

Cairngorms 2030: Programme risk

Period: Q3 2024

Risk ID No.	Date	Risk Description	Impact Description	Impact Level	Probability Level	Priority Level	Trend	Mitigation Strategy	Programme Level RAG Status				Status	Owner	Date of last assessment	Reassessment Date	Forward look to Q1 26
									Q1 25	Q2 25	Q3 25	Q4 25					
1	14/12/2023	Total programme risk profile	Programme delay or failure. Potential loss of match funding or partner support. Risk profile had increased from green to amber following notification from Transport Scotland that design stage funding is not available in 2024/25.	5	2	10	Improving	Risk escalation to Scottish Government. Transport Scotland design funding now approved for the next stage. Risk decreased from amber to green	Amber	Amber	Green	Green	OPEN	David Clyne	30/01/2026	30/04/2026	No significant financial issues at this stage. Funding applications for next stage submitted to Transport Scotland
2	14/12/2023	Future funding profile	Insufficient match funding to meet agreed commitments. Risk profile was at amber following notification from Transport Scotland that design stage funding is not available in 2024/25.	5	2	10	Improving	Active Communities project risk profile has decreased from amber to green following successful award from Transport Scotland. New governance structures are helping to identify and quickly resolve risks as they arise. Contracts for Nethy and Newtonmore are to be actioned Funding applications for the next stage of Transport Scotland designs are progressed and discussed with the funder.	Amber	Amber	Green	Green	OPEN	David Clyne	30/01/2026	30/04/2026	Transport Scotland funded projects are underway with no significant delays identified. Funding applications for next stage submitted to Transport Scotland
3	14/12/2023	Finance: impact on Park Authority budget management	Park Authority spend agreed at £450k pa.	4	1	4	Improving	Quarterly cash flow and match funding monitoring review with project leads and finance team. The potential financial implications for C2030 programme delivery will be a key element of 25/26 budget scenario plans as board and management consider deployment of financial allocations for the next financial year	Green	Green	Green	Green	OPEN	David Clyne	30/01/2026	30/04/2026	Park Authority prepared to increase its core match funding in 25/26 to progress transport project if required
4	14/12/2023	Procurement standards	All contracts must meet PCS standards. Possible legal challenge if regulations not met.	3	2	6	Improving	Procurement standards and project initiation approvals are being revised to improve compliance and decision making. All staff in post with monthly 1-1 development reviews.	Green	Green	Green	Green	OPEN	David Clyne	30/01/2026	30/04/2026	Successful management of Transport ITTs is enhancing delivery and reducing contract disputes
5	14/12/2023	Staffing	Insufficient staff in post impacts project delivery, timescales and outcomes	4	2	8	Improving	Staff retention plans and succession planning Training and skills development discussed with staff and delivered.	Amber	Green	Green	Green	OPEN	David Clyne	30/01/2026	30/04/2026	Full staff compliment is retained.
7	14/12/2023	Delivery of Sustrans/Transport Scotland funded projects	Sustrans/active travel match funding for the programme is not secured at the values or within the timelines required to achieve project objectives.	5	2	10	Improving	Transport Scotland design funding now approved for the next stage. Timescale for delivery (under 6 months) retains amber delivery risk. New governance and risk reporting structures have been introduced. Local Authority partners now sit on project board to resolve issues as they arise.	Amber	Red	Amber	Amber	OPEN	David Clyne	30/01/2026	30/04/2026	Scope change to Aviemore project agreed with NLHF and projects delivering to plan. Project costs for next stage to be confirmed end March 26 Funding applications for next stage submitted to Transport Scotland