

Project	C2030 Programme
Project Manager	David Clyne
Job title	Head of Cairngorms 2030
Date of last risk review	22-Feb-24

1	Rare (Low)		
2	Unlikely (Low)		
3	Possible		
4	Likely (High)		
5	Almost Certain		

Cairngorms 2030: Programme risk
Period: Q3 2024

Risk ID No.	Date	Risk Description	Impact Description	Impact Level	Probability Level	Priority Level	Trend	Mitigation Strategy	Programme Level RAG Status					Status	Owner	Date of last assessment	Reassessment Date	Forward look to Q1 25
									Q1 24	Q2 24	Q3 24	Q4 24	Q1 25					
1	14/12/2023	Total programme risk profile	Programme delay or failure. Potential loss of match funding or partner support	5	2	10	Improving	Risk profile increased from green to amber following notification from Sustrans Scotland that design stage funding is not available in 2024/25	Green	Green	Amber	Amber	Amber		David Clyne	30/04/2025	30/06/2025	Projected green risk status at end June 25.
2	14/12/2023	Future funding profile	Insufficient match funding to meet agreed commitments.	5	2	10	Improving	Active Communities project risk profile remains at amber following notification from Sustrans Scotland that design stage funding is unavailable in 2024/2025. Funds not expected until 2025/2026. Revised smaller scale delivery plan approved by NLHF, Programme Board and Performance Committee Discussions continue with SG & Transport Scotland on importance of releasing funds asap to allow design work to commence Sustrans notification that TS funds are approved - await formal award.	Green	Green	Amber	Amber	Amber	OPEN	David Clyne	30/04/2025	30/06/2025	Park Authority prepared to increase its core match funding in 25/26 to progress transport project if Sustrans/TS funding is not paid as planned.
3	14/12/2023	Finance: impact on Park Authority budget management	Park Authority spend agreed at £450k pa.	4	1	4	No change	Quarterly cash flow and match funding monitoring review with project leads and finance team. The potential financial implications for C2030 programme delivery will be a key element of 25/26 budget scenario plans as board and management consider deployment of financial allocations for the next financial year	Green	Green	Green	Green	Green	OPEN	David Clyne	30/04/2025	30/06/2025	Park Authority prepared to increase its core match funding in 25/26 to progress transport project if Sustrans/TS funding is not paid as planned.
4	14/12/2023	Procurement standards	All contracts must meet PCS standards. Possible legal challenge if regulations not met.	3	2	6	Improving	Procurement standards and project initiation approvals are being revised to improve compliance and decision making.	Green	Green	Green	Green	Green	OPEN	David Clyne	30/04/2025	30/06/2025	Park Authority procurement strategy to be agreed by end of 2025
5	14/12/2023	Staffing	Insufficient staff in post impacts project delivery, timescales and outcomes	4	2	8	Improving	staff resignations - 2	Green	Green	Green	Amber	Amber	OPEN	David Clyne	30/04/2025	30/06/2025	Higher than usual staff moves - impact on engagement team
7	14/12/2023	Delivery of Sustrans funded projects	Sustrans/active travel match funding for the programme is not secured at the values or within the timelines required to achieve project objectives.	5	2	10	Improving	Sustrans notification that TS funds are approved - await formal award. Revised smaller scale delivery plan approved by NLHF, Programme Board and Performance Committee Sustrans / active travel match funding for the programme is not secured at the values or within the timelines required to achieve project objectives. Active Communities project risk profile remains at amber and project deliverables have been amended	Amber	Amber	Amber	Amber	Amber	OPEN	David Clyne	30/04/2025	30/06/2025	Park Authority prepared to increase its core match funding in 25/26 to progress transport project if Sustrans/TS funding is not paid as planned.