



Meeting of the Audit and Risk Committee

14 November 2025 at 9.00 am

Don meeting room, CNPA HQ (Hybrid)

Agenda

Item	Paper
1. Welcome & Apologies	
2. Approval of minutes of previous meeting	
3. Matters arising not covered elsewhere	
4. Declarations of interest	
5. For decision	
Election of Deputy Chair of Audit and Risk Committee	Verbal
David Cameron, Director of Corporate Services & Deputy Chief Executive	
6. For discussion	Paper 1
Strategic risk registers	
Louise Allen, Head of Finance and Corporate Operations	
7. For information	Paper 2
Information requests and complaints update	
Paul Davison, Information Manager	
8. For information	Paper 3
Geographic distribution of contracts awarded	
Mikko Saari, Procurement Officer	



9. For decision

Paper 4

Draft Audit and Risk Committee annual report
David Cameron, Deputy CEO

10. AOCB

Motion to take the next items in confidential session

11. Approval of confidential draft minutes of meeting 12 September 2025

12. For discussion

Paper 5

2024/ 25 Draft accounts
Louise Allen, Head of Finance and Corporate Operations

13. For decision

Paper 6

Letter of Representation
Louise Allen, Head of Finance and Corporate Operations

14. For decision

Paper 7

External audit update and annual audit report
Tom Reid, Mazars

15. Date of next meeting: 13 March 2026