



PORTGORDON MALTING LTD, PORTGORDON, BANFFSHIRE, AB56 5BU

14 March 2012

Mr Derek Sinclair
Inver House Distillers Ltd
Balmenach Distillery
CROMDALE
Moray
PH26 3PF

Dear Mr Sinclair

Re-development of malt intake and transport management at Balmenach Distillery

I would like to take this opportunity to highlight our support, and that of the transport companies which we use to deliver malted barley to Balmenach Distillery.

We are continuously striving to deliver a higher quality service to your distillery, and as such, are being constrained by quality systems such as TASCSC which is used by all our hauliers. This delivers a degree of responsibility to ensure all necessary Health & Safety and transport managements are reviewed with a view to reducing risks.

We feel the plan outlined by you at our meeting on 21st February is a significant improvement over the current traffic and discharge system, and would add our voices of support to these changes.

Yours sincerely

A large black rectangular box redacting the signature of Richard S Beattie.

Richard S Beattie
Sales Director

A MEMBER OF THE CRISP MALTING GROUP

Tel: [REDACTED] Fax: [REDACTED]