

Cairngorms 2030: Risk management

Project	C2030 Programme
Project Manager	David Clyne
Job title	Head of Cairngorms 2030
Date of last risk review	22-Feb-24

Likelihood	Outcome
1	Rare (Low)
2	Unlikely (Low)
3	Possible
4	Likely (High)
5	Almost

Cairngorms 2030: Programme risk

Period: Q1 2026

Risk ID No.	Date	Risk Description	Impact Description	Impact Level	Probability Level	Priority Level	Trend	Mitigation Strategy	Programme Level RAG Status					Status	Owner	Date of last assessment	Reassessment Date	Forward look to Q2 26
									Q1 25	Q2 25	Q3 25	Q4 25	Q1 26					
7	14/12/2023	Delivery of Sustrans/Transport Scotland funded projects	Transport Scotland/active travel match funding for the programme is not secured at the values or within the timelines required to achieve project objectives.	5	2	10	Improving	Timescale for delivery retains amber delivery risk. Transport Scotland design funding applications have been submitted for next stage. Design consultants retained to progress projects between TS funding stages. Park CEO raising issues with Scottish Government for early funding confirmation A reprioritisation of transport theme projects will be completed by August / September once Transport Scotland funding decisions are communicated	Amber	Red	Amber	Amber	Amber	OPEN	David Clyne	14/05/2026	31/07/2026	Programme will have clearer position on TS funding timeline Transport project priorities review in progress to respond to funding position NLHF briefed on delivery options and potential impacts
1	14/12/2023	Total programme risk profile	Programme delay or failure. Potential loss of match funding or partner support.	5	2	10	Improving	Transport Scotland design funding applications submitted Potential risk escalation to Scottish Government	Amber	Amber	Green	Green	Green	OPEN	David Clyne	14/05/2026	31/07/2026	Future risk is set at amber given uncertainties around transport funding referenced above and other partner funding streams which remain to be finalised.
2	14/12/2023	Future funding profile	Insufficient match funding to meet agreed commitments.	5	2	10	Improving	An updated cash flow has been developed which assumes funding will be received in future quarters. A full financial reappraisal will be undertaken in August / September when key funding decisions on transport and other project areas will be better understood. Alternative match funding options for woodland expansion are being progressed. Senior managers now chasing outstanding match funding commitments.	Amber	Amber	Green	Green	Green	OPEN	David Clyne	14/05/2026	31/07/2026	Match funding updates or delivery secured from public sector partners
3	14/12/2023	Finance: impact on Park Authority budget management	Park Authority spend agreed at £450k pa.	4	1	4	Improving	Quarterly cash flow and match funding monitoring review has been delivered with project leads and finance team.	Green	Green	Green	Green	Green	OPEN	David Clyne	14/05/2026	31/07/2026	Overall budget management impacts remain within the total agreed budget.
4	14/12/2023	Procurement standards	All contracts must meet PCS standards. Possible legal challenge if regulations not met.	3	2	6	Improving	Procurement standards and project initiation approvals are being revised to improve compliance and decision making.	Green	Green	Green	Green	Green	OPEN	David Clyne	14/05/2026	31/07/2026	Procurement schedule for Q2 2026 in place
5	14/12/2023	Staffing	Insufficient staff in post impacts project delivery, timescales and outcomes	4	2	8	Improving	Workplans for 26/27 in place All staff in post with monthly 1-1 development reviews. Training and skills development discussed with staff and delivered.	Amber	Green	Green	Green	Green	OPEN	David Clyne	14/05/2026	31/07/2026	No staff resource issues