



# Meeting of the Audit and Risk Committee

## 12 September 2025 at 1.00 pm

Online meeting

### Agenda

*To start in-camera discussion between Audit & Risk Committee and the Auditors without staff present (not minuted).*

Item	Paper
1. Welcome & Apologies	
2. Approval of minutes of previous meetings	
3. Matters arising not covered elsewhere	
4. Declarations of interest	
5. For decision External audit assurances Tom Reid, Mazars	Paper 1
6. For discussion Internal audit progress report Graham Gillespie/ Peter Clark wbg	Oral
7. For discussion Strategic risk registers Louise Allen, Head of Finance and Corporate Operations	Paper 2
8. For discussion Procurement approaches: lessons learned David Cameron, Director of Corporate Services & Deputy Chief Executive	Paper 3



9. AOCB

**Motion to take the next items in confidential session**

10. Approval of confidential draft minutes of meeting 20 June 2025

**11. For discussion**

**Paper 4**

2024/ 25 Draft Accounts

Louise Allen, Head of Finance and Corporate Operations

**12. For information**

**Paper 5**

External audit update

Tom Reid, Mazars

**13. Date of next meeting:** 14 November 2025