

## CAIRNGORMS NATIONAL PARK AUTHORITY PERFORMANCE COMMITTEE

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### FOR DISCUSSION

**Title: PERFORMANCE DASHBOARD**

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#### **Purpose**

1. This paper follows up the Committee's prior discussion on a performance dashboard for reference by the Committee to aid the discharge of the Committee's remit.

#### **Recommendations**

2. **The Performance Committee is requested to:**
  - a) **Consider the structure and content of reporting to date, in the context of the wider performance framework reporting to the board, and provide feedback to officers for future evolution of committee papers to meet the governance needs of members.**

#### **Reporting Context**

3. The full board receives a detailed update on delivery against all corporate plan priorities twice each year. This update includes an overview of performance; analysis of delivery against key performance indicators; a qualitative analysis of performance; and an update on strategic risk management. The most recent such update was presented to the board at its meeting in June 2021 with the second update for 2021/22 scheduled for the forthcoming board meeting in March 2022. Information remains available on the Authority's website: <https://cairngorms.co.uk/working-together/meetings/meeting/board-2021-06-11/> while future reports will remain available in the members' portal.
4. The corporate reporting framework to board therefore remains a key and ongoing reference point for the Performance Committee in its consideration of business items within its remit, and in discharge of its remit to support board corporate performance reviews and activity updates by ensuring activity of major programmes and projects is supporting achievement of strategic outcomes and is not posing unmitigated strategic risks.

## Performance Committee Reporting

5. Reports or cover papers to the Performance Committee should reflect this reporting context for the Committee, and help identify where in the Cairngorms NPA's strategic plans the programme or project(s) in question sit.
6. In order to avoid duplication and minimise the volume of papers presented to Committee, the most recent corporate performance reporting is not reissued as part of the committee papers.
7. An extract of those board papers covering relevant areas of work being covered by the Performance Committee could be extracted for submission to the Committee. However, this could risk the overall fit of these programmes and projects with wider considerations of strategic performance being missed.
8. Reports from officers ought to identify whether there are any significant variations from the most recent delivery and / or risk position reported to the board, together with highlighting any significant updates on delivery and achievements. The reports presented to Committee which have been considered by relevant programme and project management structures will themselves also provide information on delivery performance against the specific programme and project success criteria.
9. It is difficult to envisage a separate reporting dashboard for the Committee which does not duplicate reporting on the full corporate framework, while there is unlikely to be capacity in staff resources to repeat the full corporate reporting more regularly than twice annually.
10. Advice from members on any enhancements to the current reporting adopted is welcomed as we continue to evolve structures for this relatively new Committee.

**David Cameron**

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