
CAIRNGORMS NATIONAL PARK AUTHORITY PERFORMANCE COMMITTEE

FOR INFORMATION

Title: HERITAGE HORIZONS PROJECT UPDATE

Prepared by: DAVID CLYNE, Head of Heritage Horizons

Purpose

This paper presents the latest delivery update on the Heritage Horizons: Cairngorms 2030 Programme and the planned development work to end December 2021.

Strategic Background

1. CNPA was successful in its bid to the National Lottery Heritage Fund (NLHF): Heritage Horizons.
2. The CNPA Cairngorms 2030: People and Nature Thriving Together Programme was awarded £1.7 million from NLHF to complete the development phase from 7th July 2021 – 7th July 2023. The total development phase budget is £3.8 million.
3. The development phase consists of a programme of works to engage, empower, and inspire residents, businesses, and visitors to tackle the joint climate, nature, and public health emergencies. It will add detail to the stage 1 NLHF project proposals, provide more accurate costs and develop the knowledge exchange programme.
4. The development phase will focus on delivering action research type activities so that evidence-based plans can be created for the 5-year delivery phase.
5. A stage 2 NLHF funding application will be submitted by end June 2023.

Performance Overview: Delivery against Strategic Expectations

6. Since the award letter was received on 7th July 2021, the team has successfully completed the project initiation stage with NLHF.
7. NLHF gave formal approval for CNPA to commence the project on 1st October 2021.
8. Programme funders and delivery partners have been notified of the official start date.
9. The programme wide communications and consultation plan will be created by end December 2021 with projects commencing w/b 3rd January 2022.

10. Members of the Heritage Horizons Programme Board and Advisory Panel have been appointed with inception meetings scheduled for Nov/Dec 2021.

Performance Overview: Risks under Management

11. **Governance:** The Heritage Horizons Programme Governance Plan has been approved by NLHF (Annex 1)
12. **Cash flow:** The preliminary 2-year development phase cash flow plan has been approved by NLHF.
13. **Project Management:** The Heritage Horizons Programme Theme Leads have been appointed as below.

Theme	Theme Lead	Projects
People	Olly Davies Head of Communications	Wellbeing Economy
		Public health and the outdoors
		Dementia Activity Resource Centre
		Climate learning and education
		Outreach and engagement programme
		Community Arts and Culture programme
Power	Gavin Miles Head of Planning	Climate conscious communities
		Citizens' Assembly / Jury
		Community Managed Grant Scheme
		Regional Land Use Partnership & Land Rights and Responsibilities
Place	Colin McLean Head of Land Management	Green Investment Plan
		Woodland expansion
		Peatland restoration
		Deer management
	Sarah Henshall Head of Conservation	Climate Resilient Catchments
		Cairngorms Future Farming
		Landscape and communities
	Pete Crane Head of Visitor Services	E-bike network
		Glenmore Transport Plan
		Active Travel in Badenoch and Strathspey
		Sustainable Transport in Deeside & Angus
		Sustainable Transport in Highland Perthshire
		Active Aviemore

14. **Recruitment:** The recruitment process has commenced:
- David Clyne has been appointed as the Head of Service for Heritage Horizons
 - Lynn Anderson has been appointed as the Programme Delivery Officer.
 - Recruitment of the remaining 10 Heritage Horizons funded posts commenced on 1st October 2021:
 - Research and Knowledge Exchange Officer

- ii. Nature Based Solutions Officers x2
 - iii. Sustainable Transport Officers x 2
 - iv. Learning and Engagement Officer
 - v. NHS Green Health Ranger
 - vi. NHS Green Health Strategic Development Manager
 - vii. Alzheimer Scotland: Activity Organiser
 - viii. Alzheimer Scotland: Support Worker (p/t)
15. **Consultancy:** Consultancy tenders are being revised. Most will be published on Public Contracts Scotland during November 2021 with awards made by end December 2021.
16. **Agreements:** The development and approval of partnership agreements with programme partners will be complete by end December 2021.

Conclusions: Performance Overview and Matters Meriting Strategic Review

17. There are no matters of strategic significance which merit escalation currently in the opinion of senior managers leading the Heritage Horizons Programme.

David Clyne
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davidclyne@cairngorms.co.uk