

<b>Corporate Plan Delivery Highlights</b>			
<b>Prog.</b>	<b>Project Description</b>	<b>Outputs and benefits</b>	<b>Corporate Plan objectives</b>
1	Cairngorm & Glenmore Strategy	Public sector partnership now in place comprising CNPA, Forestry Commission, Highland Council, HIE, and SNH. Strategy being developed for public consultation autumn 2015. FCS & CNPA developed a Visitor Improvement Plan Glenmore based on previous consultation. Further input from the public is being sought alongside C&G strategy.	c) Glenmore Strategy
1	Brand development	97 Brand Charters have been signed since November 2013. A more targeted approach has results in an agreement being reached with House of Bruar and Chivas Brothers (Glenlivet Distillery). Branded Merchandise work is ongoing – agreement on specific products and pricing which allow a return to go towards National Park projects is proving difficult to achieve. Assuming an agreement can be reached, branded merchandise will be on sale at 6 retailers across the Park during 2015.	a) Strong partnerships
2	Volunteer development	Building on the volunteer audit, CNPA is developing proposals for a joint ENFOR approach and considering potential for a 2015 Leader Programme bid to develop community based environmental volunteering.	a) People connected to CNP
2	Education and Inclusion	<p>Junior Ranger programme expanded to cover all of CNP and now includes six area groups.</p> <p>John Muir Award Programme continues to be delivered by a range of partners with over 21,000 awards being presented in and around the National park since inception.</p> <p>Successful Outdoor Learning Competition run in 2014.</p> <p>Outdoor Festival for All held in October 2014 at Blair Atholl to provide opportunities for underrepresented groups to enjoy the National Park.</p>	a) People connected to CNP

<b>Corporate Plan Delivery Highlights</b>			
<b>Prog.</b>	<b>Project Description</b>	<b>Outputs and benefits</b>	<b>Corporate Plan objectives</b>
2	Nethy Bridge Hall Refurbishment	Upgrades to the hall completed and proposals for the visitor centre being developed with Explore Abernethy, SNH and RSPB.	c) Sustainable Communities
2	Community Action Planning	Blair Atholl Community Action Plan was completed in 2014 and the Boat of Garten CAP was reviewed and updated. Strathdon CAP is progressing well, with draft questionnaire and distribution methodology agreed. Hope to have finalised CAP in mid-2015	c) Sustainable Communities d) Active LEADER Programme
2	Strengthening Communities Project	This project, which is supported by CNPA and delivered by VABS, runs until 31 March 2015. SC seeks to build capacity within communities in Badenoch & Strathspey and training has covered employment law, leadership, and asset management. New approach to community engagement and development seeks to build on these skills. Cairngorms LEADER bid for 2014-2020 agreed in principle by Scottish Government.	c) Sustainable Communities d) Active LEADER Programme
3	Cairngorms Nature (CN)	Strategy Group monitoring delivery of the CN Action Plan and projects being delivered by partners and promoted by CNPA. Cairngorms Nature Campaign has increased media coverage alongside National coverage BBC Winter Watch. Cairngorms Nature Seminar is planned for 23 April and the Cairngorms Nature Festival will take place on 16 & 17 May. Cairngorms Nature materials will be used at events throughout the year and as part of the Make It Yours campaign. Cairngorms Nature tour will not take place until Autumn 2015. Cairngorms Nature's Facebook page has 2500 'likes' and engagement (comments & sharing) is consistently high reaching 58%. Others have higher followers, but engagement is much lower (RSPB 12.5%, SNH 6%, Loch Lomond 1.2%). Cairngorms Nature twitter has 365 followers.	a) Free standing wildlife partnership
3	Catchment Management	Innovative work to demonstrate the benefits of natural catchment processes on Rivers Spey, Dee and South Esk. A number of new projects being developed e.g. through 'Pearls in Peril'.	c) Land management community engaging in conservation,

<b>Corporate Plan Delivery Highlights</b>			
<b>Prog.</b>	<b>Project Description</b>	<b>Outputs and benefits</b>	<b>Corporate Plan objectives</b>
			visitor management and economy
3	Land Management Support	Advice and support to land managers to help deliver NPPP. Landowners survey report published. New peatland officer in place with four new restoration projects underway. 7 public benefit training courses (on e.g. farm woodlands, landscape and language) provided by CNPA attended by over 150 people. Approx. 70 rural skills training courses attended by land managers and subsidised by 30% by CNPA.	b) Mutual support relationship with land management community
3	Landscape and Ecological Advice	Development of the web based landscape toolkit to further develop appreciation of landscape and wildness across a wide range of sectors. Casework advice on significant planning projects. 'Photo-post' landscape monitoring project developed ready for launch at Cairngorms Nature Festival.	Identify, promote and support opportunities to enhance wildness and landscapes of NP.
4	Local Development Plan	Modifications made following the LDP Examination, and preparing finalised draft for formal adoption.	a) Plans and policies to deliver a sense of place
4	Scottish Scenic Routes	CNPA a partner in developing the National Strategy on Scenic Routes.  Design competition held for A939 site overlooking Corgarff Castle with implementation of winning design scheduled for 2015.	a) Plans and policies to deliver a sense of place
5	Active Cairngorms	Public consultation on Active Cairngorms strategy underway.	b) Increased recreation opportunities  c) Effective processes for encouraging responsible behaviour
5	Core Path Plan 2	Second Core Path Plan approved by Ministers and submitted to Board for adoption.	a) Excellent path network  b) Increased recreation opportunities

<b>Corporate Plan Delivery Highlights</b>			
<b>Prog.</b>	<b>Project Description</b>	<b>Outputs and benefits</b>	<b>Corporate Plan objectives</b>
5	Path improvements	<p>Speyside Way Extension between Aviemore and Kincaig in construction and due for completion by Easter 2015.</p> <p>The Mountains and The People Project a partnership project lead by COAT to restore the mountain paths in both National Parks has been successful at stage one of a Heritage Lottery Bid and stage two bid now submitted.</p> <p>Outline feasibility study on extending the Deeside Way completed and discussions ongoing with Aberdeenshire Council and Sustrans on improving the south Deeside Road for cycling between Ballater and Crathie.</p>	a) Excellent path network
5	Cycling Action Plan & Laggan Bike Centre	<p>Two year funding for part time cycling development officer agreed with Sustrans and CNPA.</p> <p>New development officer appointed by Laggan Forest Trust to take forward the Forest Centre which is in construction and due to open in Easter 2015.</p>	b) Increased recreation opportunities
6	Tomintoul & Glenlivet Regeneration Programme	The Transform Team has been reconvened and the Action Plan reviewed and reprioritised. TGDT continues to have a positive impact and CNPA has invested in staff resources and upgrades to the VIC/Museum. Landscape Partnership successfully passed Stage 1 of HLF application and Development Officer in post to take forward Stage 2.	c) Tomintoul & Glenlivet regeneration
6	Cairngorms Business Partnership	Continued support to CBP who are currently re-assessing the future options and priorities for the organisation, including recruitment of new Chief Executive and a 3 year business plan.	a) Strong Business Voice, Diversify & Strengthen economy
6	Economic Diversification Strategy & Economic Forum	Cairngorms Economic Strategy complete and endorsed by CNPA and CBP Boards. It has also been endorsed by all 5 LA's, Skills Development Scotland, VisitScotland, HIE and Highland Economic Forum. Implementation plan and monitoring now under development.	a) Diversify & Strengthen economy

<b>Corporate Plan Delivery Highlights</b>			
<b>Prog.</b>	<b>Project Description</b>	<b>Outputs and benefits</b>	<b>Corporate Plan objectives</b>
6	Broadband and Mobile	Cairngorms Digital Steering Group brings together key partners to improve broadband and mobile connectivity and considered integration with planning process, accords with national bodies and preparations if significant delivery projects in 2015.	b) Better digital connectivity
6	Tomintoul & Glenlivet gateways	Project completed with major improvements and new signage at Tomintoul and some landscaping improvements undertaken at Tomnavoulin	c) Tomintoul & Glenlivet regeneration
7	Delivering Effective Shared Services	Discussions ongoing with partners to maintain efficiency and effectiveness of existing shared services to support high quality services and Best Value delivery. Currently reviewing potential for inclusion of Authority in Scotland's Wide Area Network (SWAN) for future shared service collaborative provision of IT Infrastructure. Some delay in consideration of further potential shared services activities pending resolution of VAT questions – currently working with advisors to seek resolution to these questions.	Shared service delivery; Efficient effective business infrastructure
7	LEADER Local Development Strategy (LDS)	Feedback on the LEADER LDS gave strong support for the approach and direction taken. A few points of clarity on prioritisation of LEADER investment and internal governance arrangements have been sought and these are currently being resolved. Current aim is to seek to have the programme open by June 2015 – dependent on national development of SRDP and LEADER programme structures. The Cairngorms Team is providing support to Scottish Government in development of the new programme in a number of subject areas.	Business support services for voluntary organisations
7	Close down of 2007/13 LEADER Programme	2007/13 LEADER Programme has now been successfully closed with all authorised project grant claims paid. Team has supported a full file review of the programme and supported Scottish Government Monitoring and Accreditation review visits. Currently in process of archiving materials.	Efficient effective internal control and governance arrangements

<b>Corporate Plan Delivery Highlights</b>			
<b>Prog.</b>	<b>Project Description</b>	<b>Outputs and benefits</b>	<b>Corporate Plan objectives</b>
7	Organisational Development Strategy (ODS)	Significant activity has been undertaken this year across all 6 ODS work programmes. A year and report on activity will be produced in late April / early May.	Efficient effective business infrastructure
8	Delivery of An Camas Mòr as one of Scotland's Sustainable Communities	Planning Permission in Principle in place as first steps in establishing strategic location for future growth to help deliver the Local Plan and the National Park Partnership Plan. Application for Masterplan submitted and withdrawn. Applicant working on significant infrastructure issues	a) Clear evidence based planning decisions delivering National Park Partnership Plan
8	Planning Service Performance Management Initiative	Introduced a more structured approach to pre-application discussions, including offer of processing agreements, developed a system of pre-specification of applications that will definitely be called-in, and published a new series of Cairngorms Planning Advice Notes on the CNPA website.	a) Clear evidence based planning decisions delivering National Park Partnership Plan