



Paper 8

Draft of the first Annual Procurement report



Cairngorms
National Park Authority

Ùghdarras Pàirc Nàiseanta a'
Mhonaidh Ruaidh



Photographer: Rupert Shanks

Cairngorms National Park Authority

Annual Procurement Report

Financial Year 2025-2026



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1. Introduction

1.1. About the Cairngorms National Park

The Cairngorms National Park is the UK's largest national park at 4,528km² and is home to one quarter of the UK's rare and endangered species. Around 18,000 people live in the National Park across the areas of Aberdeenshire, Angus, Highland, Moray and Perthshire, with two million visitors enjoying this special place every year.

The Cairngorms National Park Authority (the Park Authority) is the organisation that was set up to ensure that the unique aspects of the Cairngorms – the natural environment of the National Park, its wildlife, and its people – are looked after, both now and in the future. The Park Authority provides leadership to all those involved in the Cairngorms, and works in partnership with a range of communities, businesses, non-government organisations and public sector partners to deliver practical solutions on the ground.

Our vision is for 'an outstanding National Park enjoyed and valued by everyone, where people and nature thrive together'. To achieve this, the Park Authority has four distinct aims, as set out in the National Parks (Scotland) Act 2000:

1. To conserve and enhance the natural and cultural heritage of the area.
2. To promote understanding and enjoyment (including enjoyment in the form of recreation) of the special qualities of the area by the public.
3. To promote sustainable use of the natural resources of the area.
4. To promote sustainable economic and social development of the area's communities.

Our core work is underpinned by the [Cairngorms National Park Partnership Plan](#) and the [declaration of a nature and climate emergency](#).

1.2. Procurement strategy

The Park Authority's Procurement Strategy was approved by the Audit and Risk Committee in September 2024 and is subject to ongoing review to ensure continuous development and alignment with evolving organisational priorities, regulatory requirements and best practice.



The Park Authority's Procurement Strategy establishes a clear and structured approach to sourcing goods, services and works in support of delivering its strategic objectives and ensuring the effective stewardship of public funds. It sets out how procurement activity underpins the Park Authority's wider operational delivery model, which combines in-house expertise, grant funding to third-party organisations, and the engagement of external suppliers. All procurement activity is undertaken in full compliance with the relevant legislative framework, including the Public Procurement Reform (Scotland) Act 2014, the Public Contracts (Scotland) Regulations 2015 and the Procurement (Scotland) Regulations 2016.

The strategy is designed to align closely with the Park Authority's overall strategic priorities and to remain responsive to the evolving needs of its service areas. It promotes an agile and proportionate approach to procurement, enabling operational teams to access the goods, services and works required to deliver programmes effectively. A central aim is to ensure that resources are available at the right time, at the appropriate quality, and at the best achievable value. In this context, the role of procurement is both enabling and strategic, supporting delivery while ensuring strong governance and value for money across all spending.

Key objectives set out in the strategy include securing best value from all procurement activity, operating in a lean and efficient manner, and positioning the Park Authority as a valued and responsible customer. The Park Authority is also committed to achieving wider social, economic and environmental outcomes through its procurement practices. This includes trading only with ethical suppliers, reducing the environmental impact of its supply chain, and contributing positively to sustainable development. The strategy further supports community wealth building ambitions by encouraging the capture of community benefits through procurement, which will be advanced through a complementary methodology aligned with the Park Authority's broader wellbeing economy approach.

To manage the inherent challenges of public procurement, the strategy establishes a framework for identifying and mitigating key risks, including commercial, technical, performance, contractual and legal risks. This ensures that procurement exercises



are robust, contracts are effectively managed, and anticipated benefits are realised over their full lifecycle.

Through its procurement processes, the Park Authority promotes fair work practices, including the payment of the Scottish Living Wage, and encourages suppliers to contribute to skills development through apprenticeships and training opportunities where appropriate. Efforts are made to increase accessibility for small and medium-sized enterprises (SMEs) and third sector organisations by adopting proportionate approaches to tendering, including the use of lotting to remove unnecessary barriers to participation.

In addition, the strategy places strong emphasis on innovation and sustainability. Procurement specifications are increasingly outcomes-focused, enabling suppliers to propose creative and sustainable solutions. Through this comprehensive approach, procurement serves as a key enabler of the Park Authority's strategic ambitions and long-term value creation.



2. Summary of regulated procurements

2.1. Types of procurement

Regulated procurement is defined by the Procurement Reform (Scotland) Act 2014 as:

- the purchase of goods and services with an estimated value of £50,000 or greater (excluding VAT)
- public works with an estimated value of £2,000,000 or greater (excluding VAT)

Competitive procurement applies to any requirement with an aggregate value exceeding £5,000 up to £50,000, which are low-risk and non-repetitive in nature.

For contracts between £10,000-25,000, the Park Authority procurement policy requires to seek at least 3 tenders using a written specification, where the evaluation criteria must be applied and published. Process is to be undertaken via Public Contracts Scotland Quick Quote facility (PCS) and managed by Procurement.

For contracts between £25,000 and £49,999, the policy dictates that open competition must be applied by using a written specification and evaluation criteria. This Process is undertaken via PCS.

The Park Authority follows the Scottish Government Procurement Journey guidance for all procurements that fall below regulated thresholds, except where a non-competitive award is demonstrably justified.

Table 1. Definitions of procurement types

Type of procurement	Definition
Unregulated contracts	The purchase of goods and services with an estimated value up to £50,000. (excluding VAT). Public works with an estimated value up to £2,000,000 (excluding VAT).



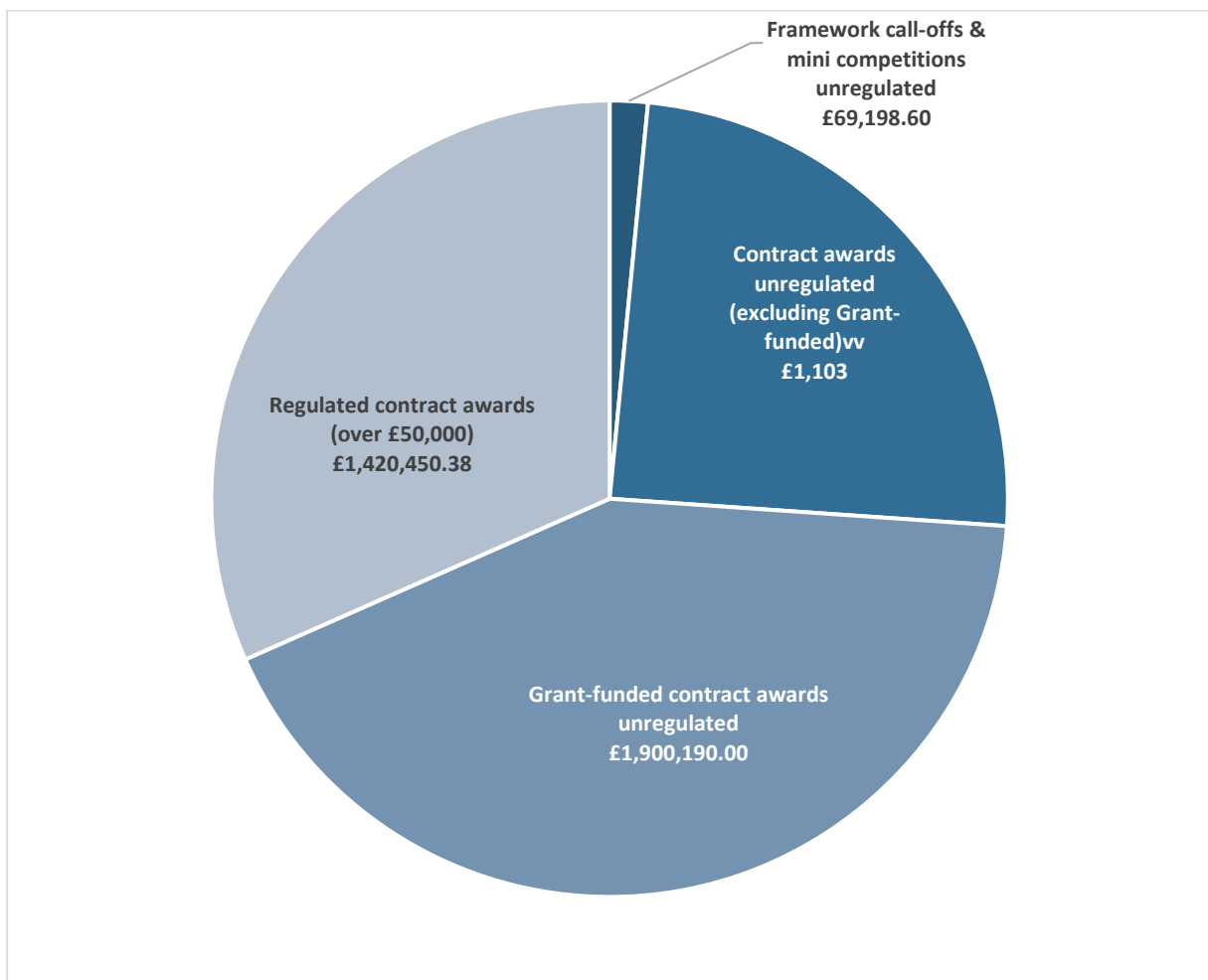
Regulated contracts	<p>The purchase of goods and services with an estimated value of £50,000 or more (excluding VAT).</p> <p>Public works with an estimated value of £2,000,000 or more (excluding VAT).</p>
Framework agreement call-off contracts	<p>National public procurement framework agreements are centrally established arrangements that allow public bodies to procure goods, services, or works from pre-approved suppliers under agreed terms.</p> <p>Depending on value thresholds and framework rules, contracts may be awarded either by direct call-off or through a mini-competition, reducing the need for separate full procurement exercises while supporting efficiency, compliance, and value for money.</p>
Grant-funded contracts (Peatland restoration projects)	<p>Grant-funded procurements are procurements where the funding for goods, services, or works is provided in whole or in part through external grant funding rather than the organisation's core budget.</p> <p>These procurement processes are facilitated and managed by the Park Authority and adhere to the same compliance standards as regulated procurements undertaken and awarded directly by the Park Authority.</p> <p>These procurements must still comply with applicable procurement regulations and internal policies, while also meeting any specific conditions or requirements attached to the grant funding, such as value limits, eligible expenditure, and reporting obligations.</p>



2.2. Summary of procurement activity

As shown in Figure 1, in 2025/ 26 the total procurement spend was £4,493,126. The regulated contract spend was £1,420,450. Unregulated contract expenditure totalled £1,103,287, excluding grant-funded contracts. The total value of grant-funded procurement activity was £1,900,190. The combined value of framework agreement call-off contracts was £69,199.

Figure 1.



Grant-funded procurement consisted of peatland restoration works. Although these contracts were funded through grants and delivered on behalf of individual estates, the procurement processes were facilitated and managed by the Park Authority. These processes adhered to the same compliance standards as regulated procurements undertaken and awarded directly by the Park Authority.



Two contracts relating to Recreational Fire Byelaw messaging campaigns were awarded through Scottish Government framework agreements using the mini-competition procedure. The use of established frameworks was identified as the most appropriate approach for these contracts, as they enabled more efficient and compliant procurement. The framework agreements have already undergone robust procurement, due diligence, and supplier vetting processes, ensuring that all appointed suppliers meet the required standards. Utilising these frameworks reduced administrative burden, accelerated access to the market, and enabled the delivery of the campaigns within required timescales. In addition, the approach supports the achievement of consistent value for money while minimising the resource effort associated with running full tender exercises. The combined value of these two contracts was £69,198.

In total, the Park Authority put in place 53 contracts, of which 5 were regulated procurements over the value of £50,000 excluding VAT.

Table 2. Summary of procurement activity for 2025/26

Type of procurement	Quantity	Contact values
Framework call-offs & mini competitions unregulated	2	£69,198
Contract awards unregulated (including Grant-funded)	47	£3,003,477
Contract awards unregulated (excluding Grant-funded)	39	£1,103,287
Grant-funded contract awards unregulated	7	£1,900,190
Regulated contract awards (over £50,000)	5	£1,420,450



2.3. Regulated procurements

The following regulated procurements were completed in the period from 1st April 2025 to 31st March 2026.

Table 3. Regulated Procurements

Contract name	Supplier	Contract start date	Contract expiry date	Contract Value (exc. VAT)	Supplier location
Consultancy: Active Communities – Aviemore North and Boat of Garten (part of Heritage Horizons: Cairngorms 2030) RIBA Stage 3 and 4	Mott MacDonald, Glasgow	03-Sep-25	30-Jun-27	£1,134,794	Based elsewhere in Scotland
Fence removal on Dorback Estate and the boundary of Abernethy Nature Reserve	J Smith Contracting, Tulloch	09-Jan-26	31-Mar-26	£56,274	In the park
Cairngorms Youth Action Coordinator	Anna Fleming, Edinburgh	03-Mar-26	30-Apr-29	£74,950	Based elsewhere in Scotland
Cycle Friendly Cairngorms – Community Cycle Infrastructure	Intelligen International Ltd, Halwhistle Northumberland	12-Mar-26	31-Mar-29	£100,000	England
Cairngorms future farming (C2030): regenerative transition support package	Wilderculture CIC, Coniston	10-Feb-26	31-Dec-28	£54,432	England



The above table does not include contract extensions which were taken during 2025/26.

2.4. Unregulated procurements

During the 2025/26 financial year, the Park Authority awarded a total of 41 unregulated contracts, excluding grant-funded Peatland restoration projects. This figure includes two call-offs made under existing framework agreements.

The total value of these unregulated contracts was £1,172,486, with an average contract value of £28,597.

Of the 41 contracts awarded, 25 (61%) of the suppliers were based outside the park boundary, e.g., in Inverness or the central belt. One contributing factor is that, although the contracts were classified as unregulated, the Park Authority's procurement strategy requires that they are advertised on PCS. The Park Authority seeks to support the local suppliers within and around the park where appropriate, however, we are also required by legislation to ensure a fair and equitable tender process without distorting competition across all tenderers, regardless of their geographic location, whilst applying best practice and attaining best value for money.

13 suppliers (31%) are either based in the park (7 suppliers) or around the park (6), e.g. Pitlochry or Aboyne. Half of these contracts were awarded as a result of tender processes carried out via Quick Quotes or outside PCS, inviting mostly local suppliers to take part in the tender process because of their expertise and previous experience in working in the park and liaising with local stakeholders. This same rationale also applies for the other half of the local suppliers who won a contract after scoring highest based on the commercial and quality award criteria owing to their knowledge of the local area and experience delivering projects of similar scope.

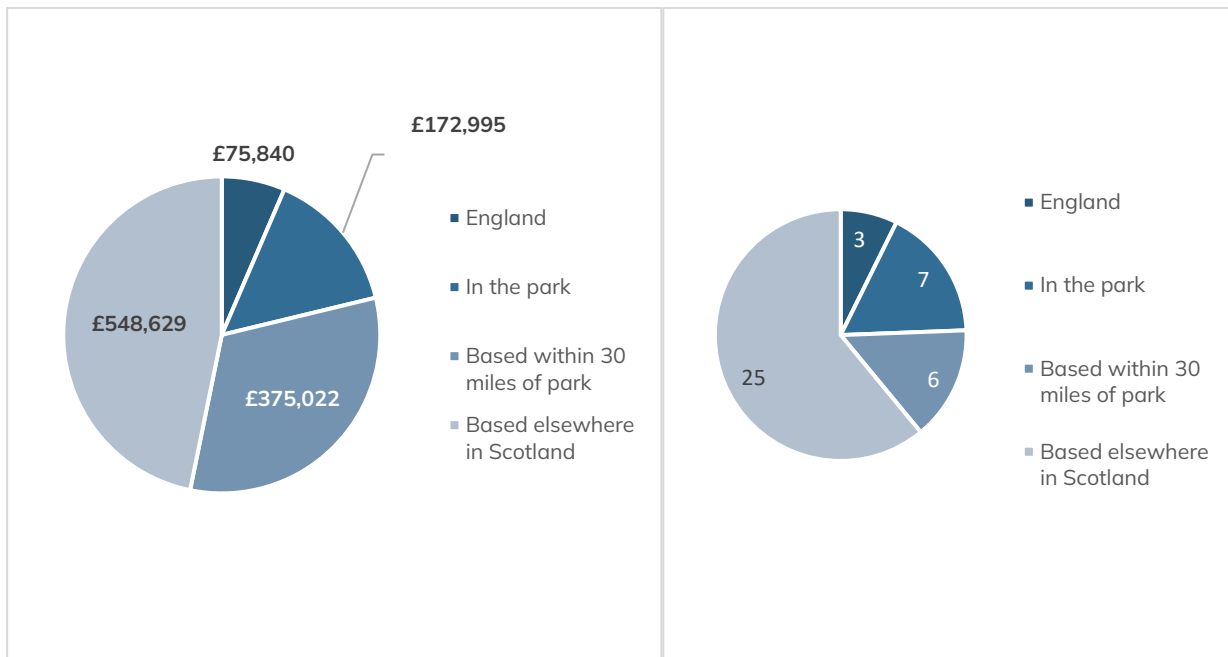
Graphical representation of this data is shown in Table 3 below. It demonstrates that 47% by value of the contracts awarded in the financial year were awarded to firms either in the park, or within 30 miles of the park boundaries.



Table 4. Location of awarded unregulated contracts

Location	Total value of contracts awarded	% per location	Number of contracts awarded	Average value of contracts
England	£75,840	6%	3	£25,280
In the park	£172,995	15%	7	£24,714
Based within 30 miles of park	£375,022	32%	6	£62,504
Based elsewhere in Scotland	£548,629	47%	25	£21,945
Grand Total	£1,172,486	100%	41	£28,597

Figure 2. Total value and number of contracts awarded



A summary of all the unregulated procurements that were completed in the period from 1st April 2025 to 31st March 2026 is included at Appendix A.



3. Review of Procurement Compliance

In accordance with Section 15(5) of the Procurement Reform (Scotland) Act 2014 and associated statutory guidance, the Park Authority are required to outline how its regulated procurements will:

- Support the delivery of its functions and the achievement of its organisational objectives
- Deliver best value for money
- Be conducted in line with the General Duties and the Sustainable Procurement Duty
- Ensure that valid invoices are paid within 30 days of receipt

3.1. Delivering our priorities

Procurement plays a key role in supporting the delivery of the Park Authority's wider objectives by ensuring that operational teams have timely access to the materials, services, and works required to achieve planned outcomes. This includes securing the optimal balance of quality and cost from the market while aligning with delivery timescales.

The Park Authority's Corporate Plan for 2023–2027 sets out objectives across the themes of Nature, People, and Place, alongside internal organisational priorities. Procurement activity, delivered in line with this strategy, underpins all areas of the Corporate Plan by enabling efficient, effective, and value-driven delivery of these objectives. These priorities are also in line with the Scottish Government Procurement Strategy, Scottish Public Finance Manual and the Scottish Procurement Policy Manual.

Table 5 below outlines the key priorities, along with their respective compliance status and progress to date



Table 5. Procurement objectives

Key Priorities	Compliance / Progress
<p>Promote fair work practices and the Scottish Living Wage in procurement processes.</p>	<p>In line with Scottish Government procurement policy, the Park Authority is committed to promoting Fair Work First principles, including the payment of the real Living Wage, through its procurement activity.</p> <p>During the reporting period, all relevant regulated procurements incorporated Fair Work First criteria as part of the selection and evaluation process. Suppliers were required, as a minimum, to demonstrate their commitment to paying the real Living Wage to all workers engaged in the delivery of the contract.</p> <p>In addition, bidders were asked to evidence their wider fair work practices, including:</p> <ul style="list-style-type: none">• Providing appropriate channels for effective workers' voice, such as trade union recognition or alternative mechanisms.• Demonstrating investment in workforce development, including training and skills development.• Avoiding the inappropriate use of zero-hours contracts.• Taking action to tackle the gender pay gap and promote equality, diversity and inclusion.• Offering flexible and family-friendly working practices from day one of employment.• Demonstrating a commitment to opposing fire and rehire practices. <p>Fair Work First considerations formed a core element of tender evaluation process, ensuring that contract awards support fair, sustainable, and inclusive employment practices.</p>



Key Priorities	Compliance / Progress
	<p>Sustainable Procurement – Workforce and Ethical Practices As part of its sustainable procurement approach, the Park Authority included additional requirements within tender processes to support fair and responsible contract delivery:</p> <ul style="list-style-type: none">• Workforce capability: Suppliers were required to confirm that all personnel engaged in contract delivery possess the necessary skills, experience, and competence.• Health and safety: Tenderers were required to submit relevant risk assessments and lone working policies, which were reviewed as part of the tender evaluation.• Workforce protection (TUPE): Where applicable, procurements included provisions for TUPE, covering all eligible transferring staff, including those providing holiday and sickness cover. <p>Contract and Supplier Management The Park Authority recognises that delivering fair work outcomes extends beyond contract award. As such:</p> <ul style="list-style-type: none">• Fair Work First commitments are monitored throughout the contract lifecycle where relevant.• Suppliers are expected to maintain compliance with the commitments made in their tender submissions.• Contract management processes provide assurance that workforce practices remain aligned with Fair Work First principles. <p>Continuous Improvement The Park Authority will continue to strengthen its approach by:</p> <ul style="list-style-type: none">• Embedding Fair Work First consistently across all regulated procurements.• Supporting suppliers to enhance fair work practices within their organisations.• Ensuring procurement activity contributes to inclusive economic growth and fair employment across the supply chain.



Key Priorities	Compliance / Progress
<p>Deliver community benefits through procurement, including contributing to a dynamic community wish list or a community development action plan, aligned with community wealth building principles.</p>	<p>The Park Authority delivers community benefits through its procurement activity by adopting an approach that supports local suppliers and aligns with community wealth building (CWB) principles, while fully complying with legislative requirements to ensure fair, transparent, and non-discriminatory processes.</p> <p>Across both regulated and unregulated procurements, opportunities are structured to maintain open competition and achieve best value for money. This is complemented by the inclusion of proportionate and relevant evaluation criteria that recognise wider community benefits, as well as proactive engagement with suppliers to encourage the delivery of added social value.</p>
<p>Encourage suppliers and contractors to recruit modern apprentices and graduate trainees where contracts are of sufficient scale.</p>	<p>The Park Authority will continue to use procurement to support modern apprenticeships, graduate traineeships, and local economic participation where contracts are of sufficient scale.</p> <p>Key actions include:</p> <ul style="list-style-type: none">• Embedding proportionate community benefit requirements in relevant contracts to encourage apprenticeship and graduate opportunities• Using evaluation criteria to incentivise suppliers to deliver skills and training outcomes• Engaging early with suppliers to promote practical delivery of apprenticeships and graduate roles.• Supporting suppliers, including SMEs, to access training frameworks and delivery partners.• Monitoring and reporting on outcomes, including apprentices recruited and training delivered.



Key Priorities	Compliance / Progress
	<p>In addition, the Park Authority will strengthen engagement with the local supply chain by:</p> <ul style="list-style-type: none">• Identifying local suppliers currently used across teams within the Authority.• Exploring opportunities to establish a Park Authority framework for non-regulated procurements, subject to SMT agreement.• Developing a coordinated engagement strategy, with support from Communications & Engagement colleagues, to raise awareness of opportunities and facilitate the inclusion of local firms as approved suppliers. <p>This approach will maximise the contribution of procurement to skills development, youth employment, and local economic growth within the park.</p>
<p>Increase opportunities for SMEs and Third Sector organisations by structuring procurements (including appropriate lotting) to reduce barriers to participation.</p>	<p>Where appropriate, the Park Authority utilises Quick Quote procedures for lower-value contracts to engage local specialists and small businesses, thereby strengthening local supply chains and contributing to community priorities.</p> <p>In addition, procurements are designed, where possible, to enhance accessibility for local businesses by breaking down requirements into appropriately sized lots or work packages, enabling smaller organisations to bid for and deliver discrete elements of larger contracts.</p>



Key Priorities	Compliance / Progress
<p>Incentivise contractors to deliver sustainable and innovative solutions by focusing specifications on outcomes rather than prescribed methods, whilst ensuring sustainability is considered in developing the specification for every procurement in appropriate, pragmatic and achievable approaches, which help deliver the Park Authority's Net Zero corporate plan objective.</p>	<p>The Park Authority will incentivise contractors to deliver sustainable and innovative solutions by adopting an outcomes-based approach to procurement.</p> <p>Key actions include:</p> <ul style="list-style-type: none">• Designing specifications focused on desired outcomes and performance standards, rather than prescriptive methods of delivery.• Allowing suppliers the flexibility to propose innovative, low-carbon, and resource-efficient solutions.• Incorporating sustainability and innovation criteria within tender evaluation, where relevant and proportionate.• Encouraging bidders to demonstrate continuous improvement, use of new technologies, and best practice approaches.• Engaging with the market in advance of procurements to test and refine outcome-based requirements.• Embedding contract management measures to monitor delivery of agreed outcomes, including environmental and social benefits. <p>This approach supports the delivery of value for money, while enabling the supply chain to contribute to climate, sustainability, and innovation objectives.</p>



4. Future procurements

Table 6 at Appendix B sets out the procurements currently planned for the next two financial years (2026–2028). These projections are indicative and subject to change in line with organisational priorities, funding availability, and operational requirements.

5. Summary

During the reporting period, the Park Authority has continued to deliver procurement activity in full alignment with its Procurement Strategy, with all regulated and unregulated procurements conducted in compliance with Scottish public procurement legislation and guidance.

Fair Work First

In line with Scottish Government policy, the Park Authority embedded Fair Work First principles across all relevant regulated procurements. Suppliers were required to demonstrate, as a minimum, their commitment to paying the real Living Wage to all workers involved in contract delivery. Fair Work First formed a core evaluation criterion across all relevant procurements, and commitments are monitored throughout the contract lifecycle to ensure ongoing compliance.

Sustainable Procurement and Ethical Practices

The Authority's sustainable procurement approach includes requirements to ensure:

- A competent and appropriately skilled workforce.
- Robust health and safety practices, supported by risk assessments and policies.
- Protection of workers' rights through TUPE provisions where applicable.

These measures support fair, safe, and responsible contract delivery.

Community Benefits and Local Economic Impact

The Park Authority is committed to ensure that Procurement activity contributes to community wealth building (CWB) by supporting local suppliers and delivering wider social value. Across both regulated and unregulated procurements:

- Opportunities are designed to maintain open competition and best value.
- Evaluation criteria incorporate proportionate community benefits.



- Suppliers are encouraged to deliver skills, training, and employment outcomes.

The Park Authority is committed to supporting:

- Modern apprenticeships and graduate traineeships.
- Local workforce participation and skills development.

Key actions include embedding community benefit requirements, incentivising training outcomes, engaging early with suppliers, and monitoring delivery.

Supporting Local Supply Chains

The Park Authority continues to strengthen local supplier engagement by:

- Using Quick Quote procedures to target lower-value opportunities at SMEs and local businesses.
- Structuring procurements into appropriate lots or work packages to improve accessibility.
- Identifying and engaging existing and potential local suppliers.
- Exploring the development of a framework for non-regulated procurements.
- Delivering a coordinated supplier engagement strategy.

This approach enhances local economic participation and resilience.

Innovation, Sustainability, and Outcomes-Based Procurement

The Park Authority will continue to apply an outcomes-based approach to procurement, focusing on results rather than prescriptive delivery methods. This enables suppliers to provide innovative, low-carbon, and resource-efficient solutions.

Key actions include:

- Designing specifications around outcomes and performance standards.
- Embedding sustainability and innovation criteria in evaluations.
- Encouraging continuous improvement and use of new technologies.
- Undertaking market engagement to inform procurement design.
- Monitoring delivery of environmental and social outcomes through contract management.

Continuous Improvement

The Park Authority remains committed to strengthening its procurement practices by:



- Further embedding Fair Work First across all relevant procurements.
- Supporting suppliers to enhance fair work and ethical standards.
- Expanding community benefits and local supply chain engagement.
- Ensuring procurement contributes to inclusive economic growth and sustainability objectives.
- Supporting the continuous professional development of the Procurement Manager and colleagues, ensuring capability remains aligned with evolving legislation, policy, and best practice.
- Strengthening commercial awareness, negotiation, and evaluation skills.
- Engagement in knowledge-sharing forums, networks, and professional bodies to promote continuous improvement and benchmarking.

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05 June 2026



Appendices

Appendix A - Unregulated procurements

Table 6. Unregulated procurements

Contract name	Supplier	Contract start date	Contract expiry date	Contract Value (exc. VAT)	Supplier location
Waxcap model accuracy assessment	James Callaghan, Glasgow	09-Oct-25	31-Dec-25	£9,785	Based elsewhere in Scotland
Historic Environment Training Day	Highland Archaeology Services, Dingwall	01-Sep-25		£1,056	Based elsewhere in Scotland
Dalnacardoch peatland restoration pre-works surveys	3 E Services Limited	30-Jun-25	29-Sep-25	£23,545	Based elsewhere in Scotland
C2030 CRC Upper Dee vegetation survey	James Hutton Institute, Aberdeen	28-Jul-25		£7,435	Based elsewhere in Scotland
Grampian Wetland & Waders Initiative	RSPB Scotland, Edinburgh	23-Jun-26	28-Feb-26	£15,000	Based elsewhere in Scotland
Strathspey Wetland & Waders Initiative	RSPB Scotland, Edinburgh	23-Jun-26	28-Feb-26	£15,000	Based elsewhere in Scotland
Future Farming Carbon Audits 2024	Stout Livestock Consulting, Stirling	30-Jun-25	12-Dec-26	£6,945	Based elsewhere in Scotland
Old Bridge Inn Spey Access and Egress Concept Designs	Catoe/Brown architecture & landscape studio, Inverness	16-Jun-25	31-Oct-25	£5,610	Based elsewhere in Scotland
Cycle Friendly Cairngorms Staff	Garten Gear, Boat of Garten	11-May-25	30-Jun-26	£2,400	In the park



Contract name	Supplier	Contract start date	Contract expiry date	Contract Value (exc. VAT)	Supplier location
Cycles Maintenance Contract					
Hen Harrier Survey 2025	Andy Davis, Moray	23-Apr-25	31-Aug-25	£4,000	Based within 30 miles of the NP
Media Officer - Cairngorms National Park Authority	Catheen Nicol, Grantown-on-Spey	01-Apr-25	31-Mar-26	£33,000	In the park
Videographer - Cairngorms 2030	Cairn Media, Dulnain Bridge	16-Jun-25	31-Dec-26	£12,500	In the park
Ant Captive Rearing	Nick Baker Naturalist, Grantown-on-Spey	04-Jun-25	31-Mar-26	£34,650	In the park
Community led local development network for Rural and Island Scotland	Urban Foresight, Dundee	30-Jul-25	06-Apr-26	£36,729	Based elsewhere in Scotland
Habitat suitability assessment for narrow-headed ant	Atmos Consulting, Edinburgh	11-Aug-25	31-Mar-26	£4,163	Based elsewhere in Scotland
Wood ant habitat assessment and survey	RSK Bioscensus, Helsby	11-Aug-25	31-Mar-26	£6,500	England
Supply, installation and commissioning of a backup oil heating system	1314 Electrical Services, Stirling	17-Oct-25	31-Mar-26	£65,050	Based elsewhere in Scotland
Meadow management kit	Rickerby Ltd, Carlisle	02-Apr-26	30-Apr-26	£24,560	England



Contract name	Supplier	Contract start date	Contract expiry date	Contract Value (exc. VAT)	Supplier location
purchase – Flail Mower collector (Cairngorms National Park Authority)					
Path Repairs at Dulnain Bridge Riverside (Cairngorms National Park, Scotland)	CR Contracting North LTD, Aboyne	28-Nov-25	31-Jan-26	£9,959	Based within 30 miles of the NP
Speyside Way path upgrade - Insh to Inveruglas (Cairngorms National Park)	ACT Heritage Ltd, Inverness	14-Oct-25	30-Nov-25	£49,394	Based elsewhere in Scotland
Construction of Replacement Bridge – Aultmore Nethy Bridge	ACT Heritage Ltd, Inverness	06-Mar-26	30-Mar-26	£48,723	Based elsewhere in Scotland
Recreational fire byelaw messaging campaign	Bright Digital Marketing LTD (Bright Signals), Glasgow	19-Feb-26	31-Oct-26	£29,060	Based elsewhere in Scotland
Merlin Surveys 2026	Redwing Ecology, Inverness & Fiona Leckie	06-Apr-26	31-Aug-26	£39,625	Based elsewhere in Scotland
Communicating a new recreational fire byelaw for the Cairngorms National Park	Bright Digital Marketing LTD (Bright Signals), Glasgow	26-Sep-26	31-Dec-26	£40,139	Based elsewhere in Scotland
River Dee Freshwater Pearl Mussel Surveys for	The James Hutton Ltd, Invergowrie	09-Jan-26	30-Jun-26	£12,930	Based elsewhere in Scotland



Contract name	Supplier	Contract start date	Contract expiry date	Contract Value (exc. VAT)	Supplier location
population recovery work					
GIS Consultant– Cairngorms Peatland ACTION	Stevie Sutherland, Alness	31-Oct-26	31-Mar-26	£8,000	Based elsewhere in Scotland
Construction of the Upper Dee River and floodplain restoration project (Cairngorms 2030)	CR Contracting North Ltd, Banchory	20-Nov-25	01-Nov-26	£331,673	Based within 30 miles of the NP
Capercaillie Reinforcement Feasibility Study - Phase 2	Centre for Mountain Studies, University of Highlands and Islands, Perth	03-Dec-26	31-Mar-26	£49,935	Based elsewhere in Scotland
Workplace Cycling Project – Badenoch and Strathspey	Clach Cycle CIC, Inverness	10-Feb-26	31-Oct-26	£7,800	Based elsewhere in Scotland
Cycle Friendly Cairngorms- Cyclist Public Repair Stations	Grease Monkey Ltd, Edinburgh	25-Mar-26	31-Mar-29	£10,000	Based elsewhere in Scotland
Supply of Variable Message Signs	Clancy Docwra, Haresfield	12-Feb-26	31-Oct-26	£44,780	England
Cairngorms Future Farming: scenario modelling and advice	Stout Livestock Consulting Ltd, Cambusbarron	03-Mar-26	31-Aug-27	£28,304	Based elsewhere in Scotland
Ballater and Deeside Bike Bus, family rides and cycle confidence	Ride in Peace Adventures, Aboyne	25-Feb-26	31-Oct-26	£8,750	Based within 30 miles of the NP



Contract name	Supplier	Contract start date	Contract expiry date	Contract Value (exc. VAT)	Supplier location
activities for active travel					
Species-Rich Grassland Mapping – Cairngorms National Park	James Callaghan, Linlithgow	20-Mar-26	30-Jun-26	£14,167	Based elsewhere in Scotland
Anagach Woods SPA Conservation Grazing Project	Robert Mackenzie and Son	31-Mar-26	28-02-20231	£38,359	In the park
Bryophyte Survey of 7 Aspen Woodlands	Whytock Ecology Ltd, Granttown-on-Spey	05-Mar-26	31-Mar-26	£8,286	In the park
C2030 CRC Upper Dee vegetation survey	James Hutton Institute, Aberdeen	25-Apr-25	28-Jul-25	£7,435	Based elsewhere in Scotland
Data analysis and satellite image classification	Atmos Consulting, Edinburgh	10-Mar-26	31-May-26	£12,800	Based elsewhere in Scotland
Path Maintenance Clerk of Works Contract	Philip Thompson Ltd, Inverness	01-Apr-25	30-Mar-26	£10,000	Based within 30 miles of the NP
UKNP Conference	Aviemore Resort	01-Sep-25	18-Sep-26	£43,800	In the park
Grassland machinery loaning scheme: hosting, maintenance and lending	Neil Murdoch, Forres	05-Mar-26	31-Mar-28	£10,640	Based within 30 miles of the NP



Appendix B - Future procurements

Table 7. Future procurements

Title	Procurement method	Contract Value (excl. VAT)	Intended procurement start	Intended contract start	Estimated duration
C2030- Illustrations for community engagement	Other	£25,000	01-Apr-26	01-Jul-26	Various over 3 years
C2030 - Influencers on public transport social media comms	3 written quotes using a written specification (< £10k excl VAT)		27-Apr-26	01-Jun-26	1 week
C2030 - Creatives Logo and Identity Brief	3 written quotes using a written specification (< £10k excl VAT)		01-May-26	30-Jun-26	2 months
Capital items to undertake research on the Brown Trout Movements past a beaver dam on Allt Dibheach, Lower Kinrara	Other	£12,000	15-May-26	31-Jul-26	Two years
Peatland ACTION Tender – Dalancardoch Estate PA53 - Meall na Spinaig	PCS - route 3 (£179k +)	£250,000	18-May-26	20-Jul-26	3 months



Title	Procurement method	Contract Value (excl. VAT)	Intended procurement start	Intended contract start	Estimated duration
Economic baseline and indicators study	PCS / quick quote - route 1 (£10k - £50k excl VAT, QQ < £25k)	£25,000	01-Jun-26		
C2030 - Landscape preferences questionnaire and analysis	PCS - route 2 (£50k - £179k excl VAT)	£60,000	01-Jun-26	03-Aug-26	2.5 Years
C2030 - Aviemore - Dalnabay and Dalfaber Road cycling improvements	Other	£50,000	01-Jun-26	01-Jul-26	1 year
C2030 - Ecological surveys of farmland	3 written quotes using a written specification (< £10k excl VAT)	£10,000	01-Jun-26		5 project farms re-surveyed if deemed valuable
Peatland ACTION Balmoral Black Burn (Revisit) 2026	PCS - route 3 (£179k +)	£300,000	12-Jun-26	10-Aug-26	18 weeks
C2030 - Aspen survey	PCS / quick quote - route 1 (£10k - £50k excl VAT, QQ < £25k)	£45,000	01-Jul-26	01-Oct-26	15months
Extension Acoustics	PCS / quick quote - route 1 (£10k - £50k excl VAT, QQ < £25k)	£35,000	01-Jul-26	03-Aug-26	1 week



Title	Procurement method	Contract Value (excl. VAT)	Intended procurement start	Intended contract start	Estimated duration
Install Solar Panels	PCS - route 2 (£50k - £179k excl VAT)	£50,000.	06-Jul-26	01-Feb-27	Budget is across 2 years. Broken into phases as planning permission will be required
Watchers path upgrade	PCS / quick quote - route 1 (£10k - £50k excl VAT, QQ < £25k)	£25,000	03-Aug-26	07-Sep-26	6 weeks
Biomass servicing & maintenance	PCS / quick quote - route 1 (£10k - £50k excl VAT, QQ < £25k)	£25,000	05-Oct-26	01-Apr-27	5 Years
C2030 - Consultant advice on GHG emission impacts of Cairngorms 2030	3 written quotes using a written specification (< £10k excl VAT)	£6,000	05-Oct-26	04-Jan-27	6 months
Groundworks for the rear car park and electric charging area	PCS / quick quote - route 1 (£10k - £50k excl VAT, QQ < £25k)	£35,000	01-Apr-27	31-Jul-27	2 weeks
Old Logging Way Signage and interpretation	PCS / quick quote - route 1 (£10k - £50k excl VAT, QQ < £25k)	tbc			



Title	Procurement method	Contract Value (excl. VAT)	Intended procurement start	Intended contract start	Estimated duration
Community Overnight Parking Audit, Options and Action Plan	PCS / quick quote - route 1 (£10k - £50k excl VAT, QQ < £25k)	tbc			
Cambus o May Visitor Management Plan		tbc			
Old Logging Way Blind Bend Tender	PCS / quick quote - route 1 (£10k - £50k excl VAT, QQ < £25k)	tbc			
C2030 - Nethybridge - Footbridge and Dell Road. Construction (value inc. in Nethybridge - Construction)	PCS - route 3 (£179k +)	tbc			1 year
C2030 - Nethybridge - Construction	PCS - route 3 (£179k +)	£1,292,000			6 months
C2030 - Aviemore North (Grampian Road and Dalfaber Drive) Construction	PCS - route 3 (£179k +)	£17,000,000			2 years
C2030 - Newtonmore - construction	PCS - route 3 (£179k +)	£525,159			6 months



Title	Procurement method	Contract Value (excl. VAT)	Intended procurement start	Intended contract start	Estimated duration
C2030 - Construction Project Management	PCS - route 3 (£179k +)	tbc			various