation proposed LDP	green	Consultation on proposed LDP complete. Analysis of all representations complete	0	Examination of proposed plan complete	0	LDP and all associated documents adotped and operational	0	Monitoring Report of LDP published	0	4	1c,2b,5a, 5d,6b,6c, 7a,7b8a, 8b	1-7, 9&10	1 &2,7, 10,12, 14,16
74200- P04-420	Identify, promote & support the built heritage of the Park	00		Have prioritised which Conservation Areas require appraisals.	green	Have developed work plan for CAAs and for funding bid for improvements	0	milestone to be determined by milestone 3	0	milestone to be determined by milestone 3	0	milestone to be determined by milestone 3	0	4	1a,2a,5b, 6c,7b,8a	1,3,6,7 ,8,9	10,11, 12,16



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74250- P04-425	Significant improvements to built design & townscapes in NP	Have multiple entries to each class of design awards	green	Have held a Design Awards event and promoted good design through web and press	green	Design Panel providing advice to CNPA and developers	0	CNPA 'Design Improvement Action Plan' in place and coordinating focussed promotion of good design and affordable design	0	1st phase of civic space improvements are shovel ready	0	Second design awards result in high proportion of recent developments being shortlisted	0		1a,1b,2a, 2c,5a,6c, 4 7b,8a,8b	1,3,6,7, 9,10	1,2,10, 11,12, 16
74300- P04-430	Landscape partnership project for Tomintoul and Glenlivet	pre-application for 1st stage bid submitted	green	1st stage bid submitted	green	1st stage bid results and feedback received	0	2nd stage bid development	0	2nd stage bid developed for submission by Dec 2014	0	Results of 2nd stage bid imminent. Contingency Plan developed.	0		1a2a,2c, 3a,3b,3c, 5a,5b,6a, 4 6c	1,3,4,5, 6,7,8, 9,10	1,2,10, 11,12, 16
74350- P04-435	Promote and support renewable energy generation	0 0		Bespoke renewable energy /energy efficiency opportunity surveys and reports carried out for 2 communities	green	0 0		Further 2 surveys completed and projects developed by 1st communities	0	0 0		4 communities are generating renewable power/heat	0		1a2a,2c, 3b,3c5a, 4 6a8a,8b	1,2,3	10,11, 12,14, 16

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74400-P04-440	Low carbon living using energy effic. & household renewables	00		Bespoke renewable energy /energy efficiency opportunity surveys and reports carried out for 2 communities and action plan for Green Deal support in the Park agreed with partners	green	00		Further 2 surveys completed and projects developed by 1st communities	0	00		4 communities are generating renewable power/heat	0	4	1a,2a,2c, 3a,3b,3c, 5a,6a,6b, 8a,8b	1,2,3	10,11, 12,14, 16
74450 P04 445	Promotion of online research hub for the CNP	00		research hub launched with maintenance and supervision contract in place	green	00			00	00			00	4	1a,2a,2c, 3a,3b,3c, 5a,5b,5c, 5d,6a,6b, 7b,8a	1,2,3,4, 5,6,7, 8,9,10	1- 4,6&7, 10- 16

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<b>P5 Sustainable Rural Development - PROGRAMME 5: Opportunities for Recreation</b>																	
75050- P05-505	Lead Active Cairngorms and Visitor & Access Infrastructure	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
75100- P05-510	SOAC Promotion, LOAF, CPP & Events	Tread lightly leaflets distributed to all Ranger services	green	complete revised mapping exercise for spring CPP public consultation which incorporates LOAF advice	0	All objections to core paths plan dealt with satisfactorily.	0	Core Paths Plan adopted	0	Review success of seasonal promotion activity	0	Agree and co-ordinate promotion work with SNH for 15/16	0	5c,	1c, 3c	8a, 9b, 9c, 12a,	12
75150- P05-515	Review existing OAS and publish new OAS	Complete preparatory audits on demand, supply, policy and resourcing.	amber	Use advice from LOAF and cycling workshop to develop a draft OAS	0	Complete review of feedback from public consultation on draft Strategy	0	Publish Outdoor Access Strategy	0	Implement strategy with partners	0	Implement strategy with partners	0	5b, 5c, 5d	1c, 3c, 4a,	9a	12
75200- P05-520	COAT Manage work programme	complete survey work for 3 community paths	green	Take 10 community paths through planning and deliver the paths.	0	Complete design and submit planning app for Allt Dibheach bridge on Speyside Way	0	complete all end year lowland path projects.	0	Complete review of 2011/14 mountain path project	0	Complete COAT Business Plan for next 3 years	0	5a, 5b, 5d	1c, 3c,	6b, 7a, 9b, 9c, 10c, 12a, 12b, 12c	2, 6, 10, 12, 14

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75250- P05-525	<b>Speyside Way &amp; other strategic routes</b>	Project board in place and CNPA Board updated on progress and timeline	amber	planning permission secured for two bridges on route	0	Planing permission sought for all Speyside Way pathworks	0	All funding in place and timing agreed for implementing the route	0	First phase of pathworks complete	0	Second phase of pathworks complete	0	5a, 5b, 3c,	8a, 9b, 9c, 12a	12, 14	
75300- P05-530	<b>Mountain path restoration project covering both National Parks</b>	Stakeholder workshop arranged for Atholl and Glenshee	green	Stage 1 HLF application submitted	0	Stage 2 application submitted	0	Project implementation schedule agreed	0	Phase 1 complete	0	Phase 2 complete	0	5a, 3c	6b, 12c	12	
75350- P05-535	<b>Promote access opportunities through leaflets and other visitor information</b>	Complete community path leaflets for Atholl and Dalwhinnie.	green	complete map boards for Braemar and Kingussie	0	develop website for cycling specific promotion in partnership with CBP	0	Publish accessible route guide for Badenoch and Strathspey	0	complete path leaflets for Aviemroe, Grantown and Newtonmore	0	Map boards in place for all communities	0	5b, 1c, 3c,	8a, 12b	12	
75400- P05-540	<b>Promote active enjoyment</b>	Deliver health walk schemes in each community in the National Park	green	develop a partnership project with Sportscotland and Highlife Highland to encourage sports participation levels	0	Health Boards to confirm engagement and contribution toward the Active Cairngorms agenda	0	Programme in place to enable transition from schools sports to clubs and other informal groups	0	Instigate review with partners on effectiveness of current approach	0	Review of current arrangements in place and forward plan developed to ensure increased engagement in sport and activity.	0	5a, 2b, 3c,	9b,	6	

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75450-P05-545	Develop on and off road responsible cycling	Stakeholder workshop arranged for October to bring out all key issues	green	Action plan agreed and start of implementation	0	Develop the on - road cycling products with partners	0	Start work on the mtb products	0	Complete all on road cycling products and promotion	0	Complete all off road cycling products and promotion	0	5b, 5c,	6a,	8a, 9b, 9c,	6, 12, 14
75450-P05-550	Manage the impacts of recreation on, and near, designated sites	Review success of Boat of Garten Ranger and feedback to community, land owners and agencies	green	Develop proposals for taking forward a Ranger post for 2013/14	0	Review success of summer season and develop proposals with adjoining communities for a jointly funded community Ranger post	0	Implement community Ranger proposals in Strathspey	0	Review success of year one of joint Ranging posts.	0	Role out programme of Ranging over following three years.	0	5b, 5c,	2a, 3c, 4a,	6c, 8a, 12a	12
75455-P05-555	Provide support to land managers to assist in managing recreation	Respond to ad hoc requests for assistance	green	Respond to ad hoc requests for assistance	0	Respond to ad hoc requests for assistance	0	Review requests recieved and consider whether there is cope to do proactive work	0	Respond to ad hoc requests for assistance	0	Review requests recieved and consider whether there is cope to do proactive work	0	5c	3b, 3c,	7b, 8a,	11, 12

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		30/09/2012	RED/ AMBER/ GREEN	31/03/2013	RED/ AMBER/ GREEN	30/09/2013	RED/ AMBER/ GREEN	31/03/2014	RED/ AMBER/ GREEN	30/09/2014	RED/ AMBER/ GREEN	31/03/2015	RED/ AMBER/ GREEN				
<b>P6 Sustainable Rural Development - PROGRAMME 6 - Supporting Sustainable Business</b>																	
76050- P06-605	Lead Supporting Business, Infrastructure & Communications	00		00		00		00		00		00		0	0	0	0
76100- P06-610	Enterprise Forum and Economic Development Strategy	CEF membership established and programme of meetings in place	red	Draft Economic Development Strategy complete	0	Economic Strategy adopted by partners	0	Incorporate CEF advice in work of CNPA and actions from Strategy into CNPA Operational Plan	0	Key projects form Strategy delivered/ underway	0	CEF and Strategy monitoring & review - acitons incorpoprated into new Corporate Plan	0	6a	1a, 3c	1a, 1d, 2, 4, 8a	11
76150- P06-615	Tomintoul and Glenlivet Economic Regeneration actions	Transform Team established and meeting regularly with good partner representation	Green	TT Secretariat transferred to Development Officer & Action Plan prioritised	0	Project delivery plans in place and quick win projects complete	0	Funding secured for project with potential long term income stream for Trust	0	Project and Transform Team monitoring and review	0	Funding for TGDT Development Officer extended	0	6c	1a, 1b, 2c, 4a, 4b	1, 2, 3, 4b, 5c, 8, 12	2, 4, 10, 11, 12, 15
76200- P06-620	Diversification and distinctiveness, business support and knowledge gathering (including 3 strands of STS)	Provide helpful and timely advice & support to businesses responding within 5 working days and key projects identified for delivery	amber	Project management structures in place and projects underway and advice sought from STF and CEF	0	Project delivery underway, provision of helpful and timely advice & support to businesses responding within 5 working days	0	Key projects identified for delivery in 2014/15 Operational Plan	0	Project delivery underway, provision of helpful and timely advice & support to businesses responding within 5 working days	0	Project delivery underway, provision of helpful and timely advice & support to businesses responding within 5 working days	0	6a	1a, 1b, 3c	1, 5c, 8a, 12	2, 12

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		30/09/2012	RED/ AMBER/ GREEN	31/03/2013	RED/ AMBER/ GREEN	30/09/2013	RED/ AMBER/ GREEN	31/03/2014	RED/ AMBER/ GREEN	30/09/2014	RED/ AMBER/ GREEN	31/03/2015	RED/ AMBER/ GREEN				
72250 P02 225	<b>Growing the Cairngorms Business Partnership</b>	Confirm Grant funding, monitoring & reporting systems with CBP and regular catch-up meetings undertaken	Green	CBP Report to CNPA Board, influence development of CBP Business Plan 2013/14 and confirm CNPA and partner support	0	Monitoring reports received, CBP/CNPA staff liaison meetings undertaken and CNPA promotion of CBP with partners and at key events	0	CBP Report to CNPA Board, influence development of CBP Business Plan 2014/15 and confirm CNPA and partner support	0	Monitoring reports received, CBP/CNPA staff liaison meetings undertaken and CNPA promotion of CBP with partners and at key events	0	CBP Report to CNPA Board, influence development of CBP Business Plan 2015/16 and confirm CNPA and partner support	0	6a	1a, 3c	1d, 8a, 12b	2, 12
76300 P06 630	<b>Co-ordinate work to deliver improved broadband and mobile connectivity within the CNP</b>	Park-wide audit of issues, technical solutions and funding options for Broadband complete	Green	Develop nominations for Community Broadband Seed Fund	0	Park-wide Broadband Action Plan developed in conjunction with LAs	0	Funding identified and delivery of priority projects underway	0	Review of delivery and remaining gaps in provision and potential further projects identified	0	Project delivery	0	6b	2c	1, 2a, 3b, 4, 5c, 7b,8a, 11b, 12b	2, 4, 10, 15
76350- P06-635	<b>Deliver extended Food for Life Development Plan; produce, distribute, market, consume &amp; waste</b>	CFM review complete and FFL Officer in post	Green	Food & Drink Group workshop to agree priority projects and agree FFL KPIs. Action Plan in place for delivery.	0	Delivery of Action Plan including new and improved Food & Drink web presence in conjunction with CBP and CFM.	0	Funding confirmed for extension of FFL SAS project officer post and continued delivery.	0	Food & Drink Group review of progress and potential mechanisms for extension of key projects	0	Final Project Review and report to CNPA Board.	0	6a	1a, 3c	1c, 8a, 12b	2, 6, 14

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		30/09/2012	RED/ AMBER/ GREEN	31/03/2013	RED/ AMBER/ GREEN	30/09/2013	RED/ AMBER/ GREEN	31/03/2014	RED/ AMBER/ GREEN	30/09/2014	RED/ AMBER/ GREEN	31/03/2015	RED/ AMBER/ GREEN				
<b>P7 Corporate Services - PROGRAMME 7: Organisational Excellence</b>																	
77050- P07-705	Efficient & effective business services incl. Finance/ ICT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
77100- P07-710	Business Support to community/ voluntary orgs, COAT & CLAG	COAT financial reporting & LEADER admin support up to date	green	COAT financial reporting & LEADER admin support up to date	0	COAT financial reporting & LEADER admin support up to date	0	COAT financial reporting & LEADER admin support up to date	0	COAT financial reporting & LEADER admin support up to date	0	COAT financial reporting & LEADER admin support up to date	0	7b	0	0	11, 15
77150- P07-715	Monitor performance of the NPPP and CP	Reports 1 of 6 produced on CP (inc. Balanced scorecard) & NPPP	green	Reports 2 of 6 produced on CP (inc. Balanced scorecard) & NPPP	0	Reports 3 of 6 produced on CP (inc. Balanced scorecard) & NPPP	0	Reports 4 of 6 produced on CP (inc. Balanced scorecard) & NPPP	0	Reports 5 of 6 produced on CP (inc. Balanced scorecard) & NPPP	0	Reports 6 of 6 produced on CP (inc. Balanced scorecard) & NPPP	0	7c	0	0	15
77200- P07-720	Internal controls ensure CNPA meets governance standards	Effective Audit Committees held and clean External Audit Report received	green	Effective Audit Committees held with any high priority actions implemented	0	Effective Audit Committees held and clean External Audit Report received	0	Effective Audit Committees held with any high priority actions implemented	0	Effective Audit Committees held and clean External Audit Report received	0	Effective Audit Committees held with any high priority actions implemented	0	7d	0	0	15
77250- P07-725	Corp & Op Plans in place to guide and manage performance	Corp Plan 2012-15 and 2012-13 OP Plan agreed & in place	green	Corp Plan 2012-15 in place and 2013-14 OP Plan in development	0	Corp Plan 2012-15 and 2013-14 OP Plan agreed & in place	0	Corp Plan 2012-15 in place and 2014-15 OP Plan in development	0	Corp Plan 2015-18 in development and 2014-15 OP Plan agreed & in place	0	Corp Plan 2015-18 in place and 2015-16 OP Plan in development	0	7e	0	0	15



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		30/09/2012	RED/ AMBER/ GREEN	31/03/2013	RED/ AMBER/ GREEN	30/09/2013	RED/ AMBER/ GREEN	31/03/2014	RED/ AMBER/ GREEN	30/09/2014	RED/ AMBER/ GREEN	31/03/2015	RED/ AMBER/ GREEN				
77300- P07-730	Finance, HR, Estates & IT strategies support org. Delivery	Update Corporate Services policies & procedures based on benchmarking and other performance assessments	green	Review Corporate Services & Strategy in order to better support Organisational delivery	0	Update Corporate Services policies & procedures based on benchmarking and other performance assessments	0	Review Corporate Services & Strategy in order to better support Organisational delivery	0	Update Corporate Services policies & procedures based on benchmarking and other performance assessments	0	Review Corporate Services & Strategy in order to better support Organisational delivery	0	7f	0	0	15
77350- P07-735	Effective org. Performance management & monitoring system	Op Plan budgets reviewed and up to date with monthly monitoring reports produced on time	green	Op Plan budgets reviewed and up to date with monthly monitoring reports produced on time	0	Op Plan budgets reviewed and up to date with monthly monitoring reports produced on time	0	Op Plan budgets reviewed and up to date with monthly monitoring reports produced on time	0	Op Plan budgets reviewed and up to date with monthly monitoring reports produced on time	0	Op Plan budgets reviewed and up to date with monthly monitoring reports produced on time	0	7g	0	0	15
77400- P07-740	CNPA delivers objectives while maintaining balanced budget	Overall income & expenditure within budget limits	green	Overall income & expenditure within budget limits	0	Overall income & expenditure within budget limits	0	Overall income & expenditure within budget limits	0	Overall income & expenditure within budget limits	0	Overall income & expenditure within budget limits	0	0.00	0	0	0
77500- P07-750	Deliver effective shared services with LL&TTNPA	6 month review of Corporate Services joint working with LL&TT	green	6 month review of Corporate Services joint working with LL&TT	0	6 month review of Corporate Services joint working with LL&TT	0	6 month review of Corporate Services joint working with LL&TT	0	6 month review of Corporate Services joint working with LL&TT	0	6 month review of Corporate Services joint working with LL&TT	0	7i	0	0	14

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		30/09/2012	RED/ AMBER/ GREEN	31/03/2013	RED/ AMBER/ GREEN	30/09/2013	RED/ AMBER/ GREEN	31/03/2014	RED/ AMBER/ GREEN	30/09/2014	RED/ AMBER/ GREEN	31/03/2015	RED/ AMBER/ GREEN				
77550-P07-755	Implement effective performance standards and governance	Report to Finance & Audit Committees on performance, governance & risk	green	Report to Finance & Audit Committees on performance, governance & risk	0	Report to Finance & Audit Committees on performance, governance & risk	0	Report to Finance & Audit Committees on performance, governance & risk	0	Report to Finance & Audit Committees on performance, governance & risk	0	Report to Finance & Audit Committees on performance, governance & risk	0	7j	0	0	15
77600-P07-760	CNPA delivers best value services to stakeholders in CNP	Implement policies & procedures that encourage Best Value, efficiency & sustainability	green	Implement policies & procedures that encourage Best Value, efficiency & sustainability	0	Implement policies & procedures that encourage Best Value, efficiency & sustainability	0	Implement policies & procedures that encourage Best Value, efficiency & sustainability	0	Implement policies & procedures that encourage Best Value, efficiency & sustainability	0	Implement policies & procedures that encourage Best Value, efficiency & sustainability	0	7k	0	0	14, 15
77650-P07-765	Internal communications & appraisals develop motivated staff	Staff appraisals conducted and supported by surveys & work records	green	Staff appraisals conducted and supported by surveys & work records	0	Staff appraisals conducted and supported by surveys & work records	0	Staff appraisals conducted and supported by surveys & work records	0	Staff appraisals conducted and supported by surveys & work records	0	Staff appraisals conducted and supported by surveys & work records	0	7l	0	0	2, 15
77700-P07-770	OMG Coordinates communications that support CP	CP Plan meeting notes issued to all staff to communicate progress & main issues	green	CP Plan meeting notes issued to all staff to communicate progress & main issues	0	CP Plan meeting notes issued to all staff to communicate progress & main issues	0	CP Plan meeting notes issued to all staff to communicate progress & main issues	0	CP Plan meeting notes issued to all staff to communicate progress & main issues	0	CP Plan meeting notes issued to all staff to communicate progress & main issues	0	7m	0	0	15

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		30/09/2012	RED/ AMBER/ GREEN	31/03/2013	RED/ AMBER/ GREEN	30/09/2013	RED/ AMBER/ GREEN	31/03/2014	RED/ AMBER/ GREEN	30/09/2014	RED/ AMBER/ GREEN	31/03/2015	RED/ AMBER/ GREEN				
<b>P8 Sustainable Rural Development - PROGRAMME 8: High Quality Planning Service</b>																	
78050- P08-805	Lead high quality planning across all NP Plan Programmes	Identify planning input to all programmes and link with SIP Delivery	amber	Programmes reflecting contribution of planning and activity being delivered via SIP	0	0	0	0	0	0	0	0	0	0	0	0	0
78100- P08-810	High quality development management & planning enforcement	Relevant actions for 2012/13 in Planning Service Improvement Plan on course	green	Relevant actions for 2012/13 in Planning Service Improvement Plan Complete	amber	Relevant actions for 2013/14 in Planning Service Improvement Plan on course	0	Relevant actions for 2013/14 in Planning Service Improvement Plan Complete	0	Relevant actions for 2014/15 in Planning Service Improvement Plan on course	0	Relevant actions for 2014/15 in Planning Service Improvement Plan Complete	0	8	2, 4, 6,	2b, 3a, 10, 5a, 5b, 11, 5c, 5d, 12, 5e	14
78150- P08-815	An Camas Mòr as one of Scotland's Sustainable Communities	LP Challenge decision received in CNPA favour & ppp decision ready for issue	amber	Masterplan and detailed 1st phase approved	amber	Development commenced on site	0	First houses complete and occupied	0	1st phase 25% complete	0	1st phase 37% complete	0	8	4, 6	2, 10, 2b, 3b, 11, 5a, 5b, 12, 5d	14
78200- P08-820	Planning Service Performance Management Initiative	SIP Project Plan in place	amber	Actions rolled out as per SIP	amber	Actions rolled out as per SIP. PPF return for 2012/13 improves on 2011/12.	0	Actions rolled out as per SIP	0	New SIP in place and Actions rolled out as per SIP. PPF return for 2013/14 improves on 2112/13.	0	Actions rolled out as per SIP	0	8	7	5b	16
78250- P08-825	Deliver e-planning system	OLDP and OPIS systems both up and running with public access.	green	System bedded down, high level of public access and satisfaction levels	0	High level of public access and satisfaction levels	0	High level of public access and satisfaction levels	0	High level of public access and satisfaction levels	0	High level of public access and satisfaction levels	0	8	2, 4, 7	5b	16

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		30/09/2012	RED/ AMBER/ GREEN	31/03/2013	RED/ AMBER/ GREEN	30/09/2013	RED/ AMBER/ GREEN	31/03/2014	RED/ AMBER/ GREEN	30/09/2014	RED/ AMBER/ GREEN	31/03/2015	RED/ AMBER/ GREEN				
78300-P08-830	Engagement programme for communities and for developers	Forum & Network established	green	At least 2 Meetings in year - increased participation	0	At least 2 Meetings in year - increased participation	0	At least 2 Meetings in year - increased participation	0	At least 2 Meetings in year - increased participation	0	At least 2 Meetings in year - increased participation	0	8	2, 4, 6,	1a, 1d, 12, 14, 16	2, 10, 11, 12, 14, 16
78350-P08-835	More affordable housing for wide range of community needs	Affordable Housing Officer made links and potential solutions being developed	amber	Range of potential solutions in place, relationships established and 1st application close to submission	0	Community affordable housing scheme approved.	0	1 community housing scheme under construction, others in pipeline.	0	Further community housing schemes under construction.	0	At least 2 community housing scheme complete.	0	8,	2, 4, 6	2b, 4a, 4b, 5a, 5d	6, 7, 10, 11, 15
78400-P08-840	Legal and professional support	Legal advice available & useful	green	Legal advice available & useful	0	Legal advice available & useful	0	Legal advice available & useful	0	Legal advice available & useful	0	Legal advice available & useful	0	8,	4, 7	5b	16