CAIRNGORMS NATIONAL PARK AUTHORITY
YEAR ENDED 31 MARCH 2022
ACTUAL v BUDGET AT 24 SEPTEMBER 2021

	CORE	LEADER	T&G	GPB	Caper Delivery	Heritage Horizons	Total	Revised Budget for year*	Budget for 6 months - straight line	Variance From Budget
		completing 31 12 21	LP 13 - complete -	HG 17 02368 completing 31 10 21		no start date yet				
Staff costs	1,926,836.04	53,206.99			95,518.19		2,075,561.22	4,600,280.00	2,300,140.00	224,578.78
Staff costs recovered	(41,774.89)	(53,206.99)			(95,518.19)		(190,500.07)	(290,307.00)	(145,153.50)	45,346.57
	1,885,061.15	0.00	0.00	0.00	0.00	0.00	1,885,061.15	4,309,973.00	2,154,986.50	269,925.35
Running costs										
Other staff and board costs	68,293.24						68,293.24	177,000.00	88,500.00	20,206.76
Facilities costs	163,212.62						163,212.62	377,500.00	188,750.00	25,537.38
IT and professional costs	83,859.76						83,859.76	187,000.00	93,500.00	9,640.24
Project management costs		1,346.97	10,370.99	18.75	12,005.40		23,742.11	173,742.11	23,742.11	0.00
T&G management & maintenance			3,265.52				3,265.52	0.00	0.00	(3,265.52)
	315,365.62	1,346.97	13,636.51	18.75	12,005.40	0.00	342,373.25	915,242.11	394,492.11	52,118.86
Project costs		58,044.85	58,169.69	103,611.93	112,061.11	0.00	331,887.58	0.00	0.00	(331,887.58)
Operational plan (net)										
Conservation	109,333.78						109,333.78	531,500.00	265,750.00	156,416.22
Land management	23,360.00						23,360.00	70,000.00	35,000.00	11,640.00
Visitor services	103,206.61						103,206.61	803,500.00	401,750.00	298,543.39
Strategic planning	320,856.18						320,856.18	560,000.00	280,000.00	(40,856.18)
Corporate services	17,487.60						17,487.60	379,500.00	79,750.00	62,262.40
Communications	25,566.70						25,566.70	133,000.00	66,500.00	40,933.30
Peatland restoration	800,066.00						800,066.00	1,977,000.00	988,500.00	188,434.00
	1,399,876.87	0.00	0.00	0.00	0.00	0.00	1,399,876.87	4,454,500.00	2,117,250.00	717,373.13
Total expenditure	3,600,303.64	59,391.82	71,806.20	103,630.68	124,066.51	0.00	3,959,198.85	9,594,000.00	4,666,728.61	707,529.76
Other income	(32,615.28)						(32,615.28)	(174,000.00)	(87,000.00)	(54,384.72)
Project recoveries		(59,391.82)	(71,806.20)	(103,630.68)	(124,066.51)		(358,895.21)	0.00	0.00	358,895.21
	(32,615.28)	(59,391.82)	(71,806.20)	(103,630.68)	(124,066.51)	0.00	(391,510.49)	(174,000.00)	(43,500.00)	348,010.49
Depreciation	75,162.62						75,162.62			
Net expenditure	3,642,850.98	0.00	0.00	0.00	0.00	0.00	3,642,850.98	9,425,000.00	4,712,500.00	1,069,649.02
Grant-in-aid drawn down	(3,945,000.00)						(3,945,000.00)	(9,220,000.00)	(4,610,000.00)	
	(302,149.02)	0.00	0.00	0.00	0.00	0.00	(302,149.02)	205,000.00	51,250.00	