

7 November 2025

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Annex 1

Summary of expenditure against budget

	Budget	Budget adjustments	Revised budget	Phased budget based on prior year delivery	Actual	Under/ (over) phased budget	annual
Staff remuneration	6,042,765		6,042,765	3,203,304	3,079,009	124,295	
Board fees and expenses	204,962		204,962	130,075	105,547	24,528	
	6,247,727		6,247,727	3,333,379	3,184,555	148,824	51%
Organisational development	254,048		254,048	113,016	72,945	40,071	
Facilities	338,460		338,460	135,686	116,673	19,013	
IT and professional	458,196		458,196	227,821	223,245	4,576	
Communications	198,000		198,000	97,118	47,083	50,035	
Contribution to C2030 programme	450,000		450,000	450,000	300,000	150,000	
Corporate	292,934		292,934	68,156	27,027	41,129	
	1,991,638		1,991,638	1,091,797	786,972	304,825	40%
Peatland Restoration	3,020,000	980,000	4,000,000	345,005	460,634	(115,629)	
Nature & Climate	997,500	1,195,000	2,192,500	248,152	294,109	(45,957)	
People	378,135		378,135	182,963	105,266	77,697	
Place	879,000		879,000	135,886	165,699	(29,813)	
	5,274,635		7,449,635	567,001	1,025,708	(113,702)	14%
Total expenditure	13,514,000		15,689,000	4,992,177	4,997,236	339,946	32%
Other income	(258,000)		(258,000)	(82,135)	(159,220)	77,085	
Net cash expenditure	13,256,000		15,431,000	4,910,042	4,838,016	417,031	
Grant-in-aid draw down	(13,266,000)	(2,175,000)	(15,441,000)	(6,646,972)	(7,076,830)	429,858	